

Annual reports

Consolidated and separate financial statements
31 December 2018

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Directors and Professional Advisers For the year ended 31 December 2018

HRM. Oba Adedotun Gbadebo, Directors

CFR (Chairman, Non-Executive Director)

Mr. Jubril Adewale Tinubu (Group Chief Executive) Mr. Omamofe Boyo (Deputy Group Chief Executive)

Mr. Olufemi Adeyemo

(Group Chief Financial Officer; Executive Director)
(Group Executive Director - Appointed with effect from February 5, 2018) Mr. Muntari Zubairu

(Non-Executive Director)

(Non-Executive Director - Appointed with effect from January 19, 2018)

Mr. Oghogho Akpata Alhaji Bukar Goni Aji Chief Sena Anthony (Non-Executive Director) Mr. Ademola Akinrele (Non-Executive Director) Mr. Tanimu Yakubu (Non-Executive Director) Mr. Mobolaji Osunsanya (Non-Executive Director) Mr. Ike Osakwe (Non-Executive Director)

Company Secretary and Chief Compliance Officer Ayotola Jagun (Ms)

Registered Office 17a The Wings Complex, Ozumba Mbadiwe Avenue

Victoria Island, Lagos

Auditors Ernst & Young

Chartered Accountants 10th & 13th floor UBA House 57, Marina, Lagos, Nigeria.

Bankers Access Bank Plc

Access Bank UK

Afrexim

Bank of Montreal Canada

BNP

Diamond Bank Plc Ecobank Nigeria Plc Fidelity Bank Plc First Bank (UK)

First Bank of Nigeria Limited First City Monument Bank Plc Guaranty Trust Bank Plc Heritage Bank Plc

Industrial and Commercial Bank of China Ltd

ING Bank Investec Bank Keystone Bank Limited National Bank of Fujairah (NBF)

Natixis Bank

Stanbic IBTC Bank Plc

Standard Bank of South Africa Ltd Standard Chartered Bank Plc., UK Standard Chartered Bank(Nig.) Ltd Union Bank of Nigeria Plc United Bank for Africa Plc United Bank for Africa, New York

Zenith Bank Plc

Ecobank Sao Tome e Principe Mauritius Commercial Bank First Rand Merchant Bank

Federated Project and Trade Finance

Emirates NBD

Directors' report

For the year ended 31 December 2018

The Directors submit their Report together with the audited consolidated financial statements for the year ended 31 December 2018, which disclose the state of affairs of the Group and Company.

1 Principal Activity

The principal activity of Oando PLC ("the Company") locally and internationally is to have strategic investments in energy companies in addition to supply of oil and gas products to customers. The Company was involved in the following business activities during the year reviewed:

- a) Exploration and production (E & P) Oando Energy Resources Inc., Canada, engaged in production operations and other E & P companies operating within the Gulf of Guinea; and
- b) Supply and trading of petroleum products Oando Trading Dubai, Oando Trading Bermuda and Oando PLC.

The Company's registered address is 17a The Wings Office Complex, Ozumba Mbadiwe Avenue, Victoria Island, Lagos, Nigeria.

2 Results

The Group's net profit for the year of N28.8 billion and Company's net loss of (N18.3 billion) attributable to owners of equity have been transferred to retained earnings.

| | Group | | Compan | у |
|--|--------------------|--------------------|--------------------|--------------------|
| | 31-Dec-18 N'000 | 31-Dec-17 N'000 | 31-Dec-18 N'000 | 31-Dec-17 N'000 |
| Revenue | 679,465,339 | 497,422,483 | 488,518,160 | - |
| Profit/(loss) before income tax from continuing operations | 11,188,120 | 20,764,585 | (17,695,310) | (30,599,529) |
| Income tax credit/(expense) | 17,609,623 | (7,295,366) | (626,567) | (15,904) |
| Profit/(loss) for the year from continuing operations | 28,797,743 | 13,469,219 | (18,321,877) | (30,615,433) |
| Profit for the year from discontinued operations | - | 6,303,557 | - | - |
| Profit/(loss) for the year | 28,797,743 | 19,772,776 | (18,321,877) | (30,615,433) |
| Profit/(loss) attributable to owners of the parent | 24,432,941 | 13,941,744 | (18,321,877) | (30,615,433) |

3 Dividend

The Directors have not proposed dividend for the year ended 31 December 2018 (2017: nil).

4 Directors

i. The names of the present directors and those that served during the year are listed on page 3.

ii. According to the Register of Directors' shareholding, the interests of Directors in the issued share capital of the Company for the purposes of section 275 part 1 of schedule 5 of the Companies and Allied Matters Act, are as follows:

| | Direct | Indirect |
|----------------------------|-----------|-----------|
| HRM. Oba A. Gbadebo, CFR | 437,500 | Nil |
| Mr. Jubril Adewale Tinubu* | Nil | 3,670,995 |
| Mr. Omamofe Boyo* | Nil | 2,354,713 |
| Mr O. Adeyemo | 75,000 | 1,723,898 |
| Mr. Muntari Zubairu | 1,000,000 | Nil |
| Mr. Oghogho Akpata | Nil | Nil |
| Alhaji Bukar Goni Aji ** | Nil | Nil |
| Chief Sena Anthony | 299,133 | Nil |
| Mr. Ademola Akinrele | 96,510 | Nil |
| Mr. Ike Osakwe | 139,343 | Nil |
| Mr. Mobolaji Osunsanya | 269,988 | 1,890,398 |
| Mr. Tanimu Yakubu | 5,997,315 | 5,998,700 |

^{*}Additional shares: Ocean and Oil Investments Limited (OOIL) owns approximately 159,701,243 (1.28% of total number of shares) shares in the Company. Mr. Jubril Adewale Tinubu and Mr. Omamofe Boyo own 0.70% and 0.28% respectively in the Company through OOIL.

^{*}Ocean and Oil Development Partners Limited (OODP) owns 7,131,736,673 (57.37% of total number of shares) shares in the Company. OODP is ultimately owned 40% by Mr. Gabriele Volpi, 40% by the Group Chief Executive and 20% by the Deputy Chief Executive of the Company.

^{**}Alhaji Bukar Goni Aji represents the interest of Mangal Group. Mangal Group owns 15.92% of Oando PLC

5 Contracts

In accordance with section 277 of the Companies and Allied Matters Act, and Article 115 of the Company's Articles of Association, directors who had interest in contracts during the year had notified and declared their interest to the Company to the effect that they were members or held shareholding of companies which could be regarded as having an interest in the contract. The Directors' interest has been noted in the minutes of meeting.

6 Directors' Responsibilities

The Directors are responsible for the preparation of annual consolidated financial statements, which have been prepared using appropriate accounting policies, supported by reasonable and prudent judgements and estimates, in conformity with International Financial Reporting Standards issued by the International Accounting Standards Board, Companies and Allied Matters Act and the Financial Reporting Council of Nigeria Act. In doing so, the Directors have the responsibilities as described on page 7 of these consolidated financial statements.

7 Shareholdings

As of 31 December 2018, the range of shareholdings of the Company was as follows:

| Range of Shareholding | No of Shareholders Within Range | % of Holders | No of shares Within Range | % of Shareholding |
|------------------------------|---------------------------------------|-----------------|------------------------------|----------------------|
| 1 - 1,000 | 168,248 | 61.86 | 61,585,459 | 0.50 |
| 1,001 - 5,000 | 72,462 | 26.64 | 151,753,499 | 1.22 |
| 5,001 - 10,000 | 12,293 | 4.52 | 88,746,286 | 0.71 |
| 10,001 - 50,000 | 13,347 | 4.91 | 295,084,309 | 2.37 |
| 50,001 - 100,000 | 2,355 | 0.86 | 169,935,098 | 1.37 |
| 100,001 - 500,000 | 2,503 | 0.92 | 526,734,212 | 4.24 |
| 500,001 - 1,000,000 | 357 | 0.13 | 258,336,968 | 2.08 |
| 1,000,001 - 5,000,000 | 324 | 0.12 | 642,806,133 | 5.17 |
| 5,000,001 - 10,000,000 | 40 | 0.01 | 285,454,517 | 2.30 |
| 10,000,001 - 50,000,000 | 31 | 0.01 | 685,526,170 | 5.51 |
| 50,000,001 - 100,000,000 | 5 | = | 367,410,729 | 2.96 |
| 100,000,001 - 12,431,412,481 | 8 | | 8,898,039,101 | 71.57 |
| | 271,973 | 100.00 | 12,431,412,481 | 100.00 |

8 Property, Plant and Equipment

Changes in the value of property, plant and equipment (PPE) were mainly due to additions, depreciation, disposals and exchange differences as shown in Note 15 to these consolidated financial statements. In the opinion of the Directors, the market value of the Group's property, plant and equipment is not lower than the value shown in these consolidated financial statements.

9 Donations/Charitable gifts

| Descript | ion | Amount N |
|-----------|--|-----------------------------------|
| 1 | Oando Foundation partnership on the 5th annual LaFarge Africa National Literacy Competition | 3,600,000 |
| II III | Replacement of battery for ICT center at St. Patrick's Primary School, Odukpani, Cross River Scholarship Award to 5 indigenous pupils of Ogun State to Nobel house College | 275,000 1,981,052 |
| IV | Scholarship award for 542 pupils across 22 states and the FCT | 25,038,048 |
| V VI | Solar powered ICT Centers established in 4 Oando Foundation adopted schools inclusive of ICT training, and teaching materials to bridge digital skills across Adamawa and Plateau States Capacity strengthened for 230 teachers across adopted schools in Bauchi, Adamawa and Taraba states | 21,643,560 15,841,419 |
| VII | Renovation works and Water and Sanitation for Health (WASH) facilities set up across 17 adopted schools in Katsina, Sokoto, Plateau, Bauchi, Sokoto, Kwara, Adamawa, and Taraba states | 23,072,165 |
| VIII | Institutional capacity building and mentorship support provided for 241 School Based Management Committee (SBMC) members covering 16 schools in Plateau, Kaduna and Katsina states | 6,238,286 |
| IX | Over 1,000 teaching and learning aids donated to support learning across 10 Oando Foundation adopted schools across Akwa Ibom, Bauchi and Sokoto states | 1,621,505 |
| Х | Institutional capacity building and mentorship support provided for 42 Local Government Education Authority (LGEA) officers to improve service delivery in Enugu, Ebonyi, Cross River, Akwa Ibom, Bayelsa and Rivers States | 5,868,732 |
| XI | Established 13 Walk-in -centers in 5 Oando Foundation adopted schools in Bauchi, Adamawa, Plateau, Katsina states | 4,908,603 |
| XII | Benefit in kind to Oando Foundation from the Company and Oando Energy Resources Inc. | 201,497,144 311,585,514 |

Directors' report (cont'd) For the year ended 31 December 2018

10. Employment and Employees

Equal Employment Opportunity

The Company pursues an equal employment opportunity policy. It does not discriminate against any person on the ground of race, religion, colour, or physical disability.

Employment of Physically Disabled Persons

The Company maintains a policy of giving fair consideration to applications from physically disabled persons, bearing in mind their respective aptitudes and abilities. In the event of members of staff becoming disabled, every effort is made to ensure that their employment with the Company continues and that the appropriate training is arranged. The Group currently has no physically disabled persons.

Industrial/Employees Relation

The Company places considerable value on the involvement of its employees and keeps them informed on matters affecting them as employees and the various factors affecting the performance of the Company. This is achieved through management's open door policy and improved communication channels. These channels include the e-mail and intranet, the revised in-house magazine, the entrenchment of regular departmental meetings and town hall meetings. Regular dialogue takes place at informal and formal levels.

Training and Development

The Company places great emphasis on the training and development of its staff and believes that its people are its greatest assets. Training courses are geared towards the development needs of staff and the improvement in their skill sets to face the increasing challenges in the industry. The Company will continue to invest in its human capital to ensure that the employees are well motivated and positioned to compete in the industry.

11 Audit Committee

In accordance with section 359(4) of the Companies and Allied Matters Act, the following shareholders and directors were members of the Audit Committee during the year ended 31 December 2018:

a) Mr. Ike Osakwe Non-Executive Director (Chairman)

b) Mr. Mobolaji Osunsanya Non-Executive Director - Appointed January 29, 2018

c) Mr. Tanimu Yakubu Non-Executive Director

d) Chief Sena Anthony Non-Executive Director - Resigned January 29, 2018

e) Dr. Joseph O Asaolu Shareholder t) Mr. Segun Oguntoye Shareholder g) Mr. Jackson Edah Shareholder

12. Auditors

The Company's auditors, Messrs ' Ernst & Young has indicated its willingness to continue in office in accordance with section 357(2) of the Companies and Allied Matters Act, 2004.

Dated this 28th Day of March 2019

By Order of Re Board

Ayotola Jagun (Ms.)

Chief Compliance Officer and Company Secretary

17a The Wings Office Complex, Ozumba Mbadiwe Avenue, Victoria Island, Lagos

FRC/2013/NBA/00000003578

Statement of Directors' responsibilities For the year ended 31 December 2018

Responsibilities in respect of the financial statements

The Companies and Allied Matters Act requires the Directors to prepare financial statements for each financial year that give a true and fair view of the state of financial affairs of the Company and its subsidiaries at the end of the year and of its profit or loss. The responsibilities include ensuring that the Company

- (a) keeps proper accounting records that disclose, with reasonable accuracy, the financial position of the Company and its subsidiaries and comply with the requirements of International Financial Reporting Standards (IFRS), Companies and Allied Matters Act, CAP C20, Laws of the Federation of Nigeria 2004 and the Financial Reporting Council of Nigeria Act, No.6, 2011;
- (b) establishes adequate internal controls to safeguard its assets and to prevent and detect fraud and other irregularities; and
- (c) prepares its financial statements using suitable accounting policies supported by reasonable and prudent judgements and estimates, and are consistently

The Directors accept responsibility for the annual financial statements, which have been prepared using appropriate accounting policies supported by reasonable and prudent judgements and estimates, in conformity with the International Financial Reporting Standards (IFRS) and the requirements of the Companies and Allied Matters Act.

The Directors are of the opinion that the financial statements give a true and fair view of the state of the financial affairs of the Company and of its profit for the year. The directors further accept responsibility for the maintenance of accounting records that may be relied upon in the preparation of the financial statements, as well as adequate systems of internal controls over financial reporting.

Nothing has come to the attention of the Directors to indicate that the Company will not continue as a going concern for at least twelve months from the date of this Statement

II. Responsibilities in respect of Corporate Governance

The Company is committed to the principles and implementation of good corporate governance. The Company recognises the valuable contribution that it makes to long term business prosperity and to ensuring accountability to its shareholders. The Company is managed in a way that maximises long term shareholder value and takes into account the interests of all of its stakeholders.

The Company believes that full disclosure and transparency in its operations are in the interests of good governance. As indicated in the statement of responsibilities of directors and notes to the accounts, the business adopts standard accounting practices and ensures sound internal controls to facilitate the reliability of the financial statements.

The Board of Directors

The Board is responsible for setting the Company's strategic direction, for leading and controlling the Company and for monitoring activities of the executive management. The Board presents a balanced and understandable assessment of the Company's progress and prospects.

The Board consists of the Chairman, seven non-executive directors and four executive directors. The non-executive directors have experience and knowledge of the industry, markets, financial and/or other business information to make valuable contributions to the Company's progress. The Group Chief Executive is a separate individual from the Chairman and he implements the management strategies and policies approved by the Board. The Board meet at least four times a year

The Audit Committee

The Audit Committee (the "Committee") is made up of six members - three directors (all of whom are non-executive) and three shareholders in compliance with section 359(4) of the Companies and Allied Matters Act. The Committee members meet at least four times a year

The Committee's duties include keeping under review the scope and results of the external audit, as well as the independence and objectivity of the auditors. The Committee also keeps under review the risk and controls over financial reporting, compliance with laws and regulations and the safeguarding of assets. In addition, the Committee reviews the adequacy of the internal audit plan and implementation status of internal audit recommendations.

Systems of Internal Control

The Company has well-established internal control system for identifying, managing and monitoring risks. The Risk and Controls and Internal Audit functions have reporting responsibilities to the Audit Committee. Both functions have appropriately trained personnel and undergo training on current business and best practices

Code of Business Ethics

Management has communicated the principles of business ethics in the Company's Code of Business Conduct and Ethics to all employees in the discharge of their duties. This Code sets the professionalism and integrity required for business operations which covers compliance with laws, conflicts of interest, environmental issues, reliability of financial reporting, bribery and strict adherence to the principles solas to eliminate the potential for illegal practices.

March 2019

Jubril Adewale Tinubu

FRC/2013/NBA/00000003348

Director

28th March 2019 Mr. Olufemi Adeyem

FRC/2013/ICAN/00000003349

Report of the Audit Committee For the year ended 31 December 2018

We have exercised our statutory functions in compliance with Section 359 (6) of the Companies and Allied Matters Act 2004 and we the members of the Oando PLC Audit Committee have, on the documents and information made available to us;

- a. Reviewed the scope and planning of the audit requirements and found them satisfactory
- b. Reviewed the External Auditors' Management Controls Report for the year ended December 31, 2018 as well as the Management response thereto,
- c. Appraised the Financial Statements for the year ended 31 December 2018 and are satisfied with the explanations provided.

We ascertain that the accounting and reporting policies of the Company for the year ended December 31, 2018 are in accordance with legal requirements and agreed ethical practices.

Dated this 27th day of March 2019

Ike Osakwe

FRC/2017/ICAN/00000016455

Members of the Audit Committee are:

Mr. Ike Osakwe (Independent Non-Executive Director/Chairman)

Mr. Mobolaji Osunsanya (Non-Executive Director - Appointed January 29,2018)

Mr. Tanimu Yakubu (Non-Executive Director)

Chief Sena Anthony (Independent Non-Executive Director - Resigned January 29, 2018)

Dr. Joseph Asaolu (Shareholder Member) Mr. Segun Oguntoye (Shareholder Member) Mr. Jackson Edah (Shareholder Member)



Ernst & Young 10th Floor UBA House 57, Marina P. O. Box 2442, Marina Tel: +234 (01) 631 4500 Fax: +234 (01) 463 0481 Email: Services@ng.ev.com www.ey.com

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF OANDO PLC

Report on the Audit of the Consolidated and Separate Financial Statements

Opinion

We have audited the consolidated and separate financial statements of Oando PIc ("the Company") and its subsidiaries (together "the Group") set out on pages 14 to 102, which comprise the consolidated and separate statements of financial position as at 31 December 2018, and the consolidated and separate statements of profit or loss and other comprehensive income, consolidated and separate statements of changes in equity and consolidated and separate statements of cash flows for the year then ended, and notes to the consolidated and separate financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated and separate financial statements present fairly, in all material respects, the consolidated and separate financial position of the Group and the Company as at 31 December 2018, and their financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standards and in compliance with the relevant provisions of the Companies and Allied Matters Act, CAP C20, Laws of the Federation of Nigeria 2004 and the Financial Reporting Council of Nigeria Act, No. 6, 2011.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Consolidated and Separate Financial Statements section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code). We have fulfilled our other ethical responsibilities in accordance with the IESBA Code, and in accordance with other ethical requirements applicable to performing the audit of the Group. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Material Uncertainty Related to Going Concern

We draw attention to Note 44 in the consolidated and separate financial statements, which indicates that the Company recorded total comprehensive losses for the year of \$18.3 billion (2017: comprehensive losses \$30.6 billion) and as at that date, its current liabilities exceeded current assets by \$463 billion (2017: net current assets of \$46.8 billion). The Company also reported net liabilities of \$460.9 billion (2017: net liabilities - \$10.5 billion). As at year-end, the Group recorded net current liabilities of \$318.5 billion (2017: net current liabilities of \$4293.1 billion). As stated in the note, these conditions, along with other matters, indicate that a material uncertainty exists that may cast significant doubt on the Company and Group's ability to continue as a going concern. Our opinion is not modified in respect of this matter.



Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated and separate financial statements of the current period. These matters were addressed in the context of our audit of the consolidated and separate financial statements as a whole, and in forming our opinion thereon, we do not provide a separate opinion on these matters. In addition to the matter described in the *Material Uncertainty Related to Going Concern* section, we have determined the matter described below to be a key audit matter to be communicated in our report. For the matter below, our description of how our audit addressed the matter is provided in that context.

We have fulfilled the responsibilities described in the Auditors' Responsibilities for the Audit of the Consolidated and Separate Financial Statements section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the consolidated and separate financial statements. The results of our audit procedures, including the procedures performed to address the matter below, provide the basis for our audit opinion on the accompanying consolidated and separate financial statements.

Key Audit Matter

How the matter was addressed in the audit

Impact of the estimation of the quantity of oil and gas reserves on impairment testing, depreciation, depletion and amortisation (DD&A), decommissioning provisions and the going concern assessment

The estimation and measurement of oil and gas reserves impacts a number of material elements of the consolidated financial statements including DD&A, impairments and decommissioning provisions as it relates to Oando Energy Resources (OER); a major subsidiary. Therefore, any misstatement in reserves estimation could lead to a material misstatement of the consolidated financial statements.

We consider the estimation of reserve and resources a key audit matter due to the technical uncertainty in assessing reserve quantities and the high level of judgement applied. Moreover, reserves and resources are a fundamental indicator of the future potential of the Group's performance. We focused on management's estimation process, including whether bias exists in the determination of reserves and resources. We carried out the following procedures:

- performed procedures to assess the competence and objectivity of the expert involved in the estimation process to satisfy ourselves that they were appropriately qualified to carry out the volumes estimation.
- reviewed controls over the reserves review process;
- ensured that significant movements in reserves are compliant with guidelines and policies;
- performed analytical review procedures on reserve revisions;
- confirmed that the reserve information at year end is supported by underlying documentation and data;
- confirmed that the updated reserves and resources estimates were included appropriately in the Group's consideration of impairment and in accounting for DD&A.



Other Information

The Directors are responsible for the other information. The other information comprises the Report of the Directors, Audit Committee's Report and Other National Disclosures, which we obtained prior to the date of this report, and the Annual Report, which is expected to be made available to us after that date. Other information does not include the consolidated and separate financial statements and our auditors' report thereon.

Our opinion on the consolidated and separate financial statements does not cover the other information and we do not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the consolidated and separate financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated and separate financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information obtained prior to the date of this auditors' report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

When we read the Annual Report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

Responsibilities of the Directors for the Consolidated and Separate Financial Statements

The Directors are responsible for the preparation and fair presentation of the consolidated and separate financial statements in accordance with International Financial Reporting Standards, the requirements of the Companies and Allied Matters Act, CAP C20, Laws of the Federation of Nigeria 2004 and in compliance with the Financial Reporting Council of Nigeria Act, No. 6, 2011, and for such internal control as the Directors determine is necessary to enable the preparation of the consolidated and separate financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated and separate financial statements, the Directors are responsible for assessing the Company and Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting processes.



Auditors' Responsibilities for the Audit of the Consolidated and Separate Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated and separate financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated and separate financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated and separate financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.
- Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and
 based on the audit evidence obtained, whether a material uncertainty exists related to events or
 conditions that may cast significant doubt on the Group's ability to continue as a going concern. If
 we conclude that a material uncertainty exists, we are required to draw attention in our auditors'
 report to the related disclosures in the consolidated and separate financial statements or, if such
 disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence
 obtained up to the date of our auditors' report. However, future events or conditions may cause the
 Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated and separate financial statements, including the disclosures, and whether the consolidated and separate financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated and separate financial statements. We are responsible for the direction, supervision and performance of the Group audit.
 We remain solely responsible for our audit opinion.



We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the Directors, we determine those matters that were of most significance in the audit of the consolidated and separate financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

In accordance with the requirement of Schedule 6 of the Companies and Allied Matters Act, CAP C20, Laws of the Federation of Nigeria 2004, we confirm that:

- we have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit;
- ii) in our opinion, proper books of account have been kept by the Company and Group, in so far as it appears from our examination of those books;
- the consolidated and separate statements of financial position and profit or loss and other comprehensive income are in agreement with the books of account; and
- in our opinion, the consolidated and separate financial statements have been prepared in accordance with the provisions of the Companies and Allied Matters Act, CAP C20, Laws of the Federation of Nigeria 2004 so as to give a true and fair view of the state of affairs and financial performance of the Company and its subsidiaries.

-Caro

Esther Ajibola, FCA FRC/2012/ICAN/0000000174 For: Ernst & Young Lagos, Nigeria

28 March 2019



| | Notes | Group 2018 N'000 | Group 2017 N'000 | Company 2018 N'000 | Company 2017 N'000 |
|--|--------------------|------------------------|------------------------|--------------------------|--------------------------|
| Continuing operations | | | | | |
| Revenue from contract with customers | 8c | 679,465,339 | 497,422,483 | 488,518,160 | - |
| Cost of sales | | (583,191,386) | (409,341,126) | (488,938,074) | - |
| Gross profit/(loss) | | 96,273,953 | 88,081,357 | (419,914) | - |
| Other operating income | 9 | 11,006,460 | 46,490,127 | 2,652,401 | 25,989,048 |
| Reversal/(impairment) of assets | 10c | 7,178,323 | (5,335,741) | 6,775,164 | (2,696,080) |
| Administrative expenses | | (70,457,124) | (72,558,025) | (10,939,966) | (37,652,722) |
| Operating profit/(loss) | | 44,001,612 | 56,677,718 | (1,932,315) | (14,359,754) |
| Finance costs | 12a | (42,706,619) | (43,743,860) | (17,582,406) | (19,166,179) |
| Finance income | 12b | 10,265,496 | 9,959,732 | 1,819,411 | 2,926,404 |
| Finance costs - net | | (32,441,123) | (33,784,128) | (15,762,995) | (16,239,775) |
| Share of loss of associates | 18 | (372,369) | (2,129,005) | - | _ |
| Profit/(loss) before income tax from continuing operations | | 11,188,120 | 20,764,585 | (17,695,310) | (30,599,529) |
| Income tax credit/(expense) | 13(a) | 17,609,623 | (7,295,366) | (626,567) | (15,904) |
| Profit/(loss) for the year from continuing operations | . 5(4) | 28,797,743 | 13,469,219 | (18,321,877) | (30,615,433) |
| Discontinued operations | | | | | |
| Profit after tax for the year from discontinued operations | 28c | - | 6,303,557 | _ | - |
| Profit/(loss) for the year | | 28,797,743 | 19,772,776 | (18,321,877) | (30,615,433) |
| Profit/(loss) attributable to: | | | | | |
| Equity holders of the parent | | 24,432,941 | 13,941,744 | (18,321,877) | (30,615,433) |
| Non-controlling interest | | 4,364,802 | 5,831,032 | (10,321,077) | (30,013,433) |
| Non-controlling interest | | 28,797,743 | 19,772,776 | (18,321,877) | (30,615,433) |
| Earnings per share from continuing and discontinued operation of the parent during the year (expressed in kobo per share): | ns attributable to | ordinary equity holder | s | | |
| Basic and diluted earnings per share | 14 | | | | |
| From continuing operations | | 197 | 62 | | |
| From discontinued operations | | | 51 | | |
| From profit for the year | | 197 | 113 | | |
| | | | | | |

Certain prior year balances have been re-aligned for comparability purposes only.

| | Notes | Group 2018 N'000 | Group 2017 N'000 | Company 2018 N'000 | Company 2017 N'000 |
|--|------------|--------------------------------------|---|--------------------------|--------------------------|
| Profit/(loss) for the year | | 28,797,743 | 19,772,776 | (18,321,877) | (30,615,433) |
| Other comprehensive income: | | | | | |
| Items that may be reclassified to profit or loss in subsequent p | periods: | | | | |
| Exchange differences on translation of foreign operations Share of associate's foreign currency translation reserve Fair value gain on financial assets available for sale | 30 25 | 9,275,443 5,631 - 9,281,074 | 51,258,513 3,237,573 17,690 54,513,776 | - - - | 17,690 17,690 |
| Reclassification to profit or loss Reclassification of share of OWDL's/OVH Energy BV foreign currency translation reserve | 30 | 5,268 | (3,291,936) | - | - |
| Other comprehensive income for the year, net of tax | | 9,286,342 | 51,221,840 | - | 17,690 |
| Total comprehensive income/(loss) for the year, net of tax | | 38,084,085 | 70,994,616 | (18,321,877) | (30,597,743) |
| Attributable to: - Equity holders of the parent - Non-controlling interests | | 34,727,989 3,356,096 | 51,634,878 19,359,738 | (18,321,877) - | (30,597,743) |
| Total comprehensive income/(loss) for the year, net of tax | | 38,084,085 | 70,994,616 | (18,321,877) | (30,597,743) |
| Total comprehensive income/(loss) attributable to equity holds parent arises from: - Continuing operations - Discontinued operations | ers of the | 34,727,989 | 45,331,321 6,303,557 | (18,321,877) | (30,597,743) |
| | | 34,727,989 | 51,634,878 | (18,321,877) | (30,597,743) |

| no at o 1 December 2010 | | | |
|---|-----------------------|--|--|
| | | Group | Group |
| | | 2018 | 2017 |
| Assets | Notes | N'000 | N'000 |
| Non-current assets | | | |
| Property, plant and equipment | 15 | 355,020,085 | 343,466,113 |
| Intangible assets | 16 | 432,321,760 | 426,866,570 |
| Investment property | 17 | 1,033,000 | 1,033,000 |
| Investment in associates | 18 | 6,424,732 | 7,540,014 |
| Deferred tax assets | 19 | 45,093,156 | 46,108,713 |
| Financial assets at fair value through profit or loss | 25a | 11,106,341 | HAMINISTER |
| Finance lease receivables | 21 | 73,612,863 | 72,539,702 |
| Non-current receivables | 22 | 13,079,187 | 23,202,580 |
| Prepayments | | 493,705 | 1000 - 1000 |
| Restricted cash | 27 | 6,807,064 | 12,479,146 |
| Tibaliated data | 0. .0 | 944,991,893 | 933,235,838 |
| Current assets | | | |
| Inventories | 23 | 28,392,500 | 2,583,094 |
| Derivative financial assets | 20 | 1,853,245 | 18,572 |
| Trade and other receivables | 24 | 84,791,443 | 93,798,956 |
| Prepayments | 4.4 | 4,113,394 | 2,582,527 |
| | 256 | 53,219 | 61,856 |
| Financial assets at fair value through profit or loss | 27 | 10,914,741 | 7,895,061 |
| Cash and cash equivalents (excluding bank overdrafts) | | 130,118,542 | 106,940,066 |
| | | 130,116,342 | 100,940,000 |
| Total assets | | 1,075,110,435 | 1,040,175,904 |
| Equity and Liabilities | | | |
| Equity attributable to equity holders of the parent | | | |
| Share capital | 29 | 6,215,706 | 6,215,706 |
| Share premium | 29 | 176,588,527 | 176,588,527 |
| Retained loss | | (126,534,432) | (138,677,099 |
| Other reserves | 30 | 144,604,935 | 131,475,022 |
| | | 200,874,736 | 175,602,156 |
| Non controlling interest | | 76,241,975 | 87,833,624 |
| Total equity | | 277,116,711 | 263,435,780 |
| Liabilities | | | |
| Non-current liabilities | | | |
| Borrowings | 31 | 76,848,651 | 99,587,920 |
| Deferred tax liabilities | 19 | 214,662,084 | 222,207,944 |
| Provision and other liabilities | 32 | 56,717,572 | 54,880,692 |
| | | 348,228,307 | 376,676,556 |
| | | | |
| Current liabilities | | _1176120.0 | |
| Trade and other payables | 34 | 265,417,181 | |
| Trade and other payables Borrowings | 31 | 134,052,667 | 137,854,339 |
| Trade and other payables Borrowings Current income tax liabilities | 31 13b | 134,052,667 47,245,129 | 137,854,339 72,405,657 |
| Trade and other payables Borrowings Current income tax liabilities Provision and other liabilities | 31 13b 32 | 134,052,667 47,245,129 237,578 | 137,854,339 72,405,657 217,350 |
| Trade and other payables Borrowings Current income tax liabilities | 31 13b | 134,052,667 47,245,129 237,578 1,650,277 | 137,854,339 72,405,657 217,350 1,650,277 |
| Trade and other payables Borrowings Current income tax liabilities Provision and other liabilities | 31 13b 32 | 134,052,667 47,245,129 237,578 | 72,405,657 217,350 1,650,277 |
| Trade and other payables Borrowings Current income tax liabilities Provision and other liabilities | 31 13b 32 | 134,052,667 47,245,129 237,578 1,650,277 | 137,854,339 72,405,657 217,350 1,650,277 |
| Trade and other payables Borrowings Current income tax liabilities Provision and other liabilities Dividend payable | 31 13b 32 35 | 134,052,667 47,245,129 237,578 1,650,277 448,602,832 | 137,854,339 72,405,657 217,350 1,650,277 400,063,568 |

The financial statements and notes on pages 14 to 105 were approved and authorised for issue by the Board of Directors on 28th March 2019 and were signed on its behalf by:

Group Chief Executive NX Jubili Adewale Tinubu FRC/2013/NBA/00000003348

FR¢/2013/ICAN/00000003349

Group Chief Financial Officer Mr Olufemi Adeyemo

| As at 31 December 2010 | | | |
|--|----------------|--|------------------|
| | | Company | Company |
| | | 2018 | 2017 |
| dana. | Notes | N,000 | N,000 |
| Assets | Notes | N 000 | 14 000 |
| Non-current assets | | | |
| Property, plant and equipment | 15 | 1,705,378 | 1,507,722 |
| Investment property | 17 | 1,033,000 | 1,033,000 |
| Investment in associates | 18 | 2,716,431 | 2,716,43 |
| Financial assets at fair value through profit or loss | 25a | 11,106,341 | |
| Non-current receivables | 22 | 2,977,040 | 9,365,36 |
| Investment in subsidiaries | 26 | 51,932,598 | 55,368,54 |
| 4.11/14.4TER-41.0TER-11.6TER-11.6TER-11.0TER-11.0TER-11.0TER-11.0TER-11.0TER-11.0TER-11.0TER-11.0TER-11.0TER-1 | 20 | 493,705 | 35,550,54 |
| Prepayments | \$E | 71,964,493 | 69,991,06 |
| Current assets | t - | - MARTINE DE LA COMPANION DE L | |
| Inventories | 23 | 26,514,991 | Table Market See |
| Trade and other receivables | 24 | 135,177,498 | 141,588,92 |
| Prepayments | | 1,023,376 | 1,289,58 |
| Financial assets at fair value through profit or loss | 25b | 50,716 | 59,89 |
| Cash and cash equivalents (excluding bank overdrafts) | 27 | 1,635,634 | 915,65 |
| | | 164,402,215 | 143,854,05 |
| Total assets | | 236,366,708 | 213,845,118 |
| Equity and Liabilities | | | |
| Equity attributable to equity holders | | | |
| Share capital | 29 | 6,215,706 | 6,215,70 |
| Share premium | 29 | 176,588,527 | 176,588,52 |
| Retained earnings | | (243,703,801) | (193,330,03 |
| Other reserves | 30 | | 17,69 |
| Total Equity | | (60,899,568) | (10,508,11 |
| Liabilities | | | |
| Non-current liabilities | | | |
| Borrowings | 31 | 69,856,667 | 87,320,83 |
| | | 69,856,667 | 87,320,83 |
| Current liabilities | | | |
| Trade and other payables | 34 | 184,967,900 | 117,389,26 |
| Borrowings | 31 | 39,392,034 | 17,239,88 |
| Current income tax liabilities | 13b | 1,161,820 | 535,61 |
| Provision and other liabilities | 32 | 237,578 | 217,35 |
| Dividend payable | 35 | 1,650,277 | 1,650,27 |
| Pividelio hayable | 55 | 227,409,609 | 137,032,39 |
| Total liabilities | | 297,266,276 | 224,353,23 |
| Tatal coulty and liabilities | į. | 236,366,708 | 213,845,11 |
| Total equity and liabilities | , | 200,000,700 | E10,040,110 |

The financial statements and notes on pages 14 to 105 were approved and authorised for Issue by the Board of Directors on 28th March 2019 and were signed on its behalf by:

The statement of significant accounting policies and notes on pages 21 to 102 form an integral part of these consolidated and separate financial statements.

Group Chief Executive Mr. Jutril Adewale Tinubu FRC/2613/NBA/00000003348

Group Chief Financial Office

Mr. Olufemi Adeyemo FRC/2013/ICAN/00000003349

| Group | Share capital & Share premium ¹ N'000 | Other reserves ² N'000 | Retained earnings N'000 | Equity holders of parent N'000 | Non controlling interest N'000 | Total equity N'000 |
|--|--|--|--|--|--|--|
| Balance as at 1 January 2017 | 180,824,232 | 93,407,737 | (151,868,568) | 122,363,401 | 69,981,178 | 192,344,579 |
| Profit for the year | - | - | 13,941,744 | 13,941,744 | 5,831,032 | 19,772,776 |
| Other comprehensive income for the year Total comprehensive income | | 37,693,134 37,693,134 | - 13,941,744 | 37,693,134 51,634,878 | 13,528,706 19,359,738 | 51,221,840 70,994,616 |
| Transaction with owners Proceeds from shares issued (note 29) Total transaction with owners | 1,980,001 1,980,001 | - | <u>-</u> | 1,980,001 1,980,001 | - | 1,980,001 1,980,001 |
| Non controlling interest arising in business Change in ownership interests in subsidiaries that do not result in a loss of control (note 41c) | | 374,151 | (750,275) | (376,124) | (1,507,292) | (1,883,416) |
| Total transactions with owners of the parent recognised directly in equity Balance as at 31 December 2017 | 1,980,001 182,804,233 | 374,151 131,475,022 | (750,275) (138,677,099) | 1,603,877 175,602,156 | (1,507,292) 87,833,624 | 96,585 263,435,780 |
| Balance as at 1 January 2018 Effect of adoption of IFRS 9 (note 45) Restated total equity at the beginning of the financial year | 182,804,233 | 131,475,022 (17,690) 131,457,332 | (138,677,099) (10,245,238) (148,922,337) | 175,602,156 (10,262,928) 165,339,228 | 87,833,624 (10,411,535) 77,422,089 | 263,435,780 (20,674,463) 242,761,317 |
| Profit for the year | - | - | 24,432,941 | 24,432,941 | 4,364,802 | 28,797,743 |
| Other comprehensive income/(loss) for the year | | 10,295,048 | | 10,295,048 | (1,008,706) | 9,286,342 |
| Total comprehensive income for the year | | 10,295,048 | 24,432,941 | 34,727,989 | 3,356,096 | 38,084,085 |
| Non controlling interest arising in business Change in ownership interests in subsidiaries that do not result in a loss of | s combination | 2 952 555 | /2 DAE 020\ | 907 540 | (A F26 240) | /2 700 co4\ |
| control (note 41c) Total transactions with owners of the parent recognised directly in equity Balance as at 31 December 2018 | 182,804,233 | 2,852,555 2,852,555 144,604,935 | (2,045,036) (2,045,036) (126,534,432) | 807,519 807,519 200,874,736 | (4,536,210) (4,536,210) 76,241,975 | (3,728,691) (3,728,691) 277,116,711 |

¹ Share capital includes ordinary shares and share premium ² Other reserves include currency translation reserves, financial assets available for sale and share based payment reserves (SBPR). See note 29.

| Company | Share Capital & Share premium N'000 | Other reserves ¹ N'000 | Retained earnings N'000 | Equity holders of parent/ Total equity N'000 |
|--|---|--------------------------------------|--|--|
| Balance as at 1 January 2017 | 180,824,232 | | (162,714,605) | 18,109,627 |
| Loss for the year Other comprehensive income for the year Total comprehensive income/(loss) | | 17,690 17,690 | (30,615,433) - (30,615,433) | (30,615,433) 17,690 (30,597,743) |
| Transaction with owners -Conversion of OODP's convertible debt (note 29) Total transaction with owners | 1,980,001 1,980,001 | <u>-</u> | <u>-</u> | 1,980,001 1,980,001 |
| Total transactions with owners of the parent, recognised directly in equity Balance as at 31 December 2017 | 1,980,001 182,804,233 | 17,690 | (193,330,038) | 1,980,001 (10,508,115) |
| Balance as at 1 January 2018 Effect of adoption of IFRS 9 (note 45) Restated total equity at the beginning of the financial year | 182,804,233 - 182,804,233 | 17,690 (17,690) | (193,330,038) (32,051,886) (225,381,924) | (10,508,115) (32,069,576) (42,577,691) |
| Loss for the year | - | - | (18,321,877) | (18,321,877) |
| Other comprehensive income for the year | - | - | - | - |
| Total comprehensive loss for the year | - | - | (18,321,877) | (18,321,877) |
| Transaction with owners | | - | - | <u> </u> |
| Acquisition of non controlling interest Total transactions with owners of the parent, recognised directly in equity Balance as at 31 December 2018 | 182,804,233 | - - | (243,703,801) | - (60,899,568) |

¹ Other reserves comprise of financial assets available for sale. See note 30.

| | Notes | Group 2018 N'000 | Group 2017 N'000 | Company 2018 N'000 | Company 2017 N'000 |
|---|-------|------------------------|------------------------|--------------------------|--------------------------|
| Cash flows from operating activities | | | | | |
| Cash generated from operations | 36 | 115,946,230 | 80,063,681 | 9,446,038 | 5,402,480 |
| Interest paid | | (28, 172, 017) | (24,404,228) | (11,889,679) | (14,608,602) |
| Income tax paid* | 13b | (29,096,210) | (10,351,862) | (365) | (1,741) |
| Gratuity benefit paid | 33 | | (1,285,161) | - | (754,311) |
| Net cash from/(used in) operating activities | | 58,678,003 | 44,022,430 | (2,444,006) | (9,962,174) |
| Cash flows from investing activities | | | | | |
| Purchases of property plant and equipment* 1 | 15 | (37,861,804) | (19,822,073) | (528,824) | (1,280,732) |
| Proceeds from disposal of subsidiary, net of cash | 28b | 1,092,000 | 871,978 | - | - |
| Proceeds from disposal of investment in associate | 22b | - | 609,184 | - | - |
| Investment in an associate | 18 | - | (2,444) | - | - |
| Refund to a prospective buyer of a subsidiary | 32 | - | (308,278) | - | (308,279) |
| Purchase of investment property | 17 | - | (127,983) | - | (127,983) |
| Proceeds from contingent consideration from Helios with | | | | | |
| respect to the sale of the gas & power entities | 28b | - | 2,253,879 | - | 2,253,879 |
| Proceeds from disposal of financial assets available for sale | 25a | - | 71,780 | - | 71,780 |
| Purchase of intangible exploration assets* | 16 | (871,605) | (1,475,010) | - | - |
| Proceeds from sale of property, plant and equipment | | 2,402,219 | 19,203 | 13,957 | 4,606 |
| Proceeds from early hedge settlement | | - | 5,175,929 | - | - |
| Finance lease received | | 7,947,069 | 7,719,125 | - | - |
| Interest received | | 61,600 | 745,635 | 61,537 | 745,575 |
| Net cash (used in)/from investing activities | | (27,230,521) | (4,269,075) | (453,330) | 1,358,846 |
| Cash flows from financing activities | | | | | |
| Proceeds from long term borrowings | | _ | 305,900 | _ | _ |
| Repayment of long term borrowings | | (5,683,766) | (7,350,185) | _ | _ |
| Proceeds from other short term borrowings | | 17,900,337 | 32,037,524 | 3,318,633 | 11,311,834 |
| Repayment of other short term borrowings | | (43,333,273) | (63,502,898) | , , | (16,562,576) |
| Proceeds from loan note from Helios with respect to the sale | | | , , , | | , , , , |
| of the gas & power entities | 22b | - | 2,198,358 | - | 2,198,358 |
| Acquired minority interest | 41c | (3,575,048) | (1,883,416) | - | - |
| Restricted cash | | 5,795,940 | (5,603,461) | - | 4,682,749 |
| Net cash (used in)/from financing activities | | (28,895,810) | (43,798,178) | 3,318,633 | 1,630,365 |
| Net change in cash and cash equivalents | | 2,551,672 | (4,044,823) | 421,297 | (6,972,963) |
| Cash and cash equivalents at the beginning of the year | | 7,895,061 | 10,596,470 | 915.653 | 7,752,128 |
| Exchange gains/(losses) on cash and cash equivalents | | 173,811 | 1,343,414 | 4,487 | 136,488 |
| Cash and cash equivalents at end of the year | | 10,620,544 | 7,895,061 | 1,341,437 | 915,653 |
| Cash and cash equivalent at year end is analysed as follows: | | | • | | |
| Cash and bank balance | 27 | 10,914,741 | 7,895,061 | 1,635,634 | 915,653 |
| Bank overdrafts | 31 | (294,197) | - ,, | (294,197) | |
| | • | 10,620,544 | 7,895,061 | 1,341,437 | 915,653 |
| | | | .,, | -, | , 500 |

¹ Purchases of property, plant and equipment exclude capitalised interest (2017: nil)

 $[\]ensuremath{^{\star}}$ Disclosures are for both continuing and discontinued operations.

1. General information

Oando PLC (formerly Unipetrol Nigeria Plc.) was registered by a special resolution as a result of the acquisition of the shareholding of Esso Africa Incorporated (principal shareholder of Esso Standard Nigeria Limited) by the Federal Government of Nigeria. It was partially privatised in 1991 and fully privatised in the year 2000 following the disposal of the 40% shareholding of Federal Government of Nigeria to Ocean and Oil Investments Limited and the Nigerian public. In December 2002, the Company merged with Agip Nigeria Plc. following its acquisition of 60% of Agip Petrol's stake in Agip Nigeria Plc. The Company formally changed its name from Unipetrol Nigeria Plc. to Oando PLC in December 2003.

Oando PLC (the "Company") is listed on the Nigerian Stock Exchange and the Johannesburg Stock Exchange. In 2016, the Company embarked on a reorganisation and disposed some subsidiaries in the Energy, Downstream and Gas & Power segments. The Company disposed Oando Energy Services and Akute Power Ltd effective 31 March 2016 and also target companies in the Downstream division effective 30 June 2016. It also divested its interest in the Gas and Power segment in December 2016 with the exception of Alausa Power Ltd which was disposed off on 31 March 2017. The Company retains its significant ownership in Oando Trading Bermuda (OTB), Oando Trading Dubai (OTD) and its upstream businesses (See note 8 for segment result), hereinafter referred to as the Group

On October 13, 2011, Exile Resources Inc. ("Exile") and the Oando Exploration and Production Division ("OEPD") of Oando PLC ("Oando") announced that they had entered into a definitive master agreement dated September 27, 2011 providing for the previously announced proposed acquisition by Exile of certain shareholding interests in Oando subsidiaries via a Reverse Take Over ("RTO") in respect of Oil Mining Leases ("OMLs") and Oil Prospecting Licenses ("OPLs") (the "Upstream Assets") of Oando (the "Acquisition") first announced on August 2, 2011. The Acquisition was completed on July 24, 2012 (Completion date"), grain birth to Oando Energy Resources Inc. ("OER"); a company which was listed on the Toronto Stock Exchange between the Completion date and May 2016. Immediately prior to completion of the Acquisition, Oando PLC and the Oando Exploration and Production Division first entered into a reorganization transaction (the "Oando Reorganization") with the purpose of facilitating the transfer of the OEPD interests to OER (formerly Exile).

OER effectively became the Group's main vehicle for all oil exploration and production activities.

In 2016, OER previously quoted on Toronto Stock Exchange (TSX), notified the (TSX) of its intention to voluntarily delist from the TSX. The intention to delist from the TSX was approved at a Board meeting held on the 18th day of December, 2015. The shares of OER were delisted from the TSX at the close of business on Monday, May 16th 2016. Upon delisting, the requirement to file annual reports and quarterly reports to the Exchange will no longer be required. The Company believes the objectives of the listing in the TSX was not achieved and the Company judges that the continued listing on the TSX was not economically justified.

To effect the delisting, a restructuring of the OER Group was done and a special purpose vehicle, Oando E&P Holdings Limited ("OEPH") was set up to acquire all of the issued and outstanding shares of OER. As a result of the restructuring, shares held by the previous owners of OER (Oando PLC (93.49%), the institutional investors in OER (5.08%) and certain Key Management Personnel (1.43%) were required to be transferred to OEPH, in exchange for an equivalent number of shares in OEPH. The share for share exchange between entities in the Oando Group is considered as a business combination under common control not within the scope of IFRS 3.

OEPH purchased the remaining shares in OER from the remaining shareholders who did not partake in the share exchange arrangement for a cash consideration. The shareholders of the 5,733,277 shares were paid a cash consideration of US\$1.20 per share in accordance with the plan of arrangement. As a result of the above, OEPH Holdings now owns 100% of the shares in OER.

Pursuant of the Amended and Restated Loan Agreement between West Africa Investment Limited (the "Lender" /"WAIL"), Goldeneye Energy Resources Limited (the "Borrower") and Oando PLC (the "Guarantor") dated March 31, 2016, on one hand; and another Amended and Restated Loan Agreement between Goldeneye Energy Resources Limited (the "Borrower"), Southern Star Shipping Co Inc. (the "Lender"/"SS") and Oando Plc (the "Guarantor") also dated 31 March 2016; Oando PLC provided financial guarantee to the Lenders to the tune of US\$32m (WAIL: US\$27m, SS: US\$5m). The essence of the loans was for the borrower to acquire shares owned by the Lenders in Oando Exploration and Production Holdings Limited (OEPH), a subsidiary of Oando PLC. The Borrower agreed to repay the loans in 12 installments starting from March 2017.

The financial guarantee required Oando Plc to pay to the Lenders in its capacity as Guarantor, the loan amounts due (inclusive of accrued interest) if the Borrower is unable to pay while the Borrower is also required to transfer the relevant number of shares held in OEPH to the Guarantor or its Nominee in the event of default.

Upon failure by the Borrower to honor the repayment agreement, the Guarantor paid US\$ 6.1m (which represented principal plus accrued interest) to SS on October 4, 2017. On the same date, the borrower executed a share transfer instrument for the purpose of transferring all the shares previously acquired from SS to the Calabar Power Limited, a wholly owned subsidiary of Oando PLC. Consequently, the Guarantor was discharged of the financial guarantee to SS and Oando PLC now owns 78.18% (2016: 77.74%) shares in OEPH Holdings (see note 41c). The Borrower and Lenders are not related parties to the Guarantor.

On May 19, 2018, Oando Plc (through its subsidiary Calabar Power) acquired 8,631,225 shares in OEPH from some non-controlling interests (NCI) who were paid a cash consideration of US\$1.20 per share in accordance with the plan of arrangement executed for some NCI following the delisting of OER in 2016. As a result, Oando PLC now owns 79.27% (2017: 78.18%) shares in OEPH.

During the last quarter in 2018, Calabar Power further paid \$8.3mn out of the indebtedness to WAIL. The amount paid has been reflected as deposit for shares as the corresponding shares are yet to be transferred to Calabar Power by WAIL. The payment further reduced the exposure to WAIL under the guarantee provided by Oando Plc.

Basis of preparation

The consolidated financial statements of Oando Plc. have been prepared in accordance with International Financial Reporting Standards (IFRS) issued by the International Accounting Standards Board (IASB). The annual consolidated financial statements are presented in Naira, rounded to the nearest thousand, and prepared under the historical cost convention, except for the revaluation of land and buildings, available-for-sale financial assets, and financial assets and financial liabilities (including derivative instruments) at fair value through profit or loss.

The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to these consolidated financial statements, are disclosed in Note 6.

3. Changes in accounting policies and disclosures

a) New standards, amendments and interpretations adopted by the Group

The Group applied IFRS 15 and IFRS 9 for the first time. The nature and effect of the changes as a result of adoption of these new accounting standards are disclosed in note 45.

Several other amendments and interpretations apply for the first time in 2018, but do not have an impact on the consolidated financial statements of the Group. The Group has not early adopted any standards, interpretations or amendments that have been issued but are not yet effective.

IFRIC Interpretation 22 Foreign Currency Transactions and Advance Considerations

The Interpretation clarifies that, in determining the spot exchange rate to use on initial recognition of the related asset, expense or income (or part of it) on the derecognition of a non-monetary asset or non-monetary liability relating to advance consideration, the date of the transaction is the date on which an entity initially recognises the non-monetary asset or non-monetary liability arising from the advance consideration. If there are multiple payments or receipts in advance, then the entity must determine the date of the transactions for each payment or receipt of advance consideration. This Interpretation does not have any impact on the Group's consolidated financial statements.

Amendments to IAS 40 Transfers of Investment Property

The amendments clarify when an entity should transfer property, including property under construction or development into, or out of investment property. The amendments state that a change in use occurs when the property meets, or ceases to meet, the definition of investment property and there is evidence of the change in use. A mere change in management's intentions for the use of a property does not provide evidence of a change in use. These amendments do not have any impact on the Group's consolidated financial statements.

Amendments to IFRS 2 Classification and Measurement of Share-based Payment Transactions

The IASB issued amendments to IFRS 2 Share-based Payment that address three main areas: the effects of vesting conditions on the measurement of a cash-settled share-based payment transaction; the classification of a share-based payment transaction with net settlement features for withholding tax obligations; and accounting where a modification to the terms and conditions of a share-based payment transaction changes its classification from cash settled to equity settled. On adoption, entities are required to apply the amendments without restating prior periods, but retrospective application is permitted if elected for all three amendments and other criteria are met. These amendments do not have any impact on the Group's consolidated financial statements.

Amendments to IFRS 1 First-time Adoption of International Financial Reporting Standards - Deletion of short-term exemptions for first-time adopters

Short-term exemptions in paragraphs E3–E7 of IFRS 1 were deleted because they have now served their intended purpose. These amendments do not have any impact on the Group's consolidated financial statements.

Amendments to IAS 28 Investments in Associates and Joint Ventures - Clarification that measuring investees at fair value through profit or loss is an investment-by-investment choice

The amendments clarify that an entity that is a venture capital organisation, or other qualifying entity, may elect, at initial recognition on an investment-by-investment basis, to measure its investments in associates and joint ventures at fair value through profit or loss. If an entity that is not itself an investment entity, has an interest in an associate or joint venture that is an investment entity, then it may, when applying the equity method, elect to retain the fair value measurement applied by that investment entity associate or joint venture to the investment entity associate's or joint venture's interests in subsidiaries. This election is made separately for each investment entity associate or joint venture, at the later of the date on which: (a) the investment entity associate or joint venture becomes an investment entity; and (c) the investment entity associate or joint venture first becomes a parent. These amendments do not have any impact on the Group's consolidated financial statements.

b) New standards, amendments and interpretations issued and not effective for the financial year beginning 1 January 2018

A number of new standards and amendments to standards and interpretations are effective for annual periods beginning after 1 January 2018, and have not been applied in preparing these consolidated financial statements. None of these is expected to have significant effect on the consolidated financial statements of the Group, except the following set out below:

IFRS 16 Leases

IFRS 16 was issued in January 2016 and it replaces IAS 17 Leases, IFRIC 4 Determining whether an Arrangement contains a Lease, SIC-15 Operating Leases-Incentives and SIC-27 Evaluating the Substance of Transactions Involving the Legal Form of a Lease. IFRS 16 sets out the principles for the recognition, measurement, presentation and disclosure of leases and requires lessees to account for all leases under a single on-balance sheet model similar to the accounting for finance leases under IAS 17. The standard includes two recognition exemptions for lessees: leases of 'low-value' assets (e.g., personal computers); and short-term leases (i.e., leases with a lease term of 12 months or less). At the commencement date of a lease, a lessee will recognise a liability on make lease payments (i.e., the lease liability) and an asset representing the right to use the underlying asset during the lease term (i.e., the right-of-use asset). Lessees will be required to separately recognise the interest expense on the lease liability and the depreciation expense on the right-of-use asset.

Lessees will be also required to re-measure the lease liability upon the occurrence of certain events (e.g., a change in the lease term, a change in future lease payments resulting from a change in an index or rate used to determine those payments). The lessee will generally recognise the amount of the re-measurement of the lease liability as an adjustment to the right-of-use asset.

Lessor accounting under IFRS 16 is substantially unchanged from today's accounting under IAS 17. Lessors will continue to classify all leases using the same classification principle as in IAS 17 and distinguish between two types of leases: operating and finance leases.

IFRS 16 also requires lessees and lessors to make more extensive disclosures than under IAS 17.

IFRS 16 is effective for annual periods beginning on or after 1 January 2019. Early application is permitted, but not before an entity applies IFRS 15. A lessee can choose to apply the standard using either a full retrospective or a modified retrospective approach. The standard's transition provisions permit certain reliefs.

The Group currently has an existing operating lease arrangement which is as follows:

Building

In 2019, the Group performed an impact assessment and assessed that, due to the differences between the accounting requirements for operating leases in IAS 17 and the requirements for lease accounting by lessees in IFRS 16, that the impact is likely to be significant. The Group currently recognises the prepaid amount for the lease as its current and non-current assets and expense the lease payment annually.

At the date of initial application of this standard, the Group will recognise a liability to make lease payments (i.e., the lease liability) and an asset representing the right to use the underlying asset during the lease term (i.e., the right-of-use asset). The Group will be required to separately recognise the interest expense on the lease liability and the depreciation expense on the right-of-use asset.

The Group will also be required to remeasure the lease liability upon the occurrence of certain events (e.g., a change in the lease term, a change in future lease payments resulting from a change in an index or rate used to determine those payments). The lessee will generally recognise the amount of the re-measurement of the lease liability as an adjustment to the right-of-use asset.

Aircraft

XRS II (the Company's indirect subsidiary) leases an aircraft (Bombardier Global Express XRS MSN 9374) to the Company where lease payments are recognised on a monthly basis. At the date of initial application of this standard, the Company will recognise a liability to make lease payments (i.e., the lease liability) and an asset representing the right to use the underlying asset during the lease term (i.e., the right-of-use asset). The Company will be required to separately recognise the interest expense on the lease liability and the depreciation expense on the right-of-use asset. These will be eliminated on consolidation as such there will be no impact on the Group.

In 2018, the Group performed an impact assessment and assessed that, due to the differences between the accounting requirements for operating leases in IAS 17 and the requirements for lease accounting by lessees in IFRS 16, that the impact will likely not be significant. However, the Company will also be required to remeasure the lease liability upon the occurrence of certain events (e.g., a change in the lease term, a change in future lease payments resulting from a change in an index or rate used to determine those payments). The lessee will generally recognise the amount of the re-measurement of the lease liability as an adjustment to the right-of-use asset.

IFRS 16 also requires the Group to make more extensive disclosures than under IAS 17.

The Group plans to adopt IFRS 16 using a modified retrospective approach. The Group will elect to apply the standard to contracts that were previously identified as leases applying IAS 17 and IFRIC 4. The Group will therefore not apply the standard to contracts that were not previously identified as containing a lease applying IAS 17 and IFRIC 4.

The Group does not have contracts that meet the exemptions proposed by the standard on lease contracts for which the lease terms ends within 12 months as of the date of initial application, and lease contracts for which the underlying asset is of low value.

During 2018, the Group has performed a detailed impact assessment of IFRS 16. In summary the impact of IFRS 16 adoption is expected to be as follows:

For the year ended 31 December 2018

| Impact on the statement of financial position as at 31 December 2018: Assets | Group Increase/ (decrease) N'000 | Company Increase/ (decrease) N'000 |
|---|---|---|
| Property, plant and equipment (right-of-use assets) Prepayments | 39,377,781 (300,230) | 58,052,022 (300,230) |
| Liabilities Lease liabilities Net impact on equity | (39,077,551) | (57,751,792) |

The net impact on equity is nil because the Group has chosen the modified retrospective approach where the right of use asset equals lease liability.

IFRIC Interpretation 23 Uncertainty over Income Tax Treatments

In June 2017, the IASB issued IFRIC Interpretation 23 Uncertainty over Income Tax Treatments which clarifies application of the recognition and measurement requirements in IAS 12 Income Taxes when there is uncertainty over income tax treatments.

The interpretation addresses the accounting for income taxes when tax treatments involve uncertainty that affects the application of IAS 12. The interpretation does not apply to taxes or levies outside the scope of IAS 12, nor does it specifically include requirements relating to interest and penalties associated with uncertain tax treatments.

An entity has to determine whether to consider each uncertain tax treatment separately or together with one or more other uncertain tax treatments. The approach that better predicts the resolution of the uncertainty should be followed. The interpretation is effective for annual reporting periods beginning on or after 1 January 2019, but certain transition reliefs are available.

The Group will apply the interpretation from its effective date. Since the Group operates in a complex multinational tax environment, applying the Interpretation may affect its consolidated financial statements. In addition, the Group may need to establish processes and procedures to obtain information that is necessary to apply the Interpretation on a timely basis.

Amendments to IFRS 9: Prepayment Features with Negative Compensation

Under IFRS 9, a debt instrument can be measured at amortised cost or at fair value through other comprehensive income, provided that the contractual cash flows are 'solely payments of principal and interest on the principal amount outstanding' (the SPPI criterion) and the instrument is held within the appropriate business model for that classification. The amendments to IFRS 9 clarify that a financial asset passes the SPPI criterion regardless of the event or circumstance that causes the early termination of the contract and irrespective of which party pays or receives reasonable compensation for the early termination of the

The amendments should be applied retrospectively and are effective from 1 January 2019, with earlier application permitted. These amendments have no impact on the consolidated financial statements of the Group.

(c) New and amended standards and interpretations that do not relate to the Group

- Long-term Interests in Associates and Joint Ventures Amendments to IAS 28 Effective 1 January 2019
- Amendments to IFRS 4 Applying IFRS 9 Financial Instruments with IFRS 4 Insurance Contracts
- '- IFRS 17 Insurance Contracts Effective 1 January 2021
- Amendments to IAS 19 Employee Benefits -The amendments apply to plan amendments, curtailments or settlements that occur on or after 1 January 2019, with earlier application permitted.
- -Amendments to IFRS 10 and IAS 28: Sale or Contribution of Assets between an Investor and its Associate or Joint Venture The IASB has deferred the effective date of these amendments indefinitely, but an entity that early adopts the amendments must apply them prospectively.

(d) Annual Improvements 2015-2017 Cycle

Following is a summary of the amendments from the 2015-2017 annual improvements cycle.

IFRS 3 Business Combinations

Previously held interests in a joint operation

- The amendments clarify that, when an entity obtains control of a business that is a joint operation, it applies the requirements for a business combination achieved in stages, including remeasuring previously held interests in the assets and liabilities of the joint operation at fair value.
- In doing so, the acquirer remeasures its entire previously held interest in the joint operation.
- An entity applies those amendments to business combinations for which the acquisition date is on or after the beginning of the first annual reporting period beginning on or after 1 January 2019. Earlier application is permitted. These amendments will apply on future business combinations of the Group.

Annual Consolidated and Separate Financial Statements Notes to the consolidated and separate financial statements For the year ended 31 December 2018

IFRS 11 Joint Arrangements

Previously held interests in a joint operation

- A party that participates in, but does not have joint control of, a joint operation might obtain joint control of the joint operation in which the activity of the joint operation constitutes a business as defined in IFRS 3. The amendments clarify that the previously held interests in that joint operation are not remeasured.
- An entity applies those amendments to transactions in which it obtains joint control on or after the beginning of the first annual reporting period beginning on or after 1 January 2019. Earlier application is permitted. These amendments are currently not applicable to the Group but may apply to future transactions.

IAS 12 Income Taxes

Income tax consequences of payments on financial instruments classified as equity

- The amendments clarify that the income tax consequences of dividends are linked more directly to past transactions or events that generated distributable profits than to distributions to owners. Therefore, an entity recognises the income tax consequences of dividends in profit or loss, other comprehensive income or equity according to where the entity originally recognised those past transactions or events.
- An entity applies those amendments for annual reporting periods beginning on or after 1 January 2019. Earlier application is permitted. When an entity first applies those amendments, it applies them to the income tax consequences of dividends recognised on or after the beginning of the earliest comparative period. Since the Group's current practice is in line with these amendments, the Group does not expect any effect on its consolidated financial statements.

IAS 23 Borrowing Costs

Borrowing costs eligible for capitalisation

- The amendments clarify that an entity treats as part of general borrowings any borrowing originally made to develop a qualifying asset when substantially all of the activities necessary to prepare that asset for its intended use or sale are complete.
- An entity applies those amendments to borrowing costs incurred on or after the beginning of the annual reporting period in which the entity first applies those amendments.
- An entity applies those amendments for annual reporting periods beginning on or after 1 January 2019. Earlier application is permitted. Since the Group's current practice is in line with these amendments, the Group does not expect any effect on its consolidated financial statements.

4. Basis of Consolidation

(i) Subsidiaries

Subsidiaries are all entities (including structured entities) over which the Group has power or control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to use its power over the entity to affect the amount of the entity's return. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are de-consolidated from the date that control ceases.

In the separate financial statement, investment in subsidiaries is measured at cost less accumulated impairments. Investment in subsidiary is impaired when its recoverable amount is lower than its carrying value and when there are indicators of impairments.

The Group considers all facts and circumstances', including the size of the Group's voting rights relative to the size and dispersion of other vote holders in the determination of control

Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. On an acquisition-by-acquisition basis, the Group recognises any non-controlling interest in the acquiree, either at fair value or at the non-controlling interest's proportionate share of the recognised amounts of acquiree's identifiable net assets. Any contingent consideration to be transferred by the Group is recognised at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration that is deemed to be an asset or liability is recognised in accordance with IAS 39 either in profit or loss or as a change to other comprehensive income. Contingent consideration that is classified as equity is not re-measured, and its subsequent settlement is accounted for within equity.

Acquisition-related costs are expensed as incurred.

The excess of the consideration transferred, the amount of any non-controlling interest in the acquiree, and the acquisition date fair value of any previous equity interest in the acquiree over the fair value of the identifiable net assets acquired is recorded as goodwill. If the total of consideration transferred, non-controlling interest recognised and previously held interest is less than the fair value of the net assets of the subsidiary acquired in the case of a bargain purchase, the difference is recognised directly in the statement of profit or loss.

Inter-company transactions, amounts, balances and income and expenses on transactions between Group companies are eliminated. Profits and losses resulting from transactions that are recognised in assets are also eliminated. Accounting policies and amounts of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

(ii) Changes in ownership interests in subsidiaries without change of control

The Group treats transactions with non-controlling interests that do not result in loss of control as equity transactions. For purchases from non-controlling interests, the difference between fair value of any consideration paid and the relevant share acquired of the carrying value of net assets of the subsidiary is recorded in equity. Gains or losses on disposals to non-controlling interests are also recorded in equity.

Cash flows arising from changes in ownership interests in a subsidiary that do not result in a loss of control are classified as cash flows from financing activities.

(iii) Disposal of subsidiaries

When the Group ceases to have control, any retained interest in the entity is re-measured to its fair value at the date when control is lost, with the change in carrying amount recognised in profit or loss. The fair value is the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss.

(iv) Investment in associates

Associates are all entities over which the Group has significant influence but not control. Investments in associates are accounted for using the equity method of accounting. Under the equity method, the investment is initially recognised at cost, and the carrying amount is increased or decreased to recognise the investor's share of the change in the associate's net assets after the date of acquisition. The Group's investment in associates includes goodwill identified on acquisition.

If the ownership interest in an associate is reduced but significant influence is retained, only a proportionate share of the amounts previously recognised in other comprehensive income is reclassified to profit or loss where appropriate.

The Group's share of post-acquisition profit or loss is recognised in the statement of profit or loss, and its share of post-acquisition movements in other comprehensive income is recognised in other comprehensive income with a corresponding adjustment to the carrying amount of the investment. When the Group's share of losses in an associate equals or exceeds its interest in the associate, including any other long term receivables, loans or unsecured receivables, the Group does not recognise further losses, unless it has incurred legal or constructive obligations or made payments on behalf of the associate.

The Group determines at each reporting date whether there is any objective evidence that the investment in the associate is impaired. If this is the case, the group calculates the amount of impairment as the difference between the recoverable amount of the associate and its carrying value and recognises the amount adjacent to share of profit/(loss) of associates in the statement of profit or loss.

Profits and losses resulting from transactions between the Group and its associate are recognised in the Group's financial statements only to the extent of unrelated investor's interests in the associates. Unrealised losses are eliminated unless the transaction provides evidence of an impairment of the asset transferred.

Dilution gains and losses arising in investments in associates are recognised in the statement of profit or loss.

In the separate financial statements of the Company, investment in associates are measured at cost less impairment. Investment in associate is impaired when its recoverable amount is lower than its carrying value.

(v) Joint arrangements

The group applies IFRS 11 to all joint arrangements as of 1 January 2013. Under IFRS 11 investments in joint arrangements are classified as either joint operations or joint ventures depending on the contractual rights and obligations of each investor. Joint ventures are accounted for using the equity method.

Under the equity method of accounting, interests in joint ventures are initially recognised at cost and adjusted thereafter to recognise the Group's share of the post-acquisition profits or losses and movements in other comprehensive income. When the Group's share of losses in a joint venture equals or exceeds its interests in the joint ventures (which includes any long-term interests that, in substance, form part of the Group's net investment in the joint ventures), the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the joint ventures.

Unrealised gains and losses on transactions between the Group and its joint ventures are eliminated to the extent of the Group's interest in the joint ventures. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of the joint ventures have been changed where necessary to ensure consistency with the policies adopted by the Group.

For the arrangements determined to be joint operations, the Group recognises in relation to its interest the following:

- its assets, including its share of any assets held jointly;
- its liabilities, including its share of any liabilities incurred jointly;
- its share of the revenue from the sale of the output by the joint operation; and
- its expenses, including its share of any expenses incurred jointly

The Group accounts for the assets, liabilities, revenues and expenses relating to its interest in a joint operation in accordance with the IFRSs applicable to the particular assets, liabilities, revenues and expenses

Transactions with other parties in the joint operations

When the Group enters into a transaction in a joint operation, such as a sale or contribution of assets, the Group recognises gains and losses resulting from such a transaction only to the extent of its interests in the joint operation.

When such transactions provide evidence of a reduction in the net realisable value of the assets to be sold or contributed to the joint operation, or of an impairment loss of those assets, those losses are recognised fully by the Group.

When the Group enters into a transaction with a joint operation in which it is a joint operator, such as a purchase of assets, the Group does not recognise its share of the gains and losses until it resells those assets to a third party. When such transactions provide evidence of a reduction in the net realisable value of the assets to be purchased or of an impairment loss of those assets, the Group recognises its share of those losses.

Annual Consolidated and Separate Financial Statements Notes to the consolidated and separate financial statements For the year ended 31 December 2018

(vi) Functional currency and translation of foreign currencies

Functional and presentation currency

These consolidated financial statements are presented in Naira, which is the Group's presentation currency. Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates ('the functional currency').

The Company's functional and presentation currency is Naira.

(vii) Transactions and balances in Group entities

Foreign currency transactions are translated into the functional currency of the respective entity using the exchange rates prevailing on the dates of the transactions or the date of valuation where items are re-measured. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the statement of profit or loss except when deferred in other comprehensive income as qualifying cash flow hedges and qualifying net investment hedges. Foreign exchange gains and losses that relate to borrowings and cash and cash equivalents are presented in the statement of profit or loss within 'finance income or costs'. All other foreign exchange gains and losses are presented in the statement of profit or loss within 'other (losses)/gains – net'. Changes in the fair value of monetary securities denominated in foreign currency classified as available for sale are analysed between translation differences resulting from changes in the amortised cost of the security and other changes in the carrying amount of the security. Translation differences related to changes in amortised cost are recognised in profit or loss, and other changes in carrying amount are recognised in other comprehensive income. Translation differences on non-monetary financial assets and liabilities such as equities held at fair value through profit or loss are recognised in profit or loss as part of the fair value gain or loss. Translation differences on non-monetary financial assets, such as equities classified as available for sale, are included in other comprehensive income.

(viii) Consolidation of Group entities

The results and financial position of all the Group entities (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- assets and liabilities for each statement of financial position items presented, are translated at the closing rate at the reporting date;
- income and expenses for each statement of profit or loss are translated at average exchange rates where it is impracticable to translate using spot rate. Where the average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case the income and expense are translated at a rate on the dates of the transactions; and
- all resulting exchange differences are recognised in other comprehensive income.

On consolidation, exchange differences arising from the translation of the net investment in foreign entities are taken to other comprehensive income. When a foreign operation is sold, such exchange differences are recognised in the profit or loss as part of the gain or loss on sale.

Goodwill and fair value adjustments arising on the acquisition of a foreign entity are treated as assets and liabilities of the foreign entity and translated at the closing rate.

(ix) Common Control Business Combinations

Business combinations involving entities ultimately controlled by the Oando Group are accounted for using the pooling of interest method (also known as merger accounting).

A business combination is a "common control combination" if:

- i. The combining entities are ultimately controlled by the same party both before and after the combination and
- ii. Common control is not transitory

Under a pooling of interest- type method, the acquirer is expected to account for the combination as follows:

- i. The assets and the liabilities of the acquiree are recorded at book value and not at fair value
- ii. Intangible assets and contingent liabilities are recognized only to the extent that they were recognized by the acquiree in accordance with applicable IFRS (in particular IAS 38: Intangible Assets).
- iii. No goodwill is recorded in the consolidated financial statement. The difference between the acquirer's cost of investment and the acquiree's equity is taken directly to equity.
- iv. Any non-controlling interest is measured as a proportionate share of the book values of the related assets and liabilities.
- v. Any expenses of the combination are written off immediately in the statement of comprehensive income.
- vi. Comparative amounts are restated as if the combination had taken place at the beginning of the earliest comparative period presented; and
- vii. Adjustments are made to achieve uniform accounting policies

(ix) Business combinations and goodwill

Business combinations are accounted for using the acquisition method. The cost of an acquisition is measured as the aggregate of the consideration transferred, which is measured at acquisition date fair value, and the amount of any non-controlling interests in the acquiree. For each business combination, the Group elects whether to measure the non-controlling interests in the acquiree at fair value or at the proportionate share of the acquiree's identifiable net assets. Acquisition-related costs are expensed as incurred and included in administrative expenses.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts by the acquiree.

Any contingent consideration to be transferred by the acquirer will be recognised at fair value at the acquisition date. Contingent consideration classified as an asset or liability that is a financial instrument and within the scope of IAS 39 Financial Instruments: Recognition and Measurement, is measured at fair value with the changes in fair value recognised in the statement of profit or loss.

If the business combination is achieved in stages, the acquisition date carrying value of the acquirer's previously held equity interest in the acquiree is remeasured to fair value at the acquisition date; any gains or losses arising from such re-measurement are recognised in profit or loss.

Goodwill is initially measured at cost (being the excess of the aggregate of the consideration transferred and the amount recognised for non-controlling interests and any previous interest held over the net identifiable assets acquired and liabilities assumed). If the fair value of the net assets acquired is in excess of the aggregate consideration transferred, the Group re-assesses whether it has correctly identified all of the assets acquired and all of the liabilities assumed and reviews the procedures used to measure the amounts to be recognised at the acquisition date. If the reassessment still results in an excess of the fair value of net assets acquired over the aggregate consideration transferred, then the gain is recognised in profit or loss.

After initial recognition, goodwill is measured at cost less any accumulated impairment losses. For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's cash-generating units that are expected to benefit from the combination, irrespective of whether other assets or liabilities of the acquiree are assigned to those units. Where goodwill has been allocated to a cash-generating unit (CGU) and part of the operation within that unit is disposed of, the goodwill associated with the disposed operation is included in the carrying amount of the operation when determining the gain or loss on disposal. Goodwill disposed in these circumstances is measured based on the relative values of the disposed operation and the portion of the cash-generating unit retained.

5. Other significant accounting policies

(a) Segment reporting

Operating segments are reported in a manner consistent with internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the Group Leadership Council (GLC).

(b) Revenue

Revenue from Contracts with Customers under IFRS 15

The Group has adopted IFRS 15 as issued in May 2014 which has resulted in changes in the accounting policy of the Group. IFRS 15 replaces IAS 18 which covers revenue arising from the sale of goods and the rendering of services, IAS 11 which covers construction contracts, and related interpretations. In accordance with the transitional provisions in IFRS 15, comparative figures have not been restated as the Group has applied the modified retrospective approach in adopting this standard.

Revenue represents the fair value of the consideration received or receivable for sales of goods and services, in the ordinary course of Group's activities and is stated net of value-added tax, rebates and discounts and after eliminating sales within the group. The Group recognizes revenue when the amount of revenue can be reliably measured, it is probable that future benefits will flow to the entity and when specific criteria have been met for each of the its activities. A valid contract is recognised as revenue after:

- The contract is approved by the parties.
- Rights and obligations are recognised.
- · Collectability is probable.
- The contract has commercial substance.
- The payment terms and consideration are identifiable.

IFRS 15 introduces a five-step model for recognising revenue to depict transfer of goods or services. The model distinguishes between promises to a customer that are satisfied at a point in time and those that are satisfied over time.

a) Revenue recognition

It is the Group's policy to recognise revenue from a contract when it has been approved by both parties, rights have been clearly identified, payment terms have been defined, the contract has commercial substance, and collectability has been ascertained as probable. Collectability of a customer's payments is ascertained based on the customer's historical records, guarantees provided, the customer's industry and advance payments made if any.

Revenue is recognised when control of goods sold has been transferred. Control of an asset refers to the ability to direct the use of and obtain substantially all of the remaining benefits (potential cash inflows or savings in cash outflows) associated with the asset. For crude oil and natural gas liquid, this occurs when the products are lifted by the customer (buyer). Revenue from the sale of oil is recognised at a point in time when performance obligation is satisfied. For gas, revenue is recognised as the product is being passed through the custody transfer point to the customer. Revenue from the sale of gas is recognised over time. The surplus or deficit of the product sold during the period over the Group's ownership share of production is termed as an overlift or underlift. With regard to underlifts, if the over-lifter does not meet the definition of a customer, revenue is recognised and a corresponding receivable.

Conversely, when an overlift occurs, cost of sale is debited and a corresponding liability is accrued. Overlifts and underlifts are initially measured at the market price of oil at the date of lifting, consistent with the measurement of the sale and purchase. Subsequently, they are remeasured at the current market value. The change arising from this remeasurement is included in the profit or loss as other income or cost of sales.

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For the year ended 31 December 2018

• Definition of a customer

A customer is a party that has contracted with the Group to obtain crude oil or gas products in exchange for a consideration, rather than to share in the risks and benefits that result from sale. The Group has entered into collaborative arrangements with its joint venture partners to share in the production of oil. Collaborative arrangements with its joint venture partners to share in the production of oil are accounted for differently from arrangements with customers as collaborators share in the risks and benefits of the transaction, and therefore, do not meet the definition of customers. Revenue arising from these arrangements are recognised separately in other income.

Identification of performance obligation

At inception, the Group assesses the goods or services promised in the contract with a customer to identify as a performance obligation, each promise to transfer to the customer either a distinct good or series of distinct goods. The number of identified performance obligations in a contract will depend on the number of promises made to the customer. The delivery of barrels of crude oil or units of gas are usually the only performance obligation included in oil and gas contract with no additional contractual promises. Additional performance obligations may arise from future contracts with the Group and its customers.

The identification of performance obligations is a crucial part in determining the amount of consideration recognised as revenue. This is due to the fact that revenue is only recognised at the point where the performance obligation is fulfilled, management has therefore developed adequate measures to ensure that all contractual promises are appropriately considered and accounted for accordingly.

· Contract enforceability and termination clauses

The Group may enter into contracts that do not create enforceable rights and obligation to parties in the contract. Such instances may include where the counterparty has not met all conditions necessary to kick start the contract or where a non-contractual promise exists between both parties to the agreement. In these instances, the agreement is not yet a valid contract and therefore no revenue can be recognised

It is the Group's policy to assess that the defined criteria for establishing contracts that entail enforceable rights and obligations are met. The criteria provides that the contract has been approved by both parties, rights have been clearly identified, payment terms have been defined, the contract has commercial substance, and collectability has been ascertained as probable.

The Group may enter into contracts that do not meet the revenue recognition criteria. In such cases, the consideration received will only be recognised as revenue if either of the following has occurred;

- the Group has no remaining obligations to transfer goods/services to the customer and all or substantially all, of the consideration promised by the customer has been received by the Group and is non-refundable
- the contract has been terminated and the consideration received from the customer is non-refundable

The Group may also have the unilateral rights to terminate an unperformed contract without compensating the other party. This could occur where the Group has not yet transferred any promised goods or services to the customer and the Group has not yet received, and is not yet entitled to receive, any consideration in exchange for promised goods or services

Transaction price is the amount that an entity within the Group allocates to the performance obligations identified in the contract. It represents the amount of revenue recognised as those performance obligations are satisfied. Complexities may arise where a contract includes variable consideration, significant financing component or consideration payable to a customer.

Variable consideration not within the Group's control is estimated at the point of revenue recognition and reassessed periodically. The estimated amount is included in the transaction price to the extent that it is highly probable that a significant reversal of the amount of cumulative revenue recognised will not occur when the uncertainty associated with the variable consideration is subsequently resolved. As a practical expedient, where the Group has a right to consideration from a customer in an amount that corresponds directly with the value to the customer of the Group's performance completed to date, the Group may recognise revenue in the amount to which it has a right to invoice.

Significant financing component (SFC) assessment is carried out (using a discount rate that reflects the amount charged in a separate financing transaction with the customer and also considering the Group's incremental borrowing rate) on contracts that have a repayment period of more than 12 months. As a practical expedient, the Group does not adjust the promised amount of consideration for the effects of a significant financing component if it expects, at contract inception, that the period between when it transfers a promised good or service to a customer and when the customer pays for that good or service will be one year or less.

Instances when SFC assessment may be carried out include where the Group receives advance payment for agreed volumes of crude oil or receivables take or pay deficiency payment on gas sales. Take or pay gas sales contract ideally provides that the customer must sometimes pay for gas even when not delivered to the customer

The customer, in future contract years, takes delivery of the product without further payment. The portion of advance payments that represents significant financing component will be recognised as interest revenue.

Consideration payable to a customer is accounted for as a reduction of the transaction price and, therefore, of revenue unless the payment to the customer is in exchange for a distinct good or service that the customer transfers to the Group. Examples include barging costs incurred, demurrage and freight costs. These do not represent a distinct service transferred and is therefore recognised as a direct deduction from revenue.

c) Contract modification and contract combination

Contract modifications relates to a change in the price and/or scope of an approved contract. Where there is a contract modification, the Group assesses if the modification will create a new contract or change the existing enforceable rights and obligations of the parties to the original contract.

Contract modifications are treated as new contracts when the performance obligations are separately identifiable and transaction price reflects the standalone selling price of the crude oil or the gas to be sold. Revenue is adjusted prospectively when the crude oil or gas transferred is separately identifiable and the price does not reflect the standalone selling price. Conversely, if there are remaining performance obligations which are not separately identifiable, revenue will be recognised on a cumulative catch-up basis when crude oil or gas is transferred.

The Group enters into new contracts with its customers only on the expiry of the old contract. In the new contracts, prices and scope may be based on terms in the old contract. In gas contracts, prices change over the course of time. Even though gas prices change over time, the changes are based on agreed terms in the initial contract i.e. price change due to consumer price index. The change in price is therefore not a contract modifications. Any other change expected to arise from the modification of a contract is implemented in the new contracts

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The Group combines contracts entered into at near the same time (less than 12 months) as one contract if they are entered into with the same or related party customer, the performance obligations are the same for the contracts and the price of one contract depends on the other contract.

d) Portfolio expedients

As a practical expedient, the Group may apply the requirements of IFRS 15 to a portfolio of contracts (or performance obligations) with similar characteristics if it expects that the effect on the financial statements would not be materially different from applying IFRS to individual contracts within that portfolio.

e) Contract assets and liabilities

The Group recognises contract assets for unbilled revenue from crude oil and gas sales. A contract liability is consideration received for which performance obligation has not been met.

f) Disaggregation of revenue from contract with customers

The Group derives revenue from two types of products, oil and gas. The Group has determined that the disaggregation of revenue based on the criteria of type of products meets the revenue disaggregation disclosure requirement of IFRS 15 as it depicts how the nature, amount, timing and uncertainty of revenue and cash flows are affected by economic factors.

Revenue recognition under IAS 18

Revenue is measured at the fair value of the consideration received or receivable for sales of goods and services, in the ordinary course of the Group's activities and is stated net of value-added tax (VAT), rebates and discounts and after eliminating sales within the Group. The Group recognises revenue when the amount of revenue can be reliably measured, it is probable that future economic benefits will flow to the entity and when specific criteria have been met for each of the Group's activities as described below:

(i) Sale of goods

Revenue from sales of oil, natural gas, chemicals and all other products is recognized at the fair value of consideration received or receivable, after deducting sales taxes, excise duties and similar levies, when the significant risks and rewards of ownership have been transferred.

In Exploration & Production, transfer of risks and rewards generally occurs when the product is physically transferred into a vessel, pipe or other delivery mechanism. For sales to refining companies, it is either when the product is placed on-board a vessel or delivered to the counterparty, depending on the contractually agreed terms. For wholesale sales of oil products and chemicals it is either at the point of delivery or the point of receipt, depending on contractual terms

Revenue resulting from the production of oil and natural gas properties in which Oando has an interest with other producers is recognised on the basis of Oando's working interest (entitlement method).

Sales between subsidiaries, as disclosed in the segment information.

(ii) Rendering of services

Services rendered are recognised in the period in which the services are rendered, by reference to the stage of completion of the specific transaction assessed on the basis of the actual service provided as a proportion of the total services to be provided. The outcome of a transaction can be estimated reliably when all the following conditions are satisfied:

- (a) the amount of revenue can be measured reliably;
- (b) it is probable that the economic benefits associated with the transaction will flow to the entity;
- (c) the stage of completion of the transaction at the reporting date can be measured reliably; and
- (d) the costs incurred for the transaction and the costs to complete the transaction can be measured reliably.

(iii) Interest income

Interest income is recognized using the effective interest method. When a loan or receivable is impaired, the Group reduces the carrying amount to its recoverable amount, being the estimated future cash flows discounted at the original effective interest rate of the instrument, and continues unwinding the discount as interest income. Interest income on impaired loans and receivables are recognised using the original effective interest rate.

(iv) Dividend

Dividend income is recognised when the right to receive payment is established.

(c) Property, plant and equipment

All categories of property, plant and equipment are initially recorded at cost. Buildings and freehold land are subsequently shown at fair value, based on valuations by external independent valuers, less subsequent depreciation for buildings and plant & machinery. Valuations are performed with sufficient regularity to ensure that the fair value of a revalued asset does not differ materially from its carrying amount. Any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset, and the net amount is restated to the revalued amount of the asset. All other property, plant and equipment are stated at historical cost less depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to the statement of profit or loss during the financial period in which they are incurred.

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Increases in the carrying amount arising on revaluation of property, plant & equipment are credited to other comprehensive income and shown as a component of other reserves in shareholders' equity. Decreases that offset previous increases of the same asset are charged in other comprehensive income and debited against other reserves directly in equity; all other decreases are charged to the statement of profit or loss. Revaluation surplus is recovered through disposal or use of property plant and equipment. In the event of a disposal, the whole of the revaluation surplus is transferred to retained earnings from other reserves. Otherwise, each year, the difference between depreciation based on the revalued carrying amount of the asset charged to the statement of profit or loss, and depreciation based on the assets original cost is transferred from "other reserves" to "retained earnings".

Freehold land is not depreciated. Depreciation on other assets is calculated using the straight line method to write down their cost or revalued amounts to their residual values over their estimated useful lives as follows:

Production wells Unit-of-production (UOP)

Where the cost of a part of an item of property, plant and equipment is significant when compared to the total cost, that part is depreciated separately based on the pattern which reflects how economic benefits are consumed. The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each reporting period. An asset's carrying amount is written down immediately to its estimated recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount. Gains and losses on disposal of property, plant and equipment are determined by comparing proceeds with carrying amount and are recognised within "operating profit/(loss)" in the statement of profit or loss.

Property, plant and equipment under construction is not depreciated until they are available for use.

(d) Intangible assets

(a) Goodwill

Goodwill arises from the acquisition of subsidiaries and is initially measured at cost, being the excess of the aggregate of the consideration transferred and the amount recognized for non-controlling interest and any interest previously held over the net identifiable assets acquired, liabilities assumed. Goodwill on acquisitions of subsidiaries is included in intangible assets. After initial recognition, goodwill is measured at cost less any accumulated impairment losses.

Goodwill is allocated to cash-generating units (CGU's) for the purpose of impairment testing. The allocation is made to those CGU's expected to benefit from the business combination in which the goodwill arose, identified according to operating segment. Each unit or group of units to which goodwill is allocated represents the lower level within the entity at which the goodwill is monitored for internal management purposes.

Goodwill is tested annually for impairment or more frequently if events or changes in circumstances indicate a potential impairment. The carrying value of goodwill is compared to the recoverable amount, which is the higher of value in use and the fair value less costs to sell. Any impairment is recognised immediately as an expense and is not subsequently reversed. Gains and losses on disposal of an entity include the carrying amount of goodwill relating to the entity sold.

(b) Computer software

Acquired computer software licenses are capitalised on the basis of the costs incurred to acquire and bring to use the specific software. Software licenses have a finite useful life and are carried at cost less accumulated amortisation. Amortisation is calculated using straight line method to allocate the cost over their estimated useful lives of three to five years. The amortisation period and residual values are reviewed at each balance sheet date. Costs associated with maintaining computer software programmes are recognised as an expense when incurred.

(c) Concession contracts

The Group, through its subsidiaries have concession arrangements to fund, design and construct gas pipelines on behalf of the Nigerian Gas Company (NGC). The arrangement requires the Group as the operator to construct gas pipelines on behalf of NGC (the grantor) and recover the cost incurred from a proportion of the sale of gas to customers. The arrangement is within the scope of IFRIC 12.

Under the terms of IFRIC 12, a concession operator has a twofold activity:

- a construction activity in respect of its obligations to design, build and finance a new asset that it makes available to the grantor: revenue is recognised over time in accordance with IFRS 15:
- an operating and maintenance activity in respect of concession assets: revenue is recognised in accordance with IFRS 15.

The intangible asset model: The operator has a right to receive payments from users in consideration for the financing and construction of the infrastructure. The intangible asset model also applies whenever the concession grantor remunerates the concession operator to the extent of use of the infrastructure by users, but with no guarantees as to the amounts that will be paid to the operator.

Under this model, the right to receive payments (or other remuneration) is recognised in the concession operator's statement of financial position under "Concession intangible assets". This right corresponds to the fair value of the asset under concession plus the borrowing costs capitalised during the construction phase. It is amortised over the term of the arrangement in a manner that reflects the pattern in which the asset's economic benefits are consumed by the entity, starting from the entry into service of the asset.

Amortisation on the intangible assets is calculated using the straight line method to write down their cost amounts to their residual values over their estimated useful life of 20 years.

(e)

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Impairment of non financial assets

The Group assesses, at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Group estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or CGU's fair value less costs of disposal and its value-in-use. The recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets in which case, it is included within the recoverable amount of those group of assets. When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, recent market transactions are taken into account. If no such transactions can be identified, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices for publicly traded companies or other available fair value indicators.

Intangible assets that have an indefinite useful life or intangible assets not ready to use are not subject to amortisation and are tested annually for impairment. Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable

(f) Financial instruments

Financial instruments under IFRS 9

The Group's accounting policies were changed to comply with IFRS 9. IFRS 9 replaces the provisions of IAS 39 that relate to the recognition, classification and measurement of financial assets and financial liabilities; derecognition of financial instruments; impairment of financial assets and hedge accounting. IFRS 9 also significantly amends other standards dealing with financial instruments such as IFRS 7 Financial Instruments: Disclosures.

The Group has applied IFRS 9 retrospectively, but has elected not to restate comparative information. As a result, the comparative information provided continues to be accounted for in accordance with the group's previous accounting policy. However, the cumulative impact of IFRS 9 as of January 1, 2018 has been recognised in retained earnings.

a) Classification and measurement

Financial assets

It is the Group's policy to initially recognise financial assets at fair value plus transaction costs.

Classification and subsequent measurement is dependent on the Group's business model for managing the asset and the cash flow characteristics of the asset. On this basis, the Group classifies its financial instruments at amortised cost, fair value through profit or loss and at fair value through other comprehensive income (OCI).

Financial assets classified at amortised cost

The Group's financial asset are measured at amortised cost only if they meet both of the following conditions:

- The asset is held within a business model whose objective is to hold assets in order to collect contractual cash flows; and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets classified at fair value through other comprehensive income (debt instruments)

A financial asset shall be measured at fair value through other comprehensive income only if it meets both of the following conditions:

- The financial asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets classified at fair value through other comprehensive income (equity instruments)

Upon initial recognition, the Group can elect to classify irrevocably its equity investments as equity instruments designated at fair value through OCI when they meet the definition of equity under IAS 32 Financial Instruments: Presentation and are not held for trading. The classification is determined on an instrument-by instrument basis. Gains and losses on these financial assets are never recycled to profit or loss. Dividends are recognised as other income in the statement of profit or loss when the right of payment has been established, except when the Group benefits from such proceeds as a recovery of part of the cost of the financial asset, in which case, such gains are recorded in OCI. Equity instruments designated at fair value through OCI are not subject to impairment assessment.

Financial assets classified at fair value through profit or loss

A financial asset that does not meet the criteria to be measured at amortised cost or fair value through other comprehensive income should be measured at fair value through profit or loss. Also, the Group, at initial recognition, designate a financial asset as measured at fair value through profit or loss if so doing eliminates or significantly reduces a measurement or recognition inconsistency (accounting mismatch) that would otherwise arise from measuring assets or liabilities or recognising the gains and losses on them on different bases.

Derivatives, including separated embedded derivatives, are also classified as held for trading unless they are designated as effective hedging instruments. This category includes derivative instruments and listed equity investments which the Group had not irrevocably elected to classify at fair value through OCI. Dividends on listed equity investments are also recognised as other income in the statement of profit or loss when the right of payment has been established. A derivative embedded within a hybrid contract containing a financial asset host is not accounted for separately. The financial asset host together with the embedded derivative is required to be classified in its entirety as a financial asset at fair value through profit or loss.

All the Group's financial assets as at 31 December 2018 satisfy the conditions for classification at amortised cost, fair value through profit or loss and as fair value through other comprehensive income under IFRS 9.

The Group's financial assets include trade receivables, other receivables, non-current receivables and cash and cash equivalents.

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Financial liabilities

Financial liabilities of the Group are classified and subsequently recognised at amortised cost net of directly attributable transaction costs, except for derivatives which are classified and subsequently recognised at fair value through profit or loss. Fair value gains or losses for financial liabilities designated at fair value through profit or loss are accounted for in profit or loss except for the amount of change that is attributable to changes in the Group's own credit risk which is presented in other comprehensive income. The remaining amount of change in the fair value of the liability is presented in profit or loss. The Group's financial liabilities include trade and other payables and interest bearing loans and borrowings.

b) Impairment of financial assets

Recognition of impairment provisions under IFRS 9 is based on the expected credit loss (ECL) model. The ECL model is applicable to financial assets classified at amortised cost and contract assets under IFRS 15: Revenue from Contracts with Customers. The measurement of ECL reflects an unbiased and probability-weighted amount that is determined by evaluating a range of possible outcomes, time value of money and reasonable and supportable information, that is available without undue cost or effort at the reporting date, about past events, current conditions and forecasts of future economic conditions.

The Group applies the simplified approach or the three-stage general approach to determine impairment of receivables depending on their respective nature. The simplified approach is applied for trade receivables while the three-stage approach is applied to loans, other receivables, non-current receivables and cash & cash equivalents.

The simplified approach requires expected lifetime losses to be recognised from initial recognition of the receivables. This involves determining the expected loss rates which is then applied to the gross carrying amount of the receivable to arrive at the loss allowance for the period.

The three-stage approach assesses impairment based on changes in credit risk since initial recognition using the past due criterion. Financial assets classified as stage 1 have their ECL measured as a proportion of their lifetime ECL that results from possible default events that can occur within one year, while assets in stage 2 or 3 have their ECL measured on a lifetime basis.

Under the three-stage approach, the ECL is determined by projecting the probability of default (PD), loss given default (LGD) and exposure at default (EAD) for each ageing bucket and for each individual exposure. The PD is based on default rates determined by external rating agencies for the counterparties. The LGD assesses the portion of the outstanding receivable that is deemed to be irrecoverable at the reporting period. These three components are multiplied together and adjusted using macro-economic indicators. This effectively calculates an ECL which is then discounted back to the reporting date and summed. The discount rate used in the ECL calculation is the original effective interest rate or an approximation thereof.

Loss allowances for financial assets measured at amortised cost are deducted from the gross carrying amount of the related financial assets and the amount of the loss is recognised in profit or loss.

c) Derecognition

Financial assets

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e., removed from the Group's consolidated statement of financial position) when:

(i) The rights to receive cash flows from the asset have expired; or

(ii) The Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if and to what extent it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the Group continues to recognise the transferred asset to the extent of the Group's continuing involvement. In that case, the Group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

Financial liabilities

The Group derecognises a financial liability when it is extinguished i.e. when the obligation specified in the contract is discharged, cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised immediately in the statement of profit or loss.

d) Significant increase in credit risk and default definition

The Group assesses the credit risk of its financial assets based on the information obtained during periodic review of publicly available information on the entities, industry trends and payment records. Based on the analysis of the information provided, the Group identifies the assets that require close monitoring. Financial assets that have been identified to be more than 30 days past due but less than 360 days past due on contractual payments are assessed to have experienced significant increase in credit risk. These assets are grouped as part of Stage 2 financial assets where the three-stage approach is applied. In line with the Group's credit risk management practices, a financial asset is defined to be in default when contractual payments have not been received at least 30 days after the contractual payment period. Subsequent to default, the Group carries out active recovery strategies to recover all outstanding payments due on receivables. Where the Group determines that there are no realistic prospects of recovery, the financial asset and any related loss allowance is written off either partially or in full.

Financial instruments under IAS 39

Financial assets classification

The Group classifies its financial assets into the following categories: financial assets at fair value through profit or loss, loans and receivables and available-forsale financial assets. The classification depends on the purpose for which the investments were acquired. Management determines the classification of its financial assets at initial recognition.

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(i) Financial assets at fair value through profit or loss

This category has two sub-categories: financial assets held for trading, and those designated at fair value through profit or loss (FVTPL) at inception. A financial asset is classified in this category if acquired principally for the purpose of selling in the short term or if so designated by directors. Derivatives are also categorised as held for trading. Assets in this category are classified as current assets if they are either held for trading or are expected to be realised within 12 months of the reporting date. Otherwise, they are classified as non-current. The Group's derivatives are categorized as FVTPL unless they are designated as hedges and hedge accounting is applied; hedge accounting has not been applied for the Group's derivatives in the periods presented.

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They arise when the Group provides goods or services and funding directly to a debtor with no intention of trading the receivable. They are included in current assets, except for maturities greater than twelve months after the reporting date. These are classified as non-current assets. The Group's loans and receivables comprise of noncurrent receivables; trade and other receivables and cash and cash equivalents.

(iii) Available-for-sale financial assets

Available-for-sale financial assets are non-derivatives that are either designated in this category or not classified in any of the other categories. They are included in non-current assets unless the Group intend to dispose of the investment within twelve months of the reporting date.

Recognition and measurement

Purchases and sales of financial assets are recognised on the trade date, which is the date at which the Group commits to purchase or sell the asset. Investments are initially recognised at fair value plus transaction costs for all financial assets not carried at fair value through profit or loss.

Financial assets carried at fair value through profit or loss are initially recognised at fair value, and transaction cost are expensed in the statement of profit or loss.

Available for-sale financial assets and financial assets at fair value through profit or loss are subsequently carried at fair value

Loans and receivables are subsequently carried at amortised cost using the effective interest method.

Realised and unrealised gains and losses arising from changes in the fair value of the 'financial assets at fair value through profit or loss' category are included in the statement of profit or loss within "operating profit/(loss)" in the period in which they arise. Dividend income from financial assets at fair value through profit or loss is recognised in the statement of profit or loss as part of other income when the Group's right to receive payment is established. Changes in the fair value of monetary and non-monetary securities classified as available-for-sale are recognised in other comprehensive income. When securities classified as available-forsale are sold or impaired, the accumulated fair value adjustments are included in the statement of profit or loss as "gains and losses from investment securities"

Derecognition

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e., removed from the Group's consolidated statement of financial position) when:

- (i) The rights to receive cash flows from the asset have expired; or
- (ii) The Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if and to what extent it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the Group continues to recognise the transferred asset to the extent of the Group's continuing involvement. In that case, the Group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.

Impairment of financial assets

The Group assesses, at each reporting date, whether there is objective evidence that a financial asset or a group of financial assets is impaired. An impairment exists if one or more events that has occurred since the initial recognition of the asset (an incurred 'loss event'), has an impact on the estimated future cash flows of the financial asset or the group of financial assets that can be reliably estimated. Evidence of impairment may include indications that the debtors or a group of debtors is experiencing significant financial difficulty, default or delinquency in interest or principal payments, the probability that they will enter bankruptcy or other financial reorganisation and observable data indicating that there is a measurable decrease in the estimated future cash flows, such as changes in arrears or economic conditions that correlate with defaults.

(i) Assets carried at amortized cost

The Group assesses at the end of each reporting period whether there is objective evidence that a financial asset or group of financial assets is impaired. For financial assets carried at amortised cost, the Group first assesses whether impairment exists individually for financial assets that are individually significant, or collectively for financial assets that are not individually significant.

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For loans and receivables category, the amount of loss is measured as the difference between the assets carrying amount and the present value of estimated future cash flows (excluding future credit loss that have been incurred) discounted at the financial assets original effective interest rate. The carrying amount of the asset is reduced and the amount of the loss is recognized in the consolidated statement of profit or loss. If a loan or held-to-maturity investment has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract

Objective subsequent decreases in impairment loss are reversed against previously recognized impairment loss in the consolidated statement of profit or loss.

(ii) Financial assets available for sale

The Group assess at the end of each reporting period whether there is objective evidence that a financial asset or group of financial assets is impaired. For debt securities, the Group uses the criteria referred to in a) above. In the case of equity investment classified as available for sale, a significant or prolonged decline in the fair share of the security below its cost is also evidence that the assets are impaired. If such evidence exists for available-for-sale financial assets, the cumulative loss (measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that financial asset previously recognized in profit or loss) is removed from equity and recognized in profit or loss. Impairment losses recognized in the consolidated statement of profit or loss on equity instruments are not reversed through the consolidated statement of profit or loss. If in a subsequent period, the fair value of a debt instrument classified as available for sale increases and the increase can be objectively related to an event occurring after the impairment loss was recognized in profit or loss, the impairment loss is reversed through the consolidated statement of profit or loss.

Receivables

Receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method less allowance for impairment. An impairment allowance of receivables is established when there is objective evidence that the Group will not be able to collect all the amounts due according to the original terms of receivables. Significant financial difficulties of the debtor, probability that debtor will enter bankruptcy and default or delinquency in payment (more than 90 days overdue), are the indicators that a trade receivable is impaired. The carrying amount of the asset is reduced through the use of an allowance account and the amount of the loss is recognised in the profit or loss within administrative costs. When a trade receivable is uncollectible, it is written off against the allowance account for trade receivables. Subsequent recoveries of amounts previously written off are credited against administrative costs in the consolidated statement of profit or loss.

The amount of the allowance is the difference between the carrying amount and the present value of estimated future cash flows, discounted at the original effective interest rate. If collection is expected within the normal operating cycle of the Group they are classified as current, if not they are presented as noncurrent assets.

Derivative financial instruments

A derivative is a financial instrument or contract whose value changes in response to the change in a specified interest rate, financial instrument price, commodity price, foreign exchange rate, index of prices or rates, credit rating or credit index, or other variable, provided in the case of a non-financial variable that the variable is not specific to a party to the contract (sometimes called the 'underlying'); requires no initial net investment or an initial net investment that is smaller than would be required for other types of contracts that would be expected to have a similar response to changes in market factors; and is settled at a future

Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. The resulting gains or losses are recognised in profit or loss.

Embedded derivatives

An embedded derivative is a component of a hybrid (combined) instrument that also includes a non-derivative host contract. An embedded derivative causes some or all of the cash flows that otherwise would be required by the contract to be modified according to a specified interest rate, financial instrument price, commodity price, foreign exchange rate, index of prices or rates or other variable (provided in the case of a non-financial variable that the variable is not specific to a party to the contract)

An embedded derivative is only separated and reported at fair value with gains and losses being recognised in the profit or loss component of the statement of comprehensive income when the following requirements are met:

- where the economic characteristics and risks of the embedded derivative are not clearly and closely related to those of the host contract.
- the terms of the embedded derivative are the same as those of a stand-alone derivative; and
- the combined contract is not held for trading or designated at fair value through profit or loss.

Offsetting financial instruments

Financial assets and liabilities are offset and the net amount reported in the statement of financial position, when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously

Financial liabilities

Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, payables, or as derivatives designated as hedging instruments in an effective hedge, as appropriate.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs. The Group's financial liabilities include trade and other payables, loans and borrowings including bank overdrafts, financial guarantee contracts and derivative financial instruments.

Subsequent measurement

The measurement of financial liabilities depends on their classification, as described below:

Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss.

Financial liabilities are classified as held for trading if they are incurred for the purpose of repurchasing in the near term. This category also includes derivative financial instruments entered into by the Group that are not designated as hedging instruments in hedge relationships as defined by IAS 39. Separated embedded derivatives are also classified as held for trading unless they are designated as effective hedging instruments.

Financial liabilities designated upon initial recognition at fair value through profit or loss are designated at the initial date of recognition, and only if the criteria in IAS 39 are satisfied. The Group has not designated any financial liability at fair value through profit or loss.

Borrowings

Borrowings are recognised initially at fair value, net of transaction costs incurred. Borrowings are subsequently carried at amortised cost using the effective interest method; any differences between proceeds (net of transaction costs) and the redemption value is recognised in the consolidated statement of profit or loss over the period of the borrowings, using the effective interest method.

Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least twelve months after the reporting date.

Borrowing costs

Borrowing costs are recognised as an expense in the period in which they are incurred, except when they are directly attributable to the acquisition, construction or production of a qualifying asset, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale. These are added to the cost of the assets, until such a time as the assets are substantially ready for their intended use or sale.

Convertible debts

On issue, the debt and equity components of convertible bonds are separated and recorded at fair value net of issue costs. The fair value of the debt component is estimated using the prevailing market interest rate for similar non-convertible debt. This amount is classified as a liability and measured on an amortised cost basis until extinguished on conversion or maturity of the bonds. The remainder of the proceeds is allocated to the conversion option and is recognised in equity, net of income tax effects. The carrying amount of the equity component is not re-measured in subsequent years. On early repurchase of the convertible bond, the consideration paid is allocated to the liability and equity components at the date of transaction. The liability component at the date of transaction is determined using the prevailing market interest rate for similar non-convertible debt at the date of the transaction, with the equity component as the residual of the consideration paid and the liability component at the date of transaction. The difference between the consideration paid for the repurchase allocated to the liability component and the carrying amount of the liability at that date is recognised in profit or loss. The amount of consideration paid for the repurchase and transaction costs relating to the equity component is recognised in equity. Where the convertible notes are issued in foreign currency, it gives rise to an embedded derivative which is split from the host contract (See 5fii).

Payables

Payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method. Payables are classified as current if they are due within one year or less. If not, they are presented as non-current liabilities.

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit or loss.

(g) Accounting for leases

Leases

The determination of whether an arrangement is, or contains, a lease is based on the substance of the arrangement at the inception of the lease. The arrangement is, or contains, a lease if fulfilment is dependent on the use of a specific asset or assets and the arrangement conveys a right to use the asset (or assets), even if that right is not explicitly specified in an arrangement. Leases in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases.

Group as a lessee

Finance leases, which transfer substantially all of the risks and benefits incidental to ownership of the leased item to the Group, are capitalised at the commencement of the lease at the fair value of the leased property or, if lower, at the present value of the minimum lease payments. Lease payments are apportioned between finance charges and reduction of the lease liability to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are recognised in finance costs in the statement of profit or loss and other comprehensive income.

A leased asset is depreciated over the useful life of the asset. However, if there is no reasonable certainty that the Group will obtain ownership by the end of the lease term, the asset is depreciated over the shorter of the estimated useful life of the asset and the lease term.

Operating lease payments are recognised as an operating expense in the statement of profit or loss and other comprehensive income on a straight line basis over the lease term

Embedded leases

All take-or-pay contracts and concession contracts are reviewed at inception to determine whether they contain any embedded leases. If there are any embedded leases, they are assessed as either finance or operating leases and accounted for accordingly.

Group as a lessor

Leases where the Group does not transfer substantially all of the risks and benefits of ownership of the asset are classified as operating leases. Initial direct costs incurred in negotiating an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income. Contingent rents are recognised as revenue in the period in which they are earned.

Under a finance lease substantially all the risks and rewards incidental to legal ownership are transferred to the lessee, and a lease receivable is recognized which is equal to the net investment in the lease. The recognition of finance income shall be based on a pattern reflecting a constant periodic rate of return on the lessor's net investment in the finance lease.

(h) Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined using the weighted average method. The cost of finished goods and work in progress comprises raw materials, direct labour, other direct costs and related production overheads (based on normal operating capacity), but excludes borrowing costs. Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and selling expenses.

(i) Share capital

Ordinary shares are classified as equity. Share issue costs net of tax are charged to the share premium account.

(j) Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short term highly liquid investments with original maturities of three months or less and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities in the consolidated statement of financial position.

(k) Employee benefits

(i) Retirement benefit obligations

Defined contribution scheme

The Group operates a defined contribution retirement benefit schemes for its employees. A defined contribution plan is a pension plan under which the Group pays fixed contributions into a separate entity. The Group has no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods. The Group's contributions to the defined contribution plan are charged to the profit or loss in the year to which they relate. The assets of the scheme are funded by contributions from both the Group and employees and are managed by pension fund custodians in line with the National Pension Commission (PenCom) Pension Reform Act (PRA).

Defined benefit scheme

The Group operated a defined benefit gratuity scheme in Nigeria, where members of staff who had spent 3 years or more in employment are entitled to benefit payments upon retirement. This defined benefit plan was curtailed in 2012 and 2013 for management and non-management staff respectively.

The liability recognized in respect of the discontinued defined benefit plan at the time of curtailment was based on the final settlement amounts communicated to each employee. The settlement amounts bore an interest rate equivalent to 90 days deposit rate from the time of curtailment up until when they were paid to an external funds manager in 2017. Prior to the obligation being funded, the interest costs accruing to the employees are recorded in the statement of profit or loss and included as part of the liability in the statement of financial position.

After the settlement was paid to the fund manager during the year, the Group no longer has any obligation on the statement of financial position.

(ii) Employee share-based compensation

The Group operates a number of equity-settled, share-based compensation plans, under which the entity receives services from employees as consideration for equity instruments (options/ awards) of the Group. The fair value of the employee services received in exchange for the grant of the option/awards is recognised as an expense. The total amount to be expensed is determined by reference to the fair value of the options granted, including any market performance conditions (for example, an entity's share prices); excluding the impact of any service and non-market performance vesting conditions (for example, profitability, sales growth targets and remaining an employee of the entity over a specified time period); and including impact of any non-vesting conditions (for example, the requirement for employees to save).

Non-market vesting conditions are included in assumptions about the number of options that are expected to vest. The total amount expensed is recognised over the vesting period, which is the period over which all of the specified vesting conditions are to be satisfied. At each reporting date, the entity revises its estimates of the number of options that are expected to vest based on the non-market vesting conditions. It recognises the impact of the revision to original estimates, if any, in the statement of profit or loss, with a corresponding adjustment to share-based payment reserve in equity.

When the options are exercised, the Group issues new shares. The proceeds received net of any directly attributable transaction costs are credited to share capital (nominal value) and share premium.

Share-based compensation are settled in Oando PLC's shares, in the separate or individual financial statements of the subsidiary receiving the employee services, the share based payments are treated as capital contribution as the subsidiary entity has no obligation to settle the share-based payment transaction.

The entity subsequently re-measures such an equity-settled share-based payment transaction only for changes in non-market vesting conditions.

In the separate financial statements of Oando PLC, the transaction is recognised as an equity-settled share-based payment transaction and additional investments in the subsidiary.

(iii) Other share based payment transactions

Where the Group obtains goods or services in compensation for its shares or the terms of the arrangement provide either the entity or the supplier of those goods or services with a choice of whether the Group settles the transaction in cash (or other assets) or by issuing equity instruments, such transactions are accounted as share based payments in the Group's financial statements.

(iv) Profit-sharing and bonus plans

The Group recognises a liability and an expense for bonuses and profit-sharing, based on a formula that takes into consideration the profit attributable to the company's shareholders after certain adjustments. The group recognises a provision where contractually obliged or where there is a past practice that has created a constructive obligation.

(I) Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. When the Group expects some or all of a provision to be reimbursed, for example, under an insurance contract, the reimbursement is recognised as a separate asset, but only when the reimbursement is virtually certain. The expense relating to a provision is presented in the statement of profit or loss.

Provisions for environmental restoration and legal claims are recognised when: the Group has a present legal or constructive obligation as a result of past events; it is more likely than not that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the reporting date. The discount rate used to determine the present value is a pre-tax rate which reflects current market assessments of the time value of money and the specific risk. The increase in the provision due to the passage of time is recognised as interest expense.

Decommissioning liabilities

A provision is recognised for the decommissioning liabilities for underground tanks described in Note 6v. Based on management estimation of the future cash flows required for the decommissioning of those assets, a provision is recognised and the corresponding amount added to the cost of the asset under property, plant and equipment for assets measured using the cost model. For assets measured using the revaluation model, subsequent changes in the liability are recognised in revaluation reserves through OCI to the extent of any credit balances existing in the revaluation surplus reserve in respect of that asset. The present values are determined using a pre-tax rate which reflects current market assessments of the time value of money and the risks specific to the obligation. Subsequent depreciation charges of the asset are accounted for in accordance with the Group's depreciation policy and the accretion of discount (i.e. the increase during the period in the discounted amount of provision arising from the passage of time) included in finance costs.

Estimated site restoration and abandonment costs are based on current requirements, technology and price levels and are stated at fair value, and the associated asset retirement costs are capitalized as part of the carrying amount of the related tangible fixed assets. The obligation is reflected under provisions in the statement of financial position.

(m) Current income and deferred tax

Income tax expense is the aggregate of the charge to profit or loss in respect of current and deferred income tax.

Current income tax is the amount of income tax payable on the taxable profit for the year determined in accordance with the relevant tax legislation. Education tax is provided at 2% of assessable profits of companies operating within Nigeria. Tax is recognised in the statement of profit or loss except to the extent that it relates to items recognised in OCI or equity respectively. In this case, tax is also recognised in other comprehensive income or directly in equity, respectively.

Deferred tax is provided in full, using the liability method, on all temporary differences arising between the tax bases of assets and liabilities and their carrying amount in the consolidated financial statements. However, if the deferred tax arises from the initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss, it is not accounted for. Current income deferred tax is determined using tax rates and laws enacted or substantively enacted at the reporting date and are expected to apply when the related deferred tax liability is settled

Deferred tax assets are recognised only to the extent that it is probable that future taxable profits will be available against which the temporary differences can be utilised. Deferred tax is provided on temporary differences arising on investments in subsidiaries and associates, except where the timing of the reversal of the temporary difference is controlled by the Group and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred taxes assets and liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities where there is an intention to settle the balances on a net basis

(n) Exceptional items

Exceptional items are disclosed separately in the financial statements where it is necessary to do so to provide further understanding of the financial performance of the Group. They are material items of income or expense that have been shown separately due to significance of their nature and amount.

(o) Dividend

Dividend payable to the Company's shareholders is recognised as a liability in the consolidated financial statements in the period in which they are declared (i.e. approved by the shareholders).

(p) Upstream activities

Exploration and evaluation assets

Exploration and evaluation ("E&E") assets represent expenditures incurred on exploration properties for which technical feasibility and commercial viability have not been determined. E&E costs are initially capitalized as either tangible or intangible exploration and evaluation assets according to the nature of the assets acquired, these costs include acquisition of rights to explore, exploration drilling, carrying costs of unproved properties, and any other activities relating to evaluation of technical feasibility and commercial viability of extracting oil and gas resources. OER will expense items that are not directly attributable to the exploration and evaluation asset pool. Costs that are incurred prior to obtaining the legal right to explore, develop or extract resources are expensed in the statement of income (loss) as incurred. Costs that are capitalized are recorded using the cost model with which they will be carried at cost less accumulated impairment. Costs that are capitalized are accumulated in cost centers by well, field or exploration area pending determination of technical feasibility and commercial viability.

Once technical feasibility and commercial viability of extracting the oil or gas is demonstrable, intangible exploration and evaluation assets attributable to those reserves are first tested for impairment and then reclassified from exploration and evaluation assets to a separate category within Property Plant and Equipment ("PP&E") referred to as oil and gas development assets and oil and gas assets. If it is determined that commercial discovery has not been achieved, these costs are charged to expense.

Pre-license cost are expensed in the profit or loss in the period in which they occur

Farm-out arrangements for E&E assets for which OER is the farmor are accounted for by recognizing only the cash payments received and do not recognize any consideration in respect of the value of the work to be performed by the farmee. The carrying value of the remaining interest is the previous cost of the full interest reduced by the amount of cash consideration received for entering the agreement. The effect will be that there is no gain recognized on the disposal unless the cash consideration received exceeds the carrying value of the entire asset held.

Oil and gas assets

When technical feasibility and commercial viability is determinable, costs attributable to those reserves are reclassified from E&E assets to a separate category within Property Plant and Equipment ("PP&E") referred to as oil and gas properties under development or oil and gas producing assets. Costs incurred subsequent to the determination of technical feasibility and commercial viability and the costs of replacing parts of property, plant and equipment are recognized as oil and gas interests only when they increase the future economic benefits embodied in the specific asset to which they relate. All other expenditures are recognized in profit or loss as incurred. Such capitalized oil and natural gas interests generally represent costs incurred in developing proved and/or probable reserves and bringing in or enhancing production from such reserves, and are accumulated on a field or geotechnical area basis. The carrying amount of any replaced or sold component is derecognized. The costs of the day-to-day servicing of property and equipment are recognized in the statement of comprehensive loss as incurred.

Oil and gas assets are measured at cost less accumulated depletion and depreciation and accumulated impairment losses. Oil and gas assets are incorporated into Cash Generating Units "CGU's" for impairment testing.

OANDO PLC

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For the year ended 31 December 2018

The net carrying value of development or production assets is depleted using the unit of production method by reference to the ratio of production in the year to the related proved and probable reserves, taking into account estimated future development costs necessary to bring those reserves into production. Future development costs are estimated taking into account the level of development required to produce the reserves. These estimates are reviewed by independent reserve engineers at least annually

Proved and probable reserves are estimated using independent reserve engineer reports and represent the estimated quantities of crude oil, natural gas and natural gas liquids which geological, geophysical and engineering data demonstrate with a specified degree of certainty to be recoverable in future years from known reservoirs and which are considered commercially producible.

Refer to note "5L" and note 32 for information on the provision for estimated site restoration, abandonment costs and decommissioning costs.

(q) Impairment

The Group assesses its assets for indicators of impairments annually. All assets are reviewed whenever events or changes in circumstances indicate that the carrying amounts for those assets may not be recoverable. If assets are determined to be impaired, the carrying amounts of those assets are written down to their recoverable amount, which is the higher of fair value less costs to sell and value in use, the latter being determined as the amount of estimated risk-adjusted discounted future cash flows. For this purpose, assets are grouped into cash-generating units based on separately identifiable and largely independent cash inflows

Estimates of future cash flows used in the evaluation for impairment of assets related to hydrocarbon production are made using risk assessments on field and reservoir performance and include expectations about proved reserves and unproved volumes, which are then risk-weighted utilising the results from projections of geological, production, recovery and economic factors.

Exploration and evaluation assets are tested for impairment by reference to group of cash-generating units (CGU). Such CGU groupings are not larger than an operating segment. A CGU comprises of a concession with the wells within the field and its related assets as this is the lowest level at which outputs are generated for which independent cash flows can be segregated. Management makes investment decisions/allocates resources and monitors performance on a field/concession basis. Impairment testing for E&E assets is carried out on a field by field basis, which is consistent with the Group's operating segments as defined by IFRS 8.

Impairments, except those related to goodwill, are reversed as applicable to the extent that the events or circumstances that triggered the original impairment have changed.

Impairment charges and reversals are reported within depreciation, depletion and amortisation. As of the reporting date, an impairment charge of N5.98 billion (2017: N162 million) was recognised in intangibles assets. See note 16.

(r) Non-current assets (or disposal groups) held for sale.

Non-current assets are classified as assets held for sale when their carrying amount is to be recovered principally through a sale transaction and a sale is considered highly probable. They are stated at lower of carrying amount and fair value less costs to sell.

(s) Production underlift and overlift

The Group receives lifting schedules for oil production generated by the Group's working interest in certain oil and gas properties. These lifting schedules identify the order and frequency with which each partner can lift. The amount of oil lifted by each partner at the balance sheet date may not be equal to its working interest in the field. Some partners will have taken more than their share (overlifted) and others will have taken less than their share (underlifted). The initial measurement of the overlift liability and underlift asset is at the market price of oil at the date of lifting, consistent with the measurement of the sale and purchase. Overlift balances are subsequently measured at fair value, while Underlift balances are carried at lower of carrying amount and current fair value.

(t) Fair value

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible to the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest. A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use. The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value. maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Group determines whether transfers have occurred between Levels in the hierarchy by re-assessing categorization (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period. External valuers are involved for valuation of significant assets, such as available for sale financial assets, and significant liabilities. Involvement of external valuers is decided upon annually by the valuation committee after discussion with and approval by the Group's audit committee. Selection criteria include market knowledge, reputation, independence and whether professional standards are maintained. Valuers are normally rotated every three years. The valuation committee decides, after discussions with the Group's external valuers, which valuation techniques and inputs to use for each case.

At each reporting date, the Board analyses the movements in the values of assets and liabilities which are required to be re-measured or re-assessed as per the Group's accounting policies. For this analysis, the Board verifies the major inputs applied in the latest valuation by agreeing the information in the valuation computation to contracts and other relevant documents. The Board, in conjunction with the Group's external valuers, also compares the changes in the fair value of each asset and liability with relevant external sources to determine whether the change is reasonable. On an interim basis, the Board and the Group's external valuers present the valuation results to the audit committee and the Group's independent auditors. This includes a discussion of the major assumptions used in the valuations.

For the purpose of fair value disclosures, the Group has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

(u) Offshore processing arrangements

An offshore processing arrangement involves the lifting of crude oil from an owner (usually government/third party) in agreed specifications and quantities for a swap for agreed yields and specifications of refined petroleum products. Under such arrangements, the owner of the crude oil may not attach monetary value to the crude oil delivered to the Group or the refined products received from the Group. Rather, the owner defines the yields and specification of refined products expected from the Group. Sometimes, the owner may request the Group to deliver specific refined products, increase quantity of certain products contrary to previously agreed quantity ratios, or make cash payments in lieu of delivery of products not required ("retained products"). It is also possible that the owner may request the Group to pre-deliver refined products against future lifting of crude oil. Parties to offshore processing arrangements are often guided by terms and conditions codified in an Agreement/Contract. Such terms may include risk and title to crude oil and refined products, free on board or cost, insurance and freight deliveries by counterparties, obligations of counterparties, costs and basis of reimbursements, etc. Depending on the terms of an offshore processing arrangement, the Group may act as a principal or an agent.

The Group acting in the capacity of a principal under IFRS 15

The Group acts as a principal in an offshore processing arrangement when it controls the promised good or service before transferring that good or service to the customer. When it is unclear whether the Group controls the promised good or service after consideration of the definition of control, then the following indicators are considered to determine if the Group has control:

- it has the primary responsibility for providing the products or services to the customer or for fulfilling the order, for example by being responsible for the acceptability of the products or services ordered or purchased by the customer;
- it has inventory risk before the specified good or service has been transferred to a customer or after transfer of control to the customer (for example, if the customer has a right of return); and
- the entity has discretion in establishing the price for the specified good or service. Establishing the price that the customer pays for the specified good or service may indicate that the entity has the ability to direct the use of that good or service and obtain substantially all of the remaining benefits.

The gross amount of the crude oil received by the Group under an offshore processing arrangement represents consideration for the obligation to the counterparty. Control passes to the counter party upon delivery of refined products. At this point, the Group determines the value of crude oil received using the market price on the date of receipt and records the value as revenue. In addition, the Group records processing fees received/receivable from the counterparty as part of revenue. The Group determines the value of refined products at cost and includes the value in cost of sales in the Statement of profit or loss. All direct costs relating to an offshore processing arrangement that are not reimbursable are included in cost of sales, where applicable, in the Statement of profit or loss. Such costs may include processing, freight, demurrage, insurance, directly attributable fees and charges, etc. All expenses, which are not directly related to an offshore processing arrangement is included as part of administrative expenses.

Where the Group lifted crude oil but delivered petroleum products subsequent to the accounting period, it does not record the value of the crude oil received as part of revenue. Rather, the Group records the value of crude oil received as deferred revenue under current liabilities.

Where the Group pre-delivered products in expectation of lifting of crude oil in future, it does not record the value in the Statement of profit or loss in order to comply with the matching concept. Rather, it will deplete cash (where actual payment was done) or increase trade payables and receivables. The Group transfers the amount recognised from trade receivables to cost of sales and recognise the value of crude oil lifted as turnover, when crude oil is eventually lifted in respect of the pre-delivery.

The Group discloses letters of credit and amounts outstanding at the reporting date under contingent liabilities in the notes to the financial statements.

The Group acting in the capacity of an agent under IFRS 15

The Group acts as an agent in an offshore processing arrangement where the gross inflows of economic benefits include amounts collected on behalf of a third party. Such amounts do not result in increases in equity for the Group. Thus, the amounts collected on behalf of the counterparty are not revenue. Instead, revenue is the amount of commission earned for acting as an agent. Costs incurred by the Group are done on behalf of the counterparty and they are fully reimbursable.

The Group acting in the capacity of a principal under IAS 18

The Group acts as a principal in an offshore processing arrangement and has significant risks and rewards associated with the sale of products or rendering of services when the following conditions are met:

- it has the primary responsibility for providing the products or services to the customer or for fulfilling the order, for example by being responsible for the acceptability of the products or services ordered or purchased by the customer:
- it has inventory risk before or after the customer order, during shipping or on return;
- it has latitude in establishing prices, either directly or indirectly, for example by providing additional products or services; and
- it bears the customer's credit risk on the receivable due from the customer.

The Group shall recognise revenue from the sale of products when all the following conditions have been satisfied:

- it has transferred to the counterparty the significant risks and rewards of ownership of the products;
- it retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the products sold;
- the amount of revenue can be measured reliably;
- it is probable that the economic benefits associated with the transaction will flow to the Group; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

The gross amount of the crude oil received by the Group under an offshore processing arrangement represents consideration for the obligation to the counterparty. Risk and rewards transfer to the counter party upon delivery of refined products. At this point, the Group determines the value of crude oil received using the market price on the date of receipt and records the value as revenue. In addition, the Group records processing fees received/receivable from the counterparty as part of revenue. The Group determines the value of refined products at cost and includes the value in cost of sales in the Statement of profit or loss. All direct costs relating to an offshore processing arrangement that are not reimbursable are included in cost of sales, where applicable, in the Statement of profit or loss. Such costs may include processing, freight, demurrage, insurance, directly attributable fees and charges, etc. All expenses, which are not directly related to an offshore processing arrangement is included as part of administrative expenses.

Where the Group lifted crude oil but delivered petroleum products subsequent to the accounting period, it does not record the value of the crude oil received as part of revenue. Rather, the Group records the value of crude oil received as deferred revenue under current liabilities.

Where the Group pre-delivered products in expectation of lifting of crude oil in future, it does not record the value in the Statement of profit or loss in order to comply with the matching concept. Rather, it will deplete cash (where actual payment was done) or increase trade payables and receivables. The Group transfers the amount recognised from trade receivables to cost of sales and recognise the value of crude oil lifted as turnover, when crude oil is eventually lifted in respect of the pre-delivery.

The Group discloses letters of credit and amounts outstanding at the reporting date under contingent liabilities in the notes to the financial statements.

The Group acting in the capacity of an agent under IAS 18

The Group acts as an agent in an offshore processing arrangement where the gross inflows of economic benefits include amounts collected on behalf of a third party. Such amounts do not result in increases in equity for the Group. Thus, the amounts collected on behalf of the counterparty are not revenue. Instead, revenue is the amount of commission earned for acting as an agent. Costs incurred by the Group are done on behalf of the counterparty and they are fully reimbursable.

(v) Investment property

Investment properties are measured initially at cost, including transaction costs. Subsequent to initial recognition, investment properties are stated at fair value, which reflects market conditions at the reporting date. Gains or losses arising from changes in the fair values of investment properties are included in profit or loss in the period in which they arise, including the corresponding tax effect. Fair values are determined based on an annual valuation performed by an accredited external independent valuer applying a valuation model recommended by the International Valuation Standards Committee.

Investment properties are derecognised either when they have been disposed of or when they are permanently withdrawn from use and no future economic benefit is expected from their disposal. The difference between the net disposal proceeds and the carrying amount of the asset is recognised in profit or loss in the period of derecognition. The Group has elected to state investment properties at fair value in accordance with IAS 40.

6. Significant accounting judgements, estimates and assumptions

The preparation of the Group's consolidated financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the accompanying disclosures, and the disclosure of contingent liabilities at the date of the consolidated financial statements. Estimates and assumptions are continuously evaluated and are based on management's experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods. In particular, the Group has identified the following areas where significant judgements, estimates and assumptions are required. Further information on each of these areas and how they impact the various accounting policies are described below and also in the relevant notes to the financial statements. Changes in estimates are accounted for prospectively.

Judgements

In the process of applying the Group's accounting policies, management has made the following judgements, which have the most significant effect on the amounts recognised in the consolidated financial statements:

(a) Joint arrangements (Note 43b)

Judgement is required to determine when the Group has joint control over an arrangement, which requires an assessment of the relevant activities and when the decisions in relation to those activities require unanimous consent. The Group has determined that the relevant activities for its joint arrangements are those relating to the operating and capital decisions of the arrangement, including the approval of the annual capital and operating expenditure work program and budget for the joint arrangement, and the approval of chosen service providers for any major capital expenditure as required by the joint operating agreements applicable to the entity's joint arrangements. The considerations made in determining joint control are similar to those necessary to determine control over subsidiaries, as set out in Note 4i.

Judgement is also required to classify a joint arrangement. Classifying the arrangement requires the Group to assess their rights and obligations arising from the arrangement. Specifically, the Group considers:

- The structure of the joint arrangement whether it is structured through a separate vehicle
- When the arrangement is structured through a separate vehicle, the Group also considers the rights and obligations arising from: the legal form of the separate vehicle; the terms of the contractual arrangement; and other facts and circumstances, considered on a case by case basis. This assessment often requires significant judgement. A different conclusion about both joint control and whether the arrangement is a joint operation or a joint venture, may materially impact the accounting.
- (b) In 2016, the Group recognised a liability of N16.8 billion (\$55million) in respect of the adjustment to the consideration received on disposal of some of the entities in the Downstream segment. This liability was based on the assumption that the unrecognised contingent liability of N17.5billion (\$57.4million) arising from agreed pass-through items from Ebony oil and gas, Ghana would be collected in 2017. In 2017, the completion amount was agreed between the buyer and seller, thereby increasing the liability to \$112 million. The liability became due but was extinguished in exchange for the issuance of 210,000 Class A shares only to the HV Shareholder by OVH Energy BV (formerly Copper JV/BV). This mode of settlement of the liability resulted in the seller's interest in OVH Energy BV through Oando Netherlands Holdings 2 Cooperative U.A. being diluted to 5% from 40%. The dilution has been accounted for in these consolidated financial statements under note 18.

(c) Capitalisation of borrowing costs

Management exercises sound judgement when determining which assets are qualifying assets, taking into account, among other factors, the nature of the assets. An asset that normally takes more than one year to prepare for use is usually considered as a qualifying asset.

(d) Exploration costs

Exploration costs are capitalised pending the results of evaluation and appraisal to determine the presence of commercially producible quantities of reserves. Following a positive determination, continued capitalisation is subject to further exploration or appraisal activity in that either drilling of additional exploratory wells is under way or firmly planned for the near future or other activities are being undertaken to sufficiently progress the assessment of reserves and the economic and operating viability of the project. In making decisions about whether to continue to capitalise exploration costs, it is necessary to make judgments about the satisfaction of each of these conditions. If there is a change in one of these judgments in any period, then the related capitalised exploration costs would be expensed in that period, resulting in a charge to the statement of profit or loss.

(e) Offshore processing arrangements

Judgement is required in order to determine whether the Group or any of its affiliates acts as a principal or an agent in an offshore processing arrangement. In doing so, the Group considers the nature of arrangements, terms and conditions agreed to by the Group and counterparties and other relevant information. A different conclusion about the role of the Group in an offshore processing arrangement may materially impact the accounting for offshore processing arrangements.

Estimates and assumptions

The key assumptions concerning the future and other key sources of estimation and uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Group based its assumptions and estimates on parameters available when the consolidated financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market change or circumstances arising beyond the control of the Group. Such changes are reflected in the assumptions when they occur.

The estimates and assumptions that have significant risk of causing material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below:

Fair value estimation

Financial instruments

The fair value of financial instruments traded in active markets (such as available-for-sale securities) is based on quoted market prices at the reporting date. The quoted market price used for financial assets held by the Group is the current bid price.

The fair value of financial instruments that are not traded in an active market (for example, over-the-counter derivatives) is determined by using valuation techniques. These include the use of recent arm's length transactions, reference to other instruments that are substantially the same, discounted cash flows analysis, and option pricing models refined to reflect the issuer's specific circumstances. See Note 7 on details of fair value estimation methods applied by the Group.

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The carrying value less (impairment) provision of trade receivables and payables are assumed to approximate their fair values. The fair value of financial liabilities for disclosure purposes is estimated by discounting the future contractual cash flows at the current market interest rate that is available to the Group for similar financial instruments.

Employee share based payments

The fair value of employee share options is determined using valuation techniques such as the binomial lattice/black scholes model. The valuation inputs such as the volatility, dividend yield is based on the market indices of Oando PLC's shares.

Property, plant and equipment

Land and building are carried at revalued amounts. Formal revaluations are performed every three years by independent experts for these asset classes. Appropriate indices, as determined by independent experts, are applied in the intervening periods to ensure that the assets are carried at fair value at the reporting date. Judgement is applied in the selection of such indices. Fair value is derived by applying internationally acceptable and appropriately benchmarked valuation techniques such as depreciated replacement cost or market value approach.

The depreciated replacement cost approach involves estimating the value of the property in its existing use and the gross replacement cost. For this appropriate deductions are made to allow for age, condition and economic or functional obsolescence, environmental and other factors that might result in the existing property being worth less than a new replacement.

The market value approach involves comparing the properties with identical or similar properties, for which evidence of recent transaction is available or alternatively identical or similar properties that are available in the market for sale making adequate adjustments on price information to reflect any differences in terms of actual time of the transaction, including legal, physical and economic characteristics of the properties.

The useful life of each asset group has been determined by independent experts based on the build quality, maintenance history, operational regime and other internationally recognised benchmarks relative to the assets.

ii Defined Benefits (Gratuity)

The present value of the defined benefits obligations depend on a number of factors that are determined on an actuarial basis using a number of assumptions. The assumptions used in determining the net cost (income) for the benefits include appropriate discount rate. Any changes in these assumptions will impact the carrying amount of the obligations.

The Group determines the appropriate discount rate at the end of each year. This is the interest rate that should be used to determine the present value of estimated future cash outflows expected to be required to settle the gratuity obligations. In determining the appropriate discount rate, the Group considers the interest rates of high-quality government bonds that are denominated in the currency in which the benefits will be paid and that have terms to maturity approximating the terms of the related gratuity obligation.

Other key assumptions for the obligations are based in part on current market conditions. Additional information is disclosed in Note 33.

iii Impairment of goodwill

The Group tests annually whether goodwill has suffered any impairment, in accordance with the accounting policy stated in Note 5e. The recoverable amounts of cash-generating units have been determined based on value-in-use calculations. These calculations require the use of estimates. See Note 16 for detailed assumptions and methods used for impairment calculation.

If the estimated pre-tax discount rate applied to the discounted cash flows of the Exploration & Production segment had been higher by 8.99% (i.e. 26.59% instead of 17.6%), the Group would have recognised an impairment against goodwill of N27 million. The goodwill for the Trading segment has been fully impaired (Note 16b).

iv Income taxes

The Group is subject to income taxes in various jurisdictions. Significant judgment is required in determining the Group's provision for income taxes. There are many transactions and calculations for which the ultimate tax determination is uncertain during the ordinary course of business. The Group recognises liabilities for anticipated tax audit issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the income tax and deferred tax provisions in the period in which such determination is made.

v Provision for environmental restoration

The Group records a liability for the fair value of legal obligations associated with the decommissioning of oil and gas assets in the period in which they are incurred, normally when the asset is purchased or developed. On recognition of the liability there is a corresponding increase in the carrying amount of the related asset known as the decommissioning cost, which is depleted on a unit-of-production basis over the life of the reserves. The liability is adjusted each reporting period to reflect the passage of time using the risk free rate, with the interest charged to earnings, and for revisions, to the estimated future cash flows. The changes in the estimate for decommissioning obligation are recorded both under the related asset and liability. When the estimate results in a reduction, the changes deducted from the carrying amount of the asset shall not exceed the carrying amount of the asset. Actual costs incurred upon settlement of the obligations are charged against the liability.

vi Estimation of oil and gas reserves

Oil and gas reserves are key elements in Oando's investment decision-making process that is focused on generating value. They are also an important factor in testing for impairment. Changes in proved oil and gas reserves will affect the standardised measure of discounted cash flows and unit-of-production depreciation charges to the statement of profit or loss.

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Proved oil and gas reserves are the estimated quantities of crude oil that geological and engineering data demonstrate with reasonable certainty to be recoverable in future years from known reservoirs under existing economic and operating conditions, i.e., prices and costs as of the date the estimate is made. Proved developed reserves are reserves that can be expected to be recovered through existing wells with existing equipment and operating methods. Estimates of oil and gas reserves are inherently imprecise, require the application of judgement and are subject to future revision. Accordingly, financial and accounting measures (such as the standardised measure of discounted cash flows, depreciation, depletion and amortisation charges, and decommissioning and restoration provisions) that are based on proved reserves are also subject to change.

Proved reserves are estimated by reference to available reservoir and well information, including production and pressure trends for producing reservoirs and, in some cases, subject to definitional limits, to similar data from other producing reservoirs. Proved reserves estimates are attributed to future development projects only where there is a significant commitment to project funding and execution and for which applicable governmental and regulatory approvals have been secured or are reasonably certain to be secured.

Furthermore, estimates of proved reserves only include volumes for which access to market is assured with reasonable certainty. All proved reserves estimates are subject to revision, either upward or downward, based on new information, such as from development drilling and production activities or from changes in economic factors, including product prices, contract terms or development plans. Changes in the technical maturity of hydrocarbon reserves resulting from new information becoming available from development and production activities have tended to be the most significant cause of annual revisions.

In general, estimates of reserves for undeveloped or partially developed fields are subject to greater uncertainty over their future life than estimates of reserves for fields that are substantially developed and depleted. As a field goes into production, the amount of proved reserves will be subject to future revision once additional information becomes available through, for example, the drilling of additional wells or the observation of long-term reservoir performance under producing conditions. As those fields are further developed, new information may lead to revisions.

vii Impairment of assets

For oil and gas properties with no proved reserves, the capitalisation of exploration costs and the basis for carrying those costs on the statement of financial position are explained above. For other properties, the carrying amounts of major property, plant and equipment are reviewed for possible impairment annually, while all assets are reviewed whenever events or changes in circumstances indicate that the carrying amounts for those assets may not be recoverable. If assets are determined to be impaired, the carrying amounts of those assets are written down to their recoverable amount. For this purpose, assets are grouped into cashgenerating units based on separately identifiable and largely independent cash inflows. Impairments can also occur when decisions are taken to dispose off assets.

Impairments, except those relating to goodwill, are reversed as applicable to the extent that the events or circumstances that triggered the original impairment have changed. Estimates of future cash flows are based on current year end prices, management estimates of future production volumes, market supply and demand and product margins. Expected future production volumes, which include both proved reserves as well as volumes that are expected to constitute proved reserves in the future, are used for impairment testing because the Group believes this to be the most appropriate indicator of expected future cash flows, used as a measure of value in use.

Estimates of future cash flows are risk-weighted to reflect expected cash flows and are consistent with those used in the Group's business plans. A discount rate based on the Group's weighted average cost of capital (WACC) is used in impairment testing. Expected cash flows are then risk-adjusted to reflect specific local circumstances or risks surrounding the cash flows. Oando reviews the discount rate to be applied on an annual basis. The discount rate applied in 2018 was 17.60% (2017: 17.94%). Asset impairments or their reversal will impact income.

viii Useful lives and residual value of property, plant and equipment

The residual values, depreciation methods and estimated useful lives of property, plant and equipment are reviewed at least on an annual basis. The review is based on the current market situation.

The residual value of the various classes of assets were estimated as follows

Land and building - 10% Plant and machinery - 10% Motor vehicles - 10% Furniture and fittings - 10% Computer and IT equipment - 10%

These estimates have been consistent with the amounts realised from previous disposals for the various asset categories

ix Investment property

The Company acquired an investment property (a land) in 2017. The fair value of the property was determined during the year using the direct market comparison method of valuation by an independent Estate Valuer, Ubosi Eleh and Co - Emeka D. Eleh (FRC/2015/NIESV/0000013406). The direct comparison method involves the analysis of similar properties that have recently been transacted upon in the open market within the locality and adjusting appropriately to take care of the peculiarities and level of completion of the subject property in arriving at the value. This has therefore been classified under level 3.

x Impairment of financial assets

The loss allowances for financial assets are based on assumptions about risk of default, expected loss rates and maximum contractual period. The Group uses judgement in making these assumptions and selecting the inputs to the impairment calculation, based on the Group's past history, existing market conditions as well as forward looking estimates at the end of each reporting period. Details of the key assumptions and inputs used are disclosed in note 7.

7 Financial risk management

The Group's activities expose it to a variety of financial risks: market risk (including currency risk, fair value interest rate risk, cash flows interest rate risk and price risk), credit risk and liquidity risk. The Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effect on its financial and operational performance.

The Group has a risk management function that manages the financial risks relating to the Group's operations under the policies approved by the Board of Directors. The Group's liquidity, credit, foreign currency, interest rate and price risks are continuously monitored. The Board approves written principles for overall risk management, as well as written policies covering specific areas, such as foreign exchange risk, interest-rate risk and credit risk. The Group uses derivative financial instruments to manage certain risk exposures.

Market risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: interest rate risk, currency risk and other price risk, such as equity price risk and commodity risk. Financial instruments affected by market risk include loans and borrowings, deposits, trade and other receivables and payables, non current receivables, available-for-sale financial assets and derivative financial instruments.

Foreign exchange risk (i)

The Group operates internationally and is exposed to foreign exchange risk arising primarily from various product sourcing activities as well as other currency exposures, mainly US Dollars. Foreign exchange risk arises when future commercial transactions and recorded assets and liabilities are denominated in a currency that is not the entity's functional currency e.g. foreign currency denominated loans, purchases and sales transactions etc. The Group manages their foreign exchange risk by revising cost estimates of orders based on exchange rate fluctuations, forward contracts and cross currency swaps transacted with commercial banks. The Group also apply internal hedging strategies with subsidiaries with USD functional currency.

| Group | | 2018 | | 2017 | |
|---|-------------------|-------------------------|-------------------------|--------------------------------|----------------------|
| | | Pre-tax impact on | total equity | Pre-tax impact on total equity | |
| Instrument | Sensitivity Range | Increase in variable | Decrease in variable | Increase in variable | Decrease in variable |
| | | N'000 | N'000 | N'000 | N'000 |
| US Dollar denominated bank balances and receivables | +/- 12% | 17,122,194 | (17,122,194) | 17,407,687 | (17,407,687) |
| US Dollar denominated trade payables and borrowing balances | +/- 12% | (38,817,928) | 38,817,928 | (36,886,458) | 36,886,458 |

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| Company | | 2018 | | 2017 | | |
|---------|---|-------------------|-------------------|--------------|--------------------------------|----------------------|
| | | | Pre-tax impact on | total equity | Pre-tax impact on total equity | |
| | Instrument | Sensitivity Range | Increase in | Decrease in | Increase in variable | Decrease in variable |
| | | | variable | variable | | |
| | | | N'000 | N'000 | N'000 | N'000 |
| | US Dollar denominated bank balances and receivables | +/- 12% | 1,306,932 | (1,306,932) | 1,784,436 | (1,784,436) |
| | US Dollar denominated trade payables and borrowing balances | +/- 12% | (6,608,506) | 6,608,506 | (1,267,336) | 1,267,336 |

(ii) Price risk

O----

The Group is exposed to equity security price risk because of its investments in the marketable securities classified as available-for-sale. The shares held by the Group are traded on the Nigerian Stock Exchange (NSE). A 10% change in the market price of the instrument would result in N5.1 million gain/loss (2017: N6 million), to be recognised in equity

Commodity price risk

Fluctuations in the international prices of crude oil would have corresponding effects on the results of operations of the Group. In order to mitigate against the risk of fluctuation in international crude oil prices, the Group hedges its exposure to fluctuations in the price of the commodity by entering into hedges for minimum volumes and prices in US\$ per barrel of oil.

The table below provides a summary of the impact of changes in crude oil prices and interest rates on income before tax, with all other variables held constant for the year ended December 31, 2018 and December 31, 2017

| | | 2018 | | 2017 | |
|-------------------------------|---|--------------------------|-------------|--------------------------|----------------------|
| | | Income/(loss) before tax | | Income/(loss) before tax | |
| Instrument | Sensitivity Range | Increase in | Decrease in | Increase in variable | Decrease in variable |
| | | variable | variable | | |
| | | N'000 | N'000 | N'000 | N'000 |
| Financial commodity contracts | +/- \$10 per barrel change in Brent crude oil price | (1,051,250) | 919,844 | (8,688) | 35,995 |

(iii) Interest rate risk

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The Group had a short term, highly liquid bank deposits of N200 million at a fixed interest rate of 4.5% as at 31 December 2018 (2017:nil). No limits are placed on the ratio of variable rate borrowing to fixed rate borrowing.

The Group does not have any investments in quoted corporate bonds that are of fixed rate and carried at fair value through profit or loss. Therefore the Group is not exposed to fair value interest rate risk arising from corporate bonds.

The Group has borrowings at variable rates, which expose the Group to cash flow interest rate risk. The Group regularly monitors financing options available to ensure optimum interest rates are obtained.

Management enters into derivative contracts as an economic hedge against interest and foreign currency exposures. As at the reporting date, the Group does not have any outstanding derivatives with respect to interest and foreign currency hedge.

2018

2017

| Group | 2010 | | 2017 | | | |
|--------------------------|----------------------|-------------------------|-------------------------|--------------------------|----------------------|--|
| | | Income/(loss) b | efore tax | Income/(loss) before tax | | |
| Instrument | Sensitivity Range | Increase in variable | Decrease in variable | Increase in variable | Decrease in variable | |
| | | N'000 | N'000 | N'000 | N'000 | |
| Variable rate borrowings | +/- 100 basis points | (1,047,153) | 1,047,153 | (1,321,027) | 1,321,027 | |
| Company | | 2018 | | 20 | 017 | |
| | | Income/(loss) b | efore tax | Income/(loss) before tax | | |
| Instrument | Sensitivity Range | Increase in variable | Decrease in variable | Increase in variable | Decrease in variable | |
| | | NIIOOO | NIIOOO | N'000 | N'000 | |
| | | N'000 | N'000 | 14 000 | 11 000 | |

Credit risk

Group

Credit risk is the risk that a counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. Credit risk is managed on a Group basis. Credit risk arises from cash and cash equivalents, non-current receivables and deposits with banks as well as trade and other receivables. The Group has policies in place to ensure that credit limits are set for commercial customers taking into consideration the customers' financial position, past trading relationship, credit history and other factors.

Credit risk is monitored by the credit risk department of the Group's Financial Control Unit. It is their responsibility to review and manage credit risk, including environmental and social risk for all types of counterparties.

The Group has established a credit quality review process to provide early identification of possible changes in the creditworthiness of counterparties. Counterparties are assigned a risk rating and risk ratings are subject to regular revision. The credit quality review process aims to allow the Group to assess the potential loss as a result of the risks to which it is exposed and take corrective actions.

The Group assesses the credit risk of its financial assets based on the information obtained during periodic review of publicly available information, industry trends and payment records.

Impairment of financial assets

The Group has five types of financial assets that are subject to the expected credit loss model. These financial assets have been assessed using the simplified approach and general approach. See classification below:

Simplified approach:

- trade receivables from sales of goods and provision of services

General approach:

- other receivables; comprises of inter-company receivables and inter-company loan receivables
- non-current receivables
- restricted cash and short term fixed deposits
- finance lease receivable

Simplified approach Trade receivables

Customer credit risk is managed by each business unit subject to the Group's established policy, procedures and control relating to customer credit risk management. Credit quality of a customer is assessed based on an extensive credit rating scorecard and individual credit limits are defined in accordance with this assessment. Outstanding customer receivables are regularly monitored.

An impairment analysis is performed at each reporting date using a provision matrix to measure expected credit losses. The provision rates are based on the payment profiles of sales over a period of 12 months before 1 January 2018 and the corresponding historical credit losses experienced within this period for groupings of various customer segments with similar loss patterns (i.e., by geographical region, product type and customer type). The calculation reflects the probability-weighted outcome, the time value of money and reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions. The Group has identified the gross domestic product (GDP) growth rate, oil prices, unemployment rate, interest rate, inflation rate and the exchange rate of the countries in which it sells its goods and services to be the most relevant factors, and accordingly adjusts the historical loss rates based on expected changes in these factors.

The maximum exposure to credit risk at the reporting date is the carrying value of each class of financial assets disclosed in Note 23. The Group does not hold collateral as security. The Group evaluates the concentration of risk with respect to trade receivables as low, as its customers are located in several jurisdictions.

Trade receivables are written off where the Group determines that there are no realistic prospects of recovery, the financial asset and any related loss allowance is written off either partially or in full. Impairment losses on trade receivables are presented within operating profit. Subsequent recoveries of amounts previously written off are credited against the same line item.

Set out below is the information about the credit risk exposure on the Group's trade receivables using a provision matrix:

GROUP

| 31 December 2018 | Current | 1 and 30 days past due | 31 and 60 days past due | 61 and 90 days past due | 91 and 360 days past due | 360 days past due | Total |
|---|-----------|---------------------------|----------------------------|----------------------------|-----------------------------|-------------------|--------------------------|
| Expected credit loss Oando Energy | 2,102 | 12,523 | 180 | 837 | 422 | 2,338,793 | 2,354,857 1,305,351 |
| Resources (OER) Oando Trading DMCC | 2,091 | 595 | 180 | 828 | 303 | 1,301,354 | 1,049,458 |
| Dubai (OTD) | - | 11,925 | - | - | 94 | 1,037,439 | , , |
| Oando Logistics Services (OLS) | 11 | 3 | - | 9 | 25 | - | 48 |
| Gross carrying amount – trade receivables | 6,850,627 | 41,712,147 | 585,536 | 2,770,807 | 1,391,696 | 2,338,793 | 55,649,606 |
| Oando Energy Resources (OER) Oando Trading DMCC | 6,813,716 | 1,951,040 | 583,856 | 2,741,284 | 995,066 | 1,301,354 | 14,386,316 41,100,383 |
| Dubai (OTD) Oando Logistics | - | 39,750,062 | - | - | 312,882 | 1,037,439 | 162,907 |
| Services (OLS) | 36,911 | 11,045 | 1,680 | 29,523 | 83,748 | - | , |

The breakdown of the above table is shown below;

| Oando Energy Resource s (OER) | Gross carrying amount – trade receivables (A) | | oss carrying amount – trade receivables (A) Loss rate (B) | | Expected cre | Total expected credit loss | | |
|--|---|----------------------|--|-----------|-------------------|----------------------------|-------------------|-----------|
| - (, | Oil & Gas | Power & Utilities | | Oil & Gas | Power & Utilities | Oil & Gas | Power & Utilities | |
| | | To | otal | | | | | |
| Current | 4,726,540 | 2,087,176 | 6,813,716 | 0.031% | 0.03% | 1,465 | 626 | 2,091 |
| 1 and 30 days past | 930,748 | 1,020,292 | | 0.031% | 0.03% | 289 | 306 | 595 |
| due | | | 1,951,040 | | | | | |
| 31 and 60 days past | 478,660 | 105,196 | | 0.031% | 0.03% | 148 | 32 | 180 |
| due | | | 583,856 | | | | | |
| 61 and 90 days past | 561,288 | 2,179,996 | | 0.031% | 0.03% | 174 | 654 | 828 |
| due | | | 2,741,284 | | | | | |
| 91 and 360 days | 449,794 | 545,272 | | 0.031% | 0.03% | 139 | 164 | 303 |
| past due | | | 995,066 | | | | | |
| 360 days | 1,301,354 | - | 1,301,354 | 100.00% | 100.00% | 1,301,354 | - | 1,301,354 |
| Total | 8,448,384 | 5,937,932 | 14,386,316 | | <u> </u> | 1,303,569 | 1,782 | 1,305,351 |

| 1 01 110 900 | a chaca o i bocoi | 11001 2010 | | | | | | |
|--|-------------------------|----------------------|---------------------------|----------------------------|----------------------------|-----------------------------|------------------------|----------------------------|
| Oando Trading DMCC Dubai (OTD) | Gross carrying a | amount – trade | receivables (A) | Loss r | rate (B) | Expected cr | edit loss (A*B) | Total expected credit loss |
| . , | Oil & Gas | Power & Utilities | Total | Oil & Gas | Power & Utilities | Oil & Gas | Power & Utilities | |
| Current | - | - | 10tai - | 0.03% | - | - | - | <u>-</u> |
| 1 and 30 days past | 39,750,062 | - | | 0.03% | - | 11,925 | - | 11,925 |
| due 31 and 60 days past | - | - | 39,750,062.00 | 0.03% | - | - | - | _ |
| due 61 and 90 days past | - | - | - | 0.03% | - | - | - | - |
| due 91 and 360 days | 312,882 | - | - | 0.03% | - | 94 | - | 94 |
| past due | 1 007 400 | | 312,882 | 100.00% | | 1 007 400 | | 1 027 420 |
| 360 days past due | 1,037,439 | - | 1,037,439 | 100.00% | - | 1,037,439 | - | 1,037,439 |
| Total | 41,100,383 | - | 41,100,383 | | | 1,049,458 | - | 1,049,458 |
| Oando Logistics Services (OLS) | Gross carrying a | amount – trade | receivables (A) | Loss r | rate (B) | Expected cr | edit loss (A*B) | Total expected credit loss |
| (OLO) | Individuals | Oil & Gas | Total | Individuals | Oil & Gas | Individuals | Oil & Gas | |
| Current | 3,515 | 33,396 | 36,911 | 0.03% | 0.03% | 1 | 10 | |
| 1 and 30 days past due | 1,336 | 9,709 | 11,045 | 0.03% | 0.03% | - | 3 | 3 |
| 31 and 60 days past due | 1,470 | 210 | 1,680 | 0.03% | 0.03% | - | - | <u>-</u> |
| 61 and 90 days past | 1,384 | 28,139 | 1,000 | 0.03% | 0.03% | - | 9 | 9 |
| due 91 and 360 days | 7,006 | 76,742 | 29,523 | 0.03% | 0.03% | 2 | 23 | 25 |
| past due | - | - | 83,748 | 100.00% | 100.00% | - | - | <u>-</u> |
| 360 days past due | | | | | | | | |
| Total | 14,711 | 148,196 | 162,907 | | | 3 | 45 | 48 |
| 1 January | 2018 | Current | 1 and 30 days past due | 31 and 60 days past due | 61 and 90 days past due | 91 and 360 days past due | 360 days past due | Total |
| Expected o | nergy | 76,915 61,115 | 13,859 13,859 | 3,912 | - | 6,465 6,465 | 2,843,282 1,773,006 | 2,944,433 1,858,357 |
| Resources Oando 1 Dubai (OTI | rading DMCC | 7,393 | - | 3,912 | - | - | 1,026,979 | 1,034,372 |
| Oando L Services (0 | ogistics | 8,407.00 | - | - | - | - | 43,297 | 51,704 |
| Gross carry | ving amount – vables | 39,862,876 | 1,742,768 | 527,612 | - | 274,078 | 2,843,282 | 45,250,616 |
| Oando E | nergy | 15,142,423 | 1,742,768 | E07 610 | - | 274,078 | 1,773,006 | 19,459,887 |
| Resources Oando 1 Dubai (OTI | rading DMCC | 24,641,993 | - | 527,612 - | - | - | 1,026,979 | 25,668,972 |
| Oando L Services (0 | | 78,460.00 | - | - | - | - | 43,297 | 121,757 |

The difference of N90 billion between the gross trade receivable above and the statement of financial position represents balances with counterparties which the Group also has payables to offset against it. The impairment on these balances have been considered immaterial.

past due

Total

28,579

93,178

| | own of the above to | able is shown b | pelow; | | | | | |
|--------------------------------|---------------------|----------------------|--------------------------------|-------------|-------------------|--------------|-------------------|----------------------------|
| Energy Resource s (OER) | Gross carrying a | mount – trade | receivables (A) | Loss r | ate (B) | Expected cre | dit loss (A*B) | Total expected credit loss |
| , | Oil & Gas | Power & Utilities | Total | Oil & Gas | Power & Utilities | Oil & Gas | Power & Utilities | |
| Current | 12,097,595 | 3,044,828 | 15,142,423 | 0.03% | 1.89% | 3,629 | 57,486 | 61,115 |
| 1 and 30 days past | 1,025,002 | 717,766 | | 0.03% | 1.89% | 308 | 13,551 | 13,859 |
| due 31 and 60 days past | 358,334 | 169,278 | 1,742,768 | 0.03% | 2.25% | 108 | 3,804 | 3,912 |
| due | | | 527,612 | | | | | |
| 61 and 90 days past due | - | - | 0 | 0.03% | 3.50% | - | - | - |
| 91 and 360 days | 115,306 | 158,772 | | 0.03% | 4.05% | 35 | 6,430 | 6,465 |
| past due | | | 274,078 | | | | | |
| 360 days | - | 1,773,006 | | 100.00% | 100.00% | - | 1,773,006 | 1,773,006 |
| past due _ Total _ | 13,596,237 | 5,863,650 | 1,773,006 19,459,887 | | _ | 4,080 | 1,854,277 | 1,858,357 |
| Trading DMCC Dubai | Gross carrying a | amount – trade | receivables (A) | Loss r | ate (B) | Expected cre | dit loss (A*B) | Total expected credit loss |
| | Oil & Gas | Power & Utilities | Total | Oil & Gas | Power & Utilities | Oil & Gas | Power & Utilities | |
| Current | 24,641,993 | - | 24,641,993 | 0.03% | - | 7,393 | - | 7,393 |
| 1 and 30 days past | - | - | _ ,, ,, | 0.03% | - | - | - | - |
| due 31 ana b∪ days past | - | - | - | 0.03% | - | - | - | - |
| due 61 and 90 | - | - | - | 0.03% | - | - | - | - |
| days past due | | | - | | | | | |
| 91 and 360 days past due | - | - | _ | 0.03% | - | - | - | - |
| 360 days | 1,026,979 | - | | 100.00% | - | 1,026,979 | - | 1,026,979 |
| past due _ | | | 1,026,979.00 | | _ | | | |
| Total _ | 25,668,972 | <u> </u> | 25,668,972 | | _ | 1,034,372 | - | 1,034,372 |
| Logistics Services | Gross carrying a | amount – trade | receivables (A) | Loss r | ate (B) | Expected cre | dit loss (A*B) | Total expected credit loss |
| (OLS) | Individuals | Oil & Gas | | Individuals | Oil & Gas | Individuals | Oil & Gas | Credit 1033 |
| | | | Total | | | | | |
| Current | 17,968 | 60,492 | Total 78,460 | 34.83% | 3.55% | 6,258 | 2,149 | 8,407 |
| 1 and 30 | - | - | 70,400 | 35.25% | 3.79% | - | 2,140 | - |
| days past | | | | 00.2070 | 0.7070 | | | |
| due | | | - | | | | | |
| 31 and 60 days past due | - | - | _ | 100.00% | 100.00% | - | - | - |
| 61 and 90 days past | - | - | - | 100.00% | 100.00% | - | - | - |
| due | | | - | | | | | |
| 91 and 360 days past due | - | - | _ | 100.00% | 100.00% | - | - | - |
| 360 days | 10,611 | 32,686 | 42 207 | 100.00% | 100.00% | 10,611 | 32,686 | 43,297 |

16,869

34,835

51,704

43,297

121,757

For the year ended 31 December 2018

The Company does not have trade receivables

Set out below is the movement in the allowance for expected credit losses of trade receivables:

| | Group | | Company | |
|---|---------------|---------------|---------------|---------------|
| | 2018 N'000 | 2017 N'000 | 2018 N'000 | 2017 N'000 |
| Balance as at 1 January - under IAS 39 | 1,773,006 | 1,450,898 | - | - |
| Adjustment upon application of IFRS 9 | 1,171,427 | - | - | - |
| Opening loss allowance as at 1 January 2018/1 January 2017 – As restated | 2,944,433 | 1,450,898 | - | - |
| Increase in trade receivables loss allowance recognised in profit or loss during the year | - | 435,626 | - | - |
| Receivables written off during the year as uncollectible | - | (113,518) | - | - |
| Reversal from expected credit losses | (581,069) | - | - | - |
| Exchange difference | (8,507) | - | - | - |
| At 31 December | 2,354,857 | 1,773,006 | - | - |

General approach - Expected credit loss measurement

The Group applied the IFRS 9 general approach to measuring expected credit losses which uses a three-stage approach in recognising the expected loss allowance for inter-company receivables, other receivables, non-current receivables, restricted cash and short-term fixed deposits.

Expected credit loss (ECL) recognised for the period is a probability of weighted estimate of credit losses under different scenarios discounted at the effective interest rate of the financial asset. Credit losses are measured as the present value of all cash shortfalls (i.e. the difference between the cash flows due to the Group in accordance with the contract and the cash flows that the Group expects to receive).

ECLs are recognised in three stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (12-months ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (lifetime ECL). For those credit exposures that have already defaulted, a loss allowance equal to the exposure is recognised.

The ECL is determined by projecting the probability of default(PD), loss given default (LGD) and exposure at default (EAD) for each future month and for each individual exposure. These three components are multiplied together and adjusted for the likelihood of survival (i.e. the exposure has not prepaid or defaulted in an earlier month). This effectively calculates an ECL for each future month, which is then discounted back to the reporting date. The discount rate used in the ECL calculation is the original effective interest rate or an approximation thereof.

Basis of inputs to the ECL model

Probability of default (PD)

The credit rating of the countries of the counterparties was used to reflect the assessment of the probability of default on these receivables. This was derived from Standard & Poor's (S&P) 2017 - 2018 annual global rating scale to arrive at a PD for the respective countries. The PD for Stage 3 receivables was 100% as these amounts were deemed to be in default using the days past due criteria. The PD was adjusted for macro economics factors.

Loss given default (LGD)

The LGD is the average recovery rate for Moody's Senior Unsecured Corporate Bonds.

Exposure at default (EAD)

This is the amount that best represents the maximum exposure to credit risk at the end of the reporting period without taking account of any collateral.

Macroeconomic indicators

The real historical gross domestic product (GDP) growth rate in Nigeria, inflation rate, unemployment rate and crude oil price were identified as the key economic variables impacting the credit risk on these receivables. Forecasts of these economic variables (the "base economic scenario") provide the best estimate view of the economy in the last thirty (30) years. In addition to the base economic scenario, two additional scenarios (upturn and downturn) were derived as the scenario weightings

The probability weight attached to each of the scenarios was determined using the GDP growth rates. The historical GDP growth rates were evaluated at 95% confidence interval. Based on this confidence interval, 78.81% (2017:77.97%) of historical GDP growth rate observation falls within the acceptable bounds, 10.17%(2017:10.17%) of the observation relates to upturn while 11.02%(2017:11.86%) of the observation relate to periods of recession/downturn.

Staging

The Group considers both quantitative and qualitative indicators in classifying its receivables into the relevant stages for impairment calculation.

Stage 1 includes receivables that are less than 30 days past due (performing).

Stage 2 includes receivables that have been assessed to have experienced a significant increase in credit risk using the days past due criteria (i.e. the outstanding receivables amount are more than 30 days past due but less than 360 days past due) and other qualitative indicators such as the operational performance of the counterparty, increase in political risk concerns or other macro-economic factors and the risk of legal action, sanction or other regulatory penalties that may impair future financial performance.

Stage 3 receivables are receivables that have been assessed as being in default (i.e. receivables that are more than 360 days past due) or there is a clear indication that the imposition of financial or legal penalties and/or sanctions will make the full recovery of indebtedness highly improbable.

Definition of default and credit impaired financial assets

The Group considers a financial asset in default when contractual payments are 30 days past due except for receivables from Nigeria Bulk Electricity Trading Plc which is 60 days past due. However, in certain cases, the Group may also consider a financial asset to be in default when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Group (if any). A financial asset is written off where the Group determines that there are no realistic prospects of recovery, the financial asset and any related loss allowance is written off either partially or in full.

Group

Other receivables

The table below shows the credit quality of other receivables which have been assessed by reference to historical information about counterparty default rates. The amounts presented are gross of impairment allowances.

| | | 2018 | | | |
|-------------------------------|------------------|------------------|------------------|----------------|----------------|
| | Stage 1 N'000 | Stage 2 N'000 | Stage 3 N'000 | Total N'000 | Total N'000 |
| Performing: | | | | | |
| Neither past due nor impaired | | | | | |
| - Group 2* | 27,656,936 | - | - | 27,656,936 | 46,341,982 |
| Non - performing | | | | | |
| Individually impaired | _ | - | 20,869,092 | 20,869,092 | 19,973,091 |
| | 27,656,936 | - | 20,869,092 | 48,526,028 | 66,315,073 |

^{*}Group 2 represents counter parties without external rating who are existing customers (more than 6 months) with no defaults in the past

An analysis of changes in the gross carrying amount in relation to other receivables is, as follows:

| | Stage 1 N'000 | Stage 2 N'000 | Stage 3 N'000 | Total N'000 |
|--|------------------|------------------|------------------|----------------|
| Gross carrying amount as at 1 January 2018 | 32,018,193 | - | 34,296,880 | 66,315,073 |
| New assets originated or purchased | 8,123,838 | - | - | 8,123,838 |
| Assets derecognised or repaid | (12,485,095) | - | (12,874,356) | (25,359,451) |
| Exchange difference | - | - | (553,432) | (553,432) |
| Gross carrying amount as at 31 December 2018 | 27,656,936 | - | 20,869,092 | 48,526,028 |

The closing loss allowances for other receivables as at 31 December 2018 reconcile to the opening loss allowances as follows:

| | Stage 1 N'000 | Stage 2 N'000 | Stage 3 N'000 | Total N'000 |
|---|------------------|------------------|------------------|----------------|
| ECL allowance as at 1 January 2018 under IFRS 9 | 28,801 | - | 34,296,880 | 34,325,681 |
| New assets originated or purchased | 53,844 | - | - | 53,844 |
| Assets derecognised or repaid | (3,746) | - | (12,874,356) | (12,878,102) |
| Exchange difference | - | - | (553,432) | (553,432) |
| At 31 December 2018 | 78,899 | - | 20,869,092 | 20,947,991 |

Non-current receivables

The table below shows the credit quality of non-current receivables which have been assessed by reference to historical information about counterparty default rates. The amounts presented are gross of impairment allowances.

| | 2018 | | | | 2017 | |
|-------------------------------|------------------|------------------|------------------|----------------|----------------|--|
| Group | Stage 1 N'000 | Stage 2 N'000 | Stage 3 N'000 | Total N'000 | Total N'000 | |
| Performing: | | | | | | |
| Neither past due nor impaired | | | | | | |
| - Group 2* | 13,155,911 | - | - | 13,155,911 | 23,202,580 | |
| Non - performing | | | | | | |
| Individually impaired | - | - | 47,800,996 | 47,800,996 | 40,751,790 | |
| | 13,155,911 | - | 47,800,996 | 60,956,907 | 63,954,370 | |

^{*}Group 2 represents counter parties without external rating who are existing customers (more than 6 months) with no defaults in the past

An analysis of changes in the gross carrying amount in relation to non-current receivables is, as follows:

| | Stage 1 N'000 | Stage 2 N'000 | Stage 3 N'000 | Total N'000 |
|--|------------------|------------------|------------------|----------------|
| Gross carrying amount as at 1 January 2018 | 16,802,442 | - | 47,151,928 | 63,954,370 |
| Changes to contractual cash flows due to changes in exchange rates | - | - | 173,489 | 173,489 |
| Assets derecognised or repaid | (3,646,531) | - | - | (3,646,531) |
| Exchange difference | | - | 475,579 | 475,579 |
| Gross carrying amount as at 31 December 2018 | 13,155,911 | - | 47,800,996 | 60,956,907 |

The closing loss allowances for non-current receivables as at 31 December 2018 reconcile to the opening loss allowances as follows:

| | Stage 1 N'000 | Stage 2 N'000 | Stage 3 N'000 | Total N'000 |
|--|------------------|------------------|------------------|----------------|
| ECL allowance as at 1 January 2018 under IFRS 9 | 231,415 | - | 47,151,928 | 47,383,343 |
| Changes to contractual cash flows due to changes in exchange rates | 80,410 | | 173,489 | 253,899 |
| Assets derecognised or repaid | (1,094) | - | - | (1,094) |
| Exchange difference | - | - | 241,572 | 241,572 |
| At 31 December 2018 | 310,731 | - | 47,566,989 | 47,877,720 |

Finance lease receivables

The table below shows the credit quality of finance lease receivables which have been assessed by reference to historical information about counterparty default rates. The amounts presented are gross of impairment allowances.

| | 2018 | | | | 2017 | |
|-------------------------------|------------------|------------------|------------------|----------------|----------------|--|
| Group | Stage 1 N'000 | Stage 2 N'000 | Stage 3 N'000 | Total N'000 | Total N'000 | |
| Performing: | | | | | | |
| Neither past due nor impaired | | | | | | |
| - Group 2* | 73,707,569 | - | - | 73,707,569 | 72,539,702 | |
| Non - performing | | | | | | |
| Individually impaired | | - | - | | - | |
| | 73,707,569 | - | = | 73,707,569 | 72,539,702 | |

^{*}Group 2 represents counter parties without external rating who are existing customers (more than 6 months) with no defaults in the past

An analysis of changes in the gross carrying amount in relation to finance lease receivables is, as follows:

| | Stage 1 N'000 | Stage 2 N'000 | Stage 3 N'000 | Total N'000 |
|--|------------------|------------------|------------------|----------------|
| Gross carrying amount as at 1 January 2018 | 72,539,702 | - | - | 72,539,702 |
| New assets originated or purchased | 9,114,936 | - | - | 9,114,936 |
| Assets derecognised or repaid | (7,947,069) | - | - | (7,947,069) |
| Gross carrying amount as at 31 December 2018 | 73,707,569 | - | - | 73,707,569 |

The closing loss allowances for finance lease receivables as at 31 December 2018 reconcile to the opening loss allowances as follows:

| | Stage 1 N'000 | Stage 2 N'000 | Stage 3 N'000 | Total N'000 |
|---|------------------|------------------|------------------|----------------|
| ECL allowance as at 1 January 2018 under IFRS 9 | 97,698 | - | - | 97,698 |
| New assets originated or purchased | 2,734 | - | - | 2,734 |
| Assets derecognised or repaid | (5,726) | - | - | (5,726) |
| At 31 December 2018 | 94,706 | - | - | 94,706 |

Company

Other receivables

The table below shows the credit quality of other receivables which have been assessed by reference to historical information about counterparty default rates. The amounts presented are gross of impairment allowances.

| | 2018 | | | 2017 | |
|-------------------------------|------------------|------------------|------------------|----------------|----------------|
| | Stage 1 N'000 | Stage 2 N'000 | Stage 3 N'000 | Total N'000 | Total N'000 |
| Performing: | | | | | |
| Neither past due nor impaired | | | | | |
| - Group 2* | 132,555,901 | - | - | 132,555,901 | 138,771,677 |
| Non - performing | | | | | |
| Individually impaired | - | - | 66,043,755 | 66,043,755 | 54,304,370 |
| | 132,555,901 | - | 66,043,755 | 198,599,656 | 193,076,047 |

^{*}Group 2 represents counter parties without external rating who are existing customers (more than 6 months) with no defaults in the past

An analysis of changes in the gross carrying amount in relation to other receivables is, as follows:

| | Stage 1 N'000 | Stage 2 N'000 | Stage 3 N'000 | Total N'000 |
|--|------------------|------------------|------------------|----------------|
| Gross carrying amount as at 1 January 2018 | 113,304,090 | - | 79,771,957 | 193,076,047 |
| New assets originated or purchased | 19,251,811 | - | - | 19,251,811 |
| Assets derecognised | - | - | (3,264,282) | (3,264,282) |
| Assets repaid | - | - | (10,463,920) | (10,463,920) |
| Gross carrying amount as at 31 December 2018 | 132,555,901 | - | 66,043,755 | 198,599,656 |

The closing loss allowances for other receivables as at 31 December 2018 reconcile to the opening loss allowances as follows:

| | Stage 1 N'000 | Stage 2 N'000 | Stage 3 N'000 | Total N'000 |
|---|------------------|------------------|------------------|----------------|
| ECL allowance as at 1 January 2018 under IFRS 9 | 197,592 | - | 79,771,957 | 79,969,549 |
| New assets originated or purchased | 5,776 | - | - | 5,776 |
| Assets derecognised | - | - | (3,264,282) | (3,264,282) |
| Assets repaid | - | - | (10,463,919) | (10,463,919) |
| At 31 December 2018 | 203,368 | - | 66,043,756 | 66,247,124 |

Non-current receivables

The table below shows the credit quality of non-current receivables which have been assessed by reference to historical information about counterparty default rates. The amounts presented are gross of impairment allowances.

| Group | 2018 | | | | 2017 | |
|-------------------------------|------------------|------------------|------------------|----------------|----------------|--|
| | Stage 1 N'000 | Stage 2 N'000 | Stage 3 N'000 | Total N'000 | Total N'000 | |
| Performing: | | | | | | |
| Neither past due nor impaired | | | | | | |
| - Group 2* | 3,060,615 | - | - | 3,060,615 | 9,365,366 | |
| Non - performing | | | | | | |
| Individually impaired | - | - | 23,607,246 | 23,607,246 | 17,033,619 | |
| | 3,060,615 | - | 23,607,246 | 26,667,861 | 26,398,985 | |

^{*}Group 2 represents counter parties without external rating who are existing customers (more than 6 months) with no defaults in the past

An analysis of changes in the gross carrying amount in relation to non-current receivables is, as follows:

| | Stage 1 N'000 | Stage 2 N'000 | Stage 3 N'000 | Total N'000 |
|--|------------------|------------------|------------------|----------------|
| Gross carrying amount as at 1 January 2018 | 2,965,228 | - | 23,433,757 | 26,398,985 |
| Changes to contractual cash flows due to changes in exchange rates | 95,387 | - | 173,489 | 268,876 |
| Gross carrying amount as at 31 December 2018 | 3,060,615 | - | 23,607,246 | 26,667,861 |

The closing loss allowances for non-current receivables as at 31 December 2018 reconcile to the opening loss allowances as follows:

| | Stage 1 N'000 | Stage 2 N'000 | Stage 3 N'000 | Total N'000 |
|--|------------------|------------------|------------------|----------------|
| ECL allowance as at 1 January 2018 under IFRS 9 | 4,259 | - | 23,433,757 | 23,438,016 |
| Changes to contractual cash flows due to changes in exchange rates | 79,316 | - | 173,489 | 252,805 |
| At 31 December 2018 | 83,575 | - | 23,607,246 | 23,690,821 |

The table below shows the ECL charges on financial instruments for the year recorded in the income statement:

Group

| | Stage 1 | Stage 2 | Stage 3 Simp | | Total |
|--|---------|---------|--------------|-----------|--------------|
| | N'000 | N'000 | N'000 | N'000 | N'000 |
| Other receivables measured at amortised cost | 50,098 | - | (12,874,356) | - | (12,824,258) |
| Non-current receivables measured at amortised cost | - | - | 252,805 | - | 252,805 |
| Finance lease receivables measured at amortised cost | (2,992) | - | - | - | (2,992) |
| Trade and other receivables measured at amortised cost | = | - | - | (581,069) | (581,069) |
| _ | 47,106 | - | (12,621,551) | (581,069) | (13,155,514) |

Company

| | Stage 1 | Stage 2 | Stage 3 Simpli | fied model | Total |
|--|---------|---------|----------------|------------|--------------|
| | N'000 | N'000 | N'000 | N'000 | N'000 |
| Other receivables measured at amortised cost | - | - | (10,463,920) | - | (10,463,920) |
| Non-current receivables measured at amortised cost | - | - | 252,805 | - | 252,805 |
| _ | - | - | (10,211,115) | - | (10,211,115) |

Liquidity risk

Cash flow forecasting is performed in the operating entities of the Group and aggregated by Group treasury. Group treasury monitors cash forecast on a periodic basis in response to liquidity requirements of the Group. This helps to ensure that the Group has sufficient cash to meeting operational needs while maintaining sufficient headroom on its undrawn committed borrowing facilities. Such forecasting takes into consideration the Group's debt financing plans, covenant compliance and compliance with internal targets.

The table below analyses the Group's financial liabilities into relevant maturity groupings based on the remaining period at the reporting date to the contractual maturity date. The amounts disclosed in the table below are the contractual undiscounted cash flows.

| Group | Less than 1 year N'000 | Between 1 and 2 years N'000 | Between 2 and 5 years N'000 | Over 5 years N'000 | Total N'000 |
|---|------------------------------|-----------------------------------|-----------------------------------|-----------------------|----------------|
| At 31 December 2018: | 11000 | 11 000 | 14 000 | 11000 | 11000 |
| Borrowings | 164,100,749 | 67,099,467 | 26,692,316 | - | 257,892,532 |
| Trade and other payables* | 257,835,503 | - | - | - | 257,835,503 |
| Total | 421,936,252 | 67,099,467 | 26,692,316 | - | 515,728,035 |
| * Trade and other payables excludes statutory payables. | | | | | |
| At 31 December 2017: | | | | | |
| Borrowings | 169,456,415 | 27,284,322 | 136,509,931 | - | 333,250,668 |
| Trade and other payables* | 182,248,908 | - | - | - | 182,248,908 |
| Total | 351,705,323 | 27,284,322 | 136,509,931 | - | 515,499,576 |
| * Trade and other payables excludes statutory payables. | | | | | |
| Company | Less than 1 year | Between 1 and 2 years | Between 2 and 5 years | Over 5 years | Total |
| At 31 December 2018: | N'000 | N'000 | N'000 | N'000 | N'000 |
| Perrovinge | 45,878,065 | 61,722,011 | 23,285,556 | | 130,885,632 |
| Borrowings | 180,529,155 | 01,722,011 | 20,200,000 | - | 180,529,155 |
| Trade and other payables* Total | 226.407.220 | 61,722,011 | 23,285,556 | | 311,414,787 |
| เบเลเ | 220,407,220 | 01,722,011 | 20,200,000 | | 511,414,707 |

^{*} Trade and other payables excludes statutory payables.

| At 31 December 2017: | Less than 1 year N'000 | Between 1 and 2 years N'000 | Between 2 and 5 years N'000 | Over 5 years N'000 | Total N'000 |
|---------------------------|------------------------------|-----------------------------------|-----------------------------------|-----------------------|----------------|
| Borrowings | 15,490,288 | 18,379,059 | 129,483,663 | - | 163,353,010 |
| Trade and other payables* | 114,569,897 | - | - | - | 114,569,897 |
| Total | 130,060,185 | 18,379,059 | 129,483,663 | - | 277,922,907 |

^{*} Trade and other payables excludes statutory payables

Capital risk management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and to maintain an optimal capital structure to reduce the cost of capital. In order to maintain or adjust the capital structure, the Group may issue new capital or sell assets to reduce debt.

Various financial ratios and internal targets are assessed and reported to the Board on a quarterly basis to monitor and support the key objectives set out above. These ratios and targets include:

- Gearing ratio;
- Earnings before interest, tax, depreciation and amortisation (EBITDA);
- Fixed/floating debt ratio;
- Current asset ratio;
- Interest cover;

The Group's objective is to maintain these financial ratios in excess of any debt covenant restrictions and use them as a performance measurement and hurdle rate. The failure of a covenant test could render the facilities in default and repayable on demand at the option of the lender.

Accordingly, in situations where these ratios are not met, the Group takes immediate steps to redress the potential negative impact on its financial performance. Such steps include additional equity capital through rights issue and special placement.

Total capital is calculated as equity plus net debt. During 2018, the Group's strategy was to maintain a gearing ratio between 50% and 75% (2017: 50% and 75%). The gearing ratios as at the end of December 2018 and 2017 were as follows:

| | Group 2018 | Group 2017 | Company 2018 | Company 2017 |
|---|---------------|---------------|-----------------|-----------------|
| | N'000 | N'000 | N'000 | N'000 |
| Total borrowings | 210,901,318 | 237,442,259 | 109,248,701 | 104,560,720 |
| Less: cash and cash equivalents (Note 27) | (10,914,741) | (7,895,061) | (1,635,634) | (915,653) |
| Restricted cash | (6,807,064) | (12,479,146) | - | - |
| Net debt | 193,179,513 | 217,068,052 | 107,613,067 | 103,645,067 |
| Total equity | 277,116,711 | 263,435,780 | (60,899,568) | (10,508,115) |
| Total capital | 470,296,224 | 480,503,832 | 46,713,499 | 93,136,952 |
| Gearing ratio | 41% | 45% | 230% | 111% |

Fair Value estimation

The table below analyses financial instruments carried at fair value, by valuation method. The different levels have been defined as follows:

- Quoted prices (unadjusted) in active markets for identical assets or liabilities (level 1).
- Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices) (level 2).
- Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs) (level 3).

The following table presents the Group's assets and liabilities that are measured at fair value at 31 December 2018.

| Financial instruments measured at fair value | Level 1 N'000 | Level 2 N'000 | Level 3 N'000 | Total N'000 |
|---|------------------|------------------|------------------|----------------|
| Assets | | | | |
| Financial assets at fair value through profit or loss | | | | |
| - Equity securities | 53,219 | - | - | 53,219 |
| Derivative financial assets | | | | |
| - Commodity option contracts | - | 1,853,245 | - | 1,853,245 |
| - Convertible loan | - | - | 11,106,341 | 11,106,341 |
| Investment property | - | - | 1,033,000 | 1,033,000 |
| Total assets | 53,219 | 1,853,245 | 12,139,341 | 14,045,805 |

| Tor the year ended of December 2010 | | | | |
|--|------------------------|------------------|---|---|
| The following table presents the Croup's assets and liabilities that are measured at fo | sir value at 21 Decem | mbor 2017 | | |
| The following table presents the Group's assets and liabilities that are measured at fa | | | Lovel 2 | Total |
| Balance | Level 1 | Level 2 | Level 3 | Total |
| | N'000 | N'000 | N'000 | N'000 |
| Assets | | | | |
| Financial assets available for sale | | | | |
| - Equity securities | 61,856 | - | - | 61,856 |
| Derivative financial assets | | | | |
| - Commodity option contracts | _ | 18,572 | _ | 18,572 |
| Investment property | | . 0,0.2 | 1,033,000 | 1,033,000 |
| Total assets | 61,856 | 18,572 | 1,033,000 | 1,113,428 |
| Total assets | 01,000 | 10,572 | 1,000,000 | 1,113,420 |
| | | | | |
| | | | | |
| The following table presents the Company's assets and liabilities that are measured a | at fair value at 31 De | cember 2018. | | |
| | Level 1 | Level 2 | Level 3 | Total |
| | N'000 | N'000 | N'000 | N'000 |
| Assets | | | | |
| Financial assets at fair value through profit or loss | | | | |
| | E0.710 | | | EO 710 |
| - Equity securities | 50,716 | - | - | 50,716 |
| - Convertible Ioan | - | - | 11,106,341 | 11,106,341 |
| Investment property | - | - | 1,033,000 | 1,033,000 |
| Total assets | 50,716 | - | 12,139,341 | 12,190,057 |
| | | | | |
| | | | | |
| | | | | |
| The following table presents the Company's assets and liabilities that are measured | | | | |
| Balance | Level 1 | Level 2 | Level 3 | Total |
| | N'000 | N'000 | N'000 | N'000 |
| Assets | | | | |
| Financial assets available for sale | | | | |
| - Equity securities | E0 00E | _ | | 59,895 |
| ! / | 59,895 | | - | |
| Investment property | | - | 1,033,000 | 1,033,000 |
| Total assets | 59,895 | - | 1,033,000 | 1,092,895 |
| | | | | |
| Financial instruments not measured at fair value but for which fair values are disc | | | | |
| | | | | |
| | | | | |
| Group | Level 1 | Level 2 | Level 3 | Total |
| | | Level 2 N'000 | Level 3 N'000 | Total N'000 |
| | Level 1 | | | |
| Group Assets | Level 1 | | | |
| Group Assets 31 December 2018 | Level 1 | | N'000 | N'000 |
| Group Assets 31 December 2018 Finance lease receivable | Level 1 | | N'000 66,491,653 | N'000 66,491,653 |
| Group Assets 31 December 2018 | Level 1 | | N'000 | N'000 |
| Group Assets 31 December 2018 Finance lease receivable Non-current receivables | Level 1 | | N'000 66,491,653 | N'000 66,491,653 |
| Group Assets 31 December 2018 Finance lease receivable Non-current receivables 31 December 2017 | Level 1 | | N'000 66,491,653 15,653,269 | N'000 66,491,653 15,653,269 |
| Group Assets 31 December 2018 Finance lease receivable Non-current receivables | Level 1 | | N'000 66,491,653 | N'000 66,491,653 |
| Group Assets 31 December 2018 Finance lease receivable Non-current receivables 31 December 2017 | Level 1 | | N'000 66,491,653 15,653,269 | N'000 66,491,653 15,653,269 |
| Group Assets 31 December 2018 Finance lease receivable Non-current receivables 31 December 2017 Finance lease receivable | Level 1 | | N'000 66,491,653 15,653,269 63,981,672 | N'000 66,491,653 15,653,269 63,981,672 |
| Group Assets 31 December 2018 Finance lease receivable Non-current receivables 31 December 2017 Finance lease receivable Non-current receivables | Level 1 | | N'000 66,491,653 15,653,269 63,981,672 | N'000 66,491,653 15,653,269 63,981,672 |
| Group Assets 31 December 2018 Finance lease receivable Non-current receivables 31 December 2017 Finance lease receivable Non-current receivables Liabilities | Level 1 | | N'000 66,491,653 15,653,269 63,981,672 | N'000 66,491,653 15,653,269 63,981,672 |
| Group Assets 31 December 2018 Finance lease receivable Non-current receivables 31 December 2017 Finance lease receivable Non-current receivables Liabilities 31 December 2018 | Level 1 | | N'000 66,491,653 15,653,269 63,981,672 18,463,613 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 |
| Group Assets 31 December 2018 Finance lease receivable Non-current receivables 31 December 2017 Finance lease receivable Non-current receivables Liabilities | Level 1 | | N'000 66,491,653 15,653,269 63,981,672 | N'000 66,491,653 15,653,269 63,981,672 |
| Group Assets 31 December 2018 Finance lease receivable Non-current receivables 31 December 2017 Finance lease receivable Non-current receivables Liabilities 31 December 2018 | Level 1 | | N'000 66,491,653 15,653,269 63,981,672 18,463,613 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 |
| Group Assets 31 December 2018 Finance lease receivable Non-current receivables 31 December 2017 Finance lease receivable Non-current receivables Liabilities 31 December 2018 | Level 1 | | N'000 66,491,653 15,653,269 63,981,672 18,463,613 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 |
| Assets 31 December 2018 Finance lease receivable Non-current receivables 31 December 2017 Finance lease receivable Non-current receivables Liabilities 31 December 2018 Borrowings | Level 1 | | N'000 66,491,653 15,653,269 63,981,672 18,463,613 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 |
| Group Assets 31 December 2018 Finance lease receivable Non-current receivables 31 December 2017 Finance lease receivable Non-current receivables Liabilities 31 December 2018 Borrowings 31 December 2017 | Level 1 | | N'000 66,491,653 15,653,269 63,981,672 18,463,613 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 |
| Group Assets 31 December 2018 Finance lease receivable Non-current receivables 31 December 2017 Finance lease receivable Non-current receivables Liabilities 31 December 2018 Borrowings 31 December 2017 | Level 1 | | N'000 66,491,653 15,653,269 63,981,672 18,463,613 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 |
| Assets 31 December 2018 Finance lease receivable Non-current receivables 31 December 2017 Finance lease receivable Non-current receivables Liabilities 31 December 2018 Borrowings 31 December 2017 Borrowings | Level 1 | N'000 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 193,902,455 246,034,268 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 |
| Group Assets 31 December 2018 Finance lease receivable Non-current receivables 31 December 2017 Finance lease receivable Non-current receivables Liabilities 31 December 2018 Borrowings 31 December 2017 | Level 1 N'000 Level 1 | N'000 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 193,902,455 246,034,268 Level 3 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 193,902,455 246,034,268 Total |
| Assets 31 December 2018 Finance lease receivable Non-current receivables 31 December 2017 Finance lease receivable Non-current receivables Liabilities 31 December 2018 Borrowings 31 December 2017 Borrowings | Level 1 N'000 | N'000 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 193,902,455 246,034,268 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 193,902,455 246,034,268 |
| Group Assets 31 December 2018 Finance lease receivable Non-current receivables 31 December 2017 Finance lease receivable Non-current receivables Liabilities 31 December 2018 Borrowings 31 December 2017 Borrowings Company Assets | Level 1 N'000 Level 1 | N'000 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 193,902,455 246,034,268 Level 3 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 193,902,455 246,034,268 Total |
| Group Assets 31 December 2018 Finance lease receivable Non-current receivables 31 December 2017 Finance lease receivable Non-current receivables Liabilities 31 December 2018 Borrowings 31 December 2017 Borrowings Company Assets 31 December 2018 | Level 1 N'000 Level 1 | N'000 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 193,902,455 246,034,268 Level 3 N'000 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 193,902,455 246,034,268 Total N'000 |
| Assets 31 December 2018 Finance lease receivable Non-current receivables 31 December 2017 Finance lease receivable Non-current receivables Liabilities 31 December 2018 Borrowings 31 December 2017 Borrowings Company Assets | Level 1 N'000 Level 1 | N'000 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 193,902,455 246,034,268 Level 3 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 193,902,455 246,034,268 Total |
| Group Assets 31 December 2018 Finance lease receivable Non-current receivables 31 December 2017 Finance lease receivable Non-current receivables Liabilities 31 December 2018 Borrowings 31 December 2017 Borrowings Company Assets 31 December 2018 Non-current receivables | Level 1 N'000 Level 1 | N'000 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 193,902,455 246,034,268 Level 3 N'000 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 193,902,455 246,034,268 Total N'000 |
| Group Assets 31 December 2018 Finance lease receivable Non-current receivables 31 December 2017 Finance lease receivable Non-current receivables Liabilities 31 December 2018 Borrowings 31 December 2017 Borrowings Company Assets 31 December 2018 Non-current receivables 1 December 2017 Borrowings | Level 1 N'000 Level 1 | N'000 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 193,902,455 246,034,268 Level 3 N'000 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 193,902,455 246,034,268 Total N'000 |
| Group Assets 31 December 2018 Finance lease receivable Non-current receivables 31 December 2017 Finance lease receivable Non-current receivables Liabilities 31 December 2018 Borrowings 31 December 2017 Borrowings Company Assets 31 December 2018 Non-current receivables | Level 1 N'000 Level 1 | N'000 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 193,902,455 246,034,268 Level 3 N'000 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 193,902,455 246,034,268 Total N'000 |
| Group Assets 31 December 2018 Finance lease receivable Non-current receivables 31 December 2017 Finance lease receivable Non-current receivables Liabilities 31 December 2018 Borrowings 31 December 2017 Borrowings Company Assets 31 December 2018 Non-current receivables 1 December 2017 Non-current receivables | Level 1 N'000 Level 1 | N'000 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 193,902,455 246,034,268 Level 3 N'000 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 193,902,455 246,034,268 Total N'000 |
| Group Assets 31 December 2018 Finance lease receivable Non-current receivables 31 December 2017 Finance lease receivable Non-current receivables Liabilities 31 December 2018 Borrowings 31 December 2017 Borrowings Company Assets 31 December 2018 Non-current receivables 1 December 2017 Borrowings | Level 1 N'000 Level 1 | N'000 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 193,902,455 246,034,268 Level 3 N'000 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 193,902,455 246,034,268 Total N'000 |
| Group Assets 31 December 2018 Finance lease receivable Non-current receivables 31 December 2017 Finance lease receivable Non-current receivables Liabilities 31 December 2018 Borrowings 31 December 2017 Borrowings Company Assets 31 December 2018 Non-current receivables 1 December 2017 Non-current receivables | Level 1 N'000 Level 1 | N'000 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 193,902,455 246,034,268 Level 3 N'000 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 193,902,455 246,034,268 Total N'000 |
| Group Assets 31 December 2018 Finance lease receivable Non-current receivables 31 December 2017 Finance lease receivable Non-current receivables Liabilities 31 December 2018 Borrowings 31 December 2017 Borrowings Company Assets 31 December 2018 Non-current receivables 31 December 2018 Non-current receivables 31 December 2018 Non-current receivables 31 December 2017 Non-current receivables Liabilities 31 December 2018 | Level 1 N'000 Level 1 | N'000 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 193,902,455 246,034,268 Level 3 N'000 10,242,087 10,776,983 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 193,902,455 246,034,268 Total N'000 10,242,087 10,776,983 |
| Group Assets 31 December 2018 Finance lease receivable Non-current receivables 31 December 2017 Finance lease receivable Non-current receivables Liabilities 31 December 2018 Borrowings 31 December 2017 Borrowings Company Assets 31 December 2018 Non-current receivables 31 December 2017 Non-current receivables | Level 1 N'000 Level 1 | N'000 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 193,902,455 246,034,268 Level 3 N'000 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 193,902,455 246,034,268 Total N'000 |
| Assets 31 December 2018 Finance lease receivable Non-current receivables 31 December 2017 Finance lease receivable Non-current receivables Liabilities 31 December 2018 Borrowings 31 December 2017 Borrowings Company Assets 31 December 2018 Non-current receivables 31 December 2018 Non-current receivables 31 December 2018 Non-current receivables 31 December 2017 Non-current receivables Liabilities 31 December 2018 Borrowings | Level 1 N'000 Level 1 | N'000 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 193,902,455 246,034,268 Level 3 N'000 10,242,087 10,776,983 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 193,902,455 246,034,268 Total N'000 10,242,087 10,776,983 |
| Assets 31 December 2018 Finance lease receivable Non-current receivables 31 December 2017 Finance lease receivable Non-current receivables Liabilities 31 December 2018 Borrowings 31 December 2017 Borrowings Company Assets 31 December 2018 Non-current receivables 31 December 2018 Non-current receivables 31 December 2018 Non-current receivables 31 December 2017 Non-current receivables Liabilities 31 December 2018 Borrowings | Level 1 N'000 Level 1 | N'000 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 193,902,455 246,034,268 Level 3 N'000 10,242,087 10,776,983 99,878,270 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 193,902,455 246,034,268 Total N'000 10,242,087 10,776,983 99,878,270 |
| Group Assets 31 December 2018 Finance lease receivable Non-current receivables 31 December 2017 Finance lease receivable Non-current receivables Liabilities 31 December 2018 Borrowings 31 December 2017 Borrowings Company Assets 31 December 2018 Non-current receivables 31 December 2018 Non-current receivables 31 December 2017 Non-current receivables 31 December 2017 Non-current receivables 31 December 2018 Borrowings | Level 1 N'000 Level 1 | N'000 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 193,902,455 246,034,268 Level 3 N'000 10,242,087 10,776,983 | N'000 66,491,653 15,653,269 63,981,672 18,463,613 193,902,455 246,034,268 Total N'000 10,242,087 10,776,983 |

OANDO PLC

Annual Consolidated and Separate Financial Statements Notes to the consolidated and separate financial statements

For the year ended 31 December 2018

The fair value of borrowings and finance lease receivables is estimated by discounting future cash flows using rates currently available for debt on similar terms, credit risk and remaining maturities. The own non-performance risk for borrowings as at 31 December 2018 and 2017 has been considered in the determination of the fair value and is immaterial. For receivables, the models incorporate various inputs including the credit quality of counterparties. In addition to being sensitive to a reasonably possible change in the forecast cash flows or the discount rate, the fair value of the equity instruments is also sensitive to a reasonably possible change in the growth rates. The individual credit worthiness of the customers have been considered in the valuation. The discount rate used for finance lease receivables and borrowing are 15% (2017: 15.0%) and 15% (2017: 15.0%) respectively.

There were no transfers between levels 1 and 2 during the year.

(a) Financial instruments in level 1

The fair value of financial instruments traded in active markets is based on unadjusted quoted market prices at the reporting date. A market is regarded as active if quoted prices are readily and regularly available from an exchange, dealer, broker, industry Group, and pricing market transactions on an arm's length basis. The quoted market price used for financial assets held by the Group is the current bid price. These instruments are included in level 1. Instruments included in level 1 comprise primarily of Nigerian Stock Exchange (NSE) listed instruments classified as available-for-sale.

(b) Financial instruments in level 2

The fair value of financial instruments that are not traded in an active market (for example, over-the-counter derivatives) is determined by using valuation techniques. These valuation techniques maximise the use of observable market data where it is available and rely as little as possible on entity specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2. Instruments included in level 2 comprise primarily of interest swaps and derivatives. Their fair values are determined based on marked to market values provided by the counterparty financial institutions. The models incorporate various inputs including the credit quality of counterparties, foreign exchange spot and forward rates, yield curves of the respective currencies, currency basis spreads between the respective currencies, interest rate curves and forward rate curves of the underlying commodity.

Specific valuation techniques used to value financial instruments include:

- The fair value of commodity contracts are calculated based on observable inputs which include forward prices of crude oil.
- The fair value of interest rate swaps is calculated as the present value of the estimated future cash flows based on observable yield curves;
- The fair value of forward foreign exchange contracts is determined using forward exchange rates at the reporting date, with the resulting value discounted back to present value;
- Other techniques, such as discounted cash flow analysis, are used to determine fair value for the remaining financial instruments.

If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3.

(c) Financial instruments in level 3

The level 3 instruments comprises of convertible notes to Ocean and Oil Development Partners (OODP), convertible loans with OES Integrated Services Limited ("OES") and investment property.

The tables below presents the changes in level 3 instruments for the year ended 31 December 2018.

The fair value changes on the instruments were recognized in other operating income.

i Convertible option - Derivative liability

Ocean and Oil Development Partners is a private company, whose business values are a significant input in the fair value of the financial instruments. Option derivative on the convertible loan notes were valued using the Goldman Sachs model. The business value comprise of unobservable inputs such as risk free rate, volatility, credit spread, dividend yield, etc.

In the comparative period, OODP notified the Company of its intention to convert a total of N1.98billion in exchange for 396,793,587 fully paid Ordinary Shares of the Company's common equity. See note 36 for the details.

| | Group 2018 N'000 | Group 2017 N'000 | Company 2018 N'000 | Company 2017 N'000 |
|--|------------------------|------------------------|--------------------------|--------------------------|
| At 1 January | - | 199,137 | - | 180,928 |
| Fair value on initial recognition | - | - | - | - |
| Gain recognised in statement of profit or loss | - | (180,928) | - | (180,928) |
| Converted during the year | | (18,209) | <u> </u> | - |
| At 31 December | | - | - | - |

ii Convertible loans - Financial assets at fair value through profit or loss

OES Integrated Services Limited ("OES") was incorporated as the Special Purpose Vehicle used to purchase the shares from Oando Plc, following which OES Energy Services Limited ("OESL") became a standalone company fully divested from the Oando Group. OES is a leading indigenous energy services company that provides oilfield services, particularly drilling rig services, to exploration & production companies operating in Nigeria.

On 22nd October 2018, a Convertible Note Purchase Agreement ("CNPA") was executed between Oando Plc and OES Integrated Services Limited ("OES") as part of the Management Buy Out transaction. The parties agreed to defer the payment of the debt on the terms stated in the CNPA and in consideration of this, OES agreed that it shall issue the Note to Oando Plc with a face value equal to the debt amount and no interest shall accrue on the Note. As at 31st December 2018, the debt amount of N12,485,094,736.70 was owed by OES to Oando Plc. See note 25a for the details.

| | Group 2018 N'000 | Group 2017 N'000 | Company 2018 N'000 | Company 2017 N'000 |
|--|------------------------|------------------------|--------------------------|--------------------------|
| At 1 January | - | - | - | - |
| Fair value on initial recognition | 11,462,091 | - | 11,462,091 | - |
| Loss recognised in statement of profit or loss | (355,751) | - | (355,751) | - |
| At 31 December | 11,106,340 | - | 11,106,340 | - |

The significant unobservable inputs used in the fair value measurement categorised within Level 3 of the fair value hierarchy together with a quantitative sensitivity analysis as at 31 December 2018 is as shown below:

| 2018 | Valuation technique | Significant unobservable inputs | Rate | Sensitivity of the input to fair value |
|---|--------------------------------|---------------------------------------|-------|--|
| Convertible loans - Financial assets at fair value through profit or loss | Discounted cash flow technique | Discount rate | 12.0% | 0.5% decrease in 0.5% increase in the the discount rate discount rate would would result in a result in a decrease increase in the fair in the fair value by value by N2.84 N2.56 million. |

iii Investment property

In 2017, the Company acquired an investment property (a land). The fair value of the property was determined using the direct market comparison method of valuation by an independent Estate Valuer, Ubosi Eleh and Co - Emeka D. Eleh (FRC/2015/NIESV/00000013406). The direct comparison method involves the analysis of similar properties that have recently been transacted upon in the open market within the locality and adjusting appropriately to take care of the peculiarities and level of completion of the subject property in arriving at the value. This has therefore been classified under level 3.

| | Group 2018 N'000 | Group 2017 N'000 | Company 2018 N'000 | Company 2017 N'000 |
|---|------------------------|------------------------|--------------------------|--------------------------|
| At 1 January | 1,033,000 | - | 1,033,000 | - |
| Purchase | - | 127,983 | - | 127,983 |
| Fair value gain recognised in statement of profit or loss | - | 905,017 | - | 905,017 |
| At 31 December | 1,033,000 | 1,033,000 | 1,033,000 | 1,033,000 |

The fair value gain on the investment property has been recognized in other operating income.

Description of significant unobservable inputs to valuation:

The derivative liability was fully extinguished in 2017.

| Description of valuation techniques used and key inputs to 2018 | valuation of investigation Valuation technique | stment properties: Significant unobservable inputs | Sensitivity Range | Sensitivity of the input to fair value |
|---|--|--|----------------------|--|
| Investment property | Direct Market Comparism Method | Estimated value per square metre (N200,000) | | 5% decrease in 5% increase in estimated value per estimated value per sqm would result in a decrease in the an increase in the fair value by N51.7 fair value by million. 10% decrease in 10% increase in estimated value per estimated value per sqm would result in a decrease in the fair value by N103.3 million. 15% decrease in 15% increase in estimated value per sqm would result in a decrease in 15% increase in the fair value by N103.3 million. 15% decrease in 15% increase in estimated value per estimated value per sqm would result in a decrease in the fair value by N154.9 fair value by million. |

| 2017 | Valuation technique | Significant unobservable inputs | Sensitivity Range | Sensitivity of the input to fair value |
|---------------------|--------------------------------------|---|----------------------|---|
| Investment property | Direct Market Comparism Method | Estimated value per square metre (N200,000) | | 5% 5% decrease in 5% increase in estimated value per estimated value per sqm would result in a decrease in the an increase in the fair value by N51.7 fair value by million. |
| | | | 1 | 0% 10% decrease in 10% increase in estimated value per estimated value per sqm would result in sqm would result in a decrease in the an increase in the fair value by N103.3 million. |
| | | | 1 | 5% 15% decrease in 15% increase in estimated value per estimated value per sqm would result in sqm would result in a decrease in the an increase in the fair value by N154.9 fair value by million. |

8 Segment information

The Group Leadership Council (GLC) is the Group's chief operating decision-maker. Management has determined the operating segments based on the performance reports reviewed monthly by Group Leadership Council (GLC) and these reports are used to make strategic decisions. GLC considers the businesses from a divisional perspective. Each of the division's operations may transcend different geographical locations.

The GLC assesses the performance of the operating segments by reviewing actual results against set targets on revenue, operating profit and profit after tax for each division. Interest expenses suffered by the Corporate division on loans raised on behalf of the other divisions and similar operating expenses are transferred to the relevant divisions. Transactions between operating segments are on arm's length basis in a manner similar to transactions with third parties.

The Group was re-organised following the sale of target entities in the marketing, refining and terminals segment, gas and power segment (excluding Alausa Power Ltd) and energy services segment. The Group discontinued the energy services segment, marketing, refining and terminals segment and gas and power segment (excluding Alausa Power Ltd) effective 31 March 2016, 30 June 2016 and 31st December 2016 respectively whereas Alausa Power Ltd was discontinued 31 March 2017. At 31 December 2018, the Group has three operating segments namely:

- (i) Exploration and production (E&P) involved in the exploration for and production of oil and gas through the acquisition of rights in oil blocks on the Nigerian continental shelf and deep offshore.
- (ii) Supply and Trading involved in trading of crude refined and unrefined petroleum products.
- (iii) Corporate and others

| (a) | The segment results for the period ended 31 December, 2018 are as | Exploration & Production | Supply & Trading | Gas & Power** | Corporate & Other | Total |
|-----|---|--------------------------|---------------------|---------------|-------------------|---------------|
| | follows: | N'000 | N'000 | N'000 | N'000 | N'000 |
| | Total gross segment | | | | | |
| | revenue | 147,344,583 | 541,038,917 | - | 494,266,127 | 1,182,649,627 |
| | Inter-segment revenue | | - | - | (503,184,288) | (503,184,288) |
| | Revenue from external customers | 147,344,583 | 541,038,917 | - | (8,918,161) | 679,465,339 |
| | Operating profit | 19,312,748 | 661,854 | - | 24,027,010 | 44,001,612 |
| | Finance cost | (24,647,124) | (557,625) | _ | (17,501,870) | (42,706,619) |
| | Finance income | 8,446,022 | <u> </u> | - | 1,819,474 | 10,265,496 |
| | Finance cost, net | (16,201,102) | (557,625) | - | (15,682,396) | (32,441,123) |
| | Share of profit/(loss) in assoc | 307,170 | | - | (679,539) | (372,369) |
| | Profit before income tax | 3,418,816 | 104,229 | - | 7,665,075 | 11,188,120 |
| | Income tax credit/(expense) | 18,610,090 | - | - | (1,000,467) | 17,609,623 |
| | Profit for the year | 22,028,906 | 104,229 | - | 6,664,608 | 28,797,743 |

OANDO PLC Annual Consolidated and Separate Financial Statements Notes to the consolidated and separate financial statements For the year ended 31 December 2018

| The segment results for the period ended 31 December, 2017 are as follows: | Exploration & Production | Supply & Trading | Gas & Power** | Corporate & Other | Total |
|--|--------------------------|---------------------|---------------|-------------------|--------------|
| | N'000 | N'000 | N'000 | N'000 | N'000 |
| Total gross segment | | | | | |
| revenue | 103,549,482 | 392,287,509 | 140,510 | 6,944,152 | 502,921,653 |
| Inter-segment revenue | - | - | - | (5,358,660) | (5,358,660) |
| Revenue from external | | | | | |
| customers | 103,549,482 | 392,287,509 | 140,510 | 1,585,492 | 497,562,993 |
| Operating profit/(loss) | 52,344,298 | (1,307,605) | (42,082) | 11,856,431 | 62,851,042 |
| Finance cost | (24,507,156) | (36,270) | (23,397) | (19,200,434) | (43,767,257) |
| Finance income | 7,033,268 | - | 153,630 | 2,926,464 | 10,113,362 |
| Finance (cost)/income, net | (17,473,888) | (36,270) | 130,233 | (16,273,970) | (33,653,895) |
| Share of profit/(loss) in associate | 330,553 | - | - | (2,459,558) | (2,129,005) |
| Profit/(loss) before income tax | 35,200,963 | (1,343,875) | 88,151 | (6,877,097) | 27,068,142 |
| Income tax expense | (6,653,964) | (621,536) | - | (19,866) | (7,295,366) |
| Profit/(loss) for the year | 28,546,999 | (1,965,411) | 88,151 | (6,896,963) | 19,772,776 |

^{**}Discontinued operations (Alausa Power Ltd)

(b) Reconciliation of reporting segment information

| 2018 | Revenue | Operating profit/(loss) | Finance income | Finance cost | (Loss)/profit before income tax | Income tax expense |
|--|-----------------|-------------------------|----------------|--------------|---------------------------------|--------------------|
| | N'000 | N'000 | N'000 | N'000 | N'000 | N'000 |
| As reported in the segment report | 1,182,649,627 | 44,001,612 | 10,265,496 | (42,706,619) | 11,188,120 | 17,609,623 |
| Elimination of inter-segment transactions on | | | | | | |
| consolidation | (503, 184, 288) | - | - | - | - | - |
| Reclassified as discontinued operations | - | - | - | - | - | - |
| Share of loss in associate | - | - | - | - | - | |
| As reported in the statement of profit or loss | 679,465,339 | 44,001,612 | 10,265,496 | (42,706,619) | 11,188,120 | 17,609,623 |
| 2017 | Revenue | Operating profit/(loss) | Finance income | Finance cost | (Loss)/profit before income tax | Income tax expense |
| | N'000 | N'000 | N'000 | N'000 | N'000 | N'000 |
| As reported in the segment report | 502,921,653 | 62,851,042 | 10,113,362 | (43,767,257) | 27,068,142 | (7,295,366) |
| Elimination of inter-segment transactions on consolidation | (5.358.660) | _ | _ | _ | _ | _ |

Inter-segment revenue represents intercompany dividend income, sales between subsidiaries. Profit on inter-segment sales and intercompany dividend income have been eliminated on consolidation.

(153,630)

9,959,732

23,397

(43,743,860)

(6,303,557)

20,764,585

(7,295,366)

(6,173,324)

56,677,718

Other information included in the statement of profit or loss by segment are:

Year ended 31 December 2018:

Reclassified as discontinued operations

As reported in the statement of profit or loss

Share of loss in associate

| Exploration & Production | Supply & Trading | Gas & Power** | Corporate & Others | Total |
|-----------------------------|---|---|--|--|
| N'000 | N'000 | N'000 | N'000 | N'000 |
| 19,775,644 | 56,055 | - | 701,472 | 20,533,171 |
| - | - | - | - | - |
| 23,642,446 | 139,973 | - | (30,960,742) | (7,178,323) |
| | | | | |
| Exploration & Production | Supply & Trading | Gas & Power** | Corporate & Others | Group |
| N'000 | N'000 | N'000 | N'000 | N'000 |
| 17,275,046 | 10,054 | - | 1,474,612 | 18,759,712 |
| | | | | , |
| 166,243 | - | - | 19,773 | 186,016 |
| 3,007,416 | - | 13,074 | 2,328,325 | 5,348,815 |
| | Production N'000 19,775,644 23,642,446 Exploration & Production N'000 17,275,046 166,243 | Production Trading N'000 N'000 19,775,644 56,055 - - 23,642,446 139,973 Exploration & Production N'000 Supply & Trading N'000 17,275,046 10,054 166,243 - | Production Trading N'000 N'000 19,775,644 56,055 - - 23,642,446 139,973 - - Exploration & Production Trading Gas & Power** N'000 N'000 17,275,046 10,054 166,243 - | Production Trading Others N'000 N'000 N'000 19,775,644 56,055 - 701,472 - - - - 23,642,446 139,973 - (30,960,742) Exploration & Production Supply & Gas & Power** Others Corporate & Others N'000 N'000 N'000 N'000 17,275,046 10,054 - 1,474,612 166,243 - - 19,773 |

^{*}Depreciation, amortisation and impairments presented above represents both continuing and discontinued operations.

(140,510)

497,422,483

The segment assets and liabilities and capital expenditure for the year ended 31 December, 2018 are as follows:

| | Exploration & Production | Supply & Trading | Gas & Power** | Corporate & Others | Total |
|----------------------------|--------------------------|---------------------|---------------|--------------------|---------------|
| | N'000 | N'000 | N'000 | N'000 | N'000 |
| Assets | 854,295,264 | 12,492,479 | - | 208,322,692 | 1,075,110,435 |
| Investment in an associate | 699,090 | <u>-</u> | - | 5,725,642 | 6,424,732 |
| Liabilities | 533,342,361 | 31,172,498 | - | 233,478,865 | 797,993,724 |
| Capital Expenditure* | 38,180,409 | 18,819 | = | 534,181 | 38,733,409 |

The segment assets and liabilities as of 31 December, 2017 and capital expenditure for the year then ended are as follows:

| | Exploration & Production | Supply & Trading | Gas & Power** | Corporate & Others | Total |
|----------------------------|--------------------------|---------------------|---------------|--------------------|---------------|
| | N'000 | N'000 | N'000 | N'000 | N'000 |
| Assets | 927,512,819 | 38,954,637 | - | 73,708,448 | 1,040,175,904 |
| Investment in an associate | 386,289 | <u> </u> | <u> </u> | 7,153,725 | 7,540,014 |
| Liabilities | 548,501,776 | 31,523,321 | | 196,715,027 | 776,740,124 |
| Capital Expenditure | 19,823,532 | 184,856 | - | 1,288,695 | 21,297,083 |

^{*}Capital expenditure comprises additions to property, plant and equipment and intangible asset, excluding Goodwill.

The Group's business segments operate in three main geographical areas. The group derives revenue from the transfer of goods and services over time and at a point in time.

Segment information on a geographical basis for the year ended 31 December 2018 are as follows:

| | Exploration & Production | Supply & Trading | Gas & Power** | Corporate & Others | Total |
|---------------------------------|-----------------------------|---------------------|---------------|-----------------------|---------------|
| Segment revenue: | N'000 | N'000 | N'000 | N'000 | N'000 |
| Within Nigeria | 147,344,583 | - | - | 494,266,127 | 641,610,710 |
| Other West African | - | - | - | - | - |
| Other countries | - | 541,038,917 | - | - | 541,038,917 |
| Inter-segment revenue | - | - | - | (503, 184, 288) | (503,184,288) |
| Revenue from external customers | 147,344,583 | 541,038,917 | - | (8,918,161) | 679,465,339 |
| Total assets | | | | | |
| Within Nigeria | 852,044,288 | - | - | 208,350,044 | 1,060,394,332 |
| Other West African | - | 104,345 | - | - | 104,345 |
| Other countries | 2,250,976 | 12,388,134 | - | (27,352) | 14,611,758 |
| | 854,295,264 | 12,492,479 | - | 208,322,692 | 1,075,110,435 |
| Capital expenditure | <u></u> | | | | |
| Within Nigeria | 38,180,409 | - | - | 530,748 | 38,711,157 |
| Other West African | - | - | - | - | - |
| Other countries | - | 18,819 | - | 3,433 | 22,252 |
| | 38,180,409 | 18,819 | - | 534,181 | 38,733,409 |

Segment information on a geographical basis for the year ended 31 December 2017 are as follows:

| | Exploration & Production | Supply & Trading | Gas & Power** | Corporate & Others | Total |
|---------------------------------|-----------------------------|---------------------|---------------|-----------------------|---------------|
| Segment revenue: | N'000 | N'000 | N'000 | N'000 | N'000 |
| Within Nigeria | 103,549,482 | - | 140,510 | 6,944,152 | 110,634,144 |
| Other West African | - | - | - | · - | - |
| Other countries | - | 392,287,509 | - | - | 392,287,509 |
| Inter-segment revenue | - | - | - | (5,358,660) | (5,358,660) |
| Revenue from external customers | 103,549,482 | 392,287,509 | 140,510 | 1,585,492 | 497,562,993 |
| | Exploration & Production | Supply & Trading | Gas & Power** | Corporate & Others | Total |
| Total assets | N'000 | N'000 | N'000 | N'000 | N'000 |
| Within Nigeria | 925,702,161 | - | - | 73,708,448 | 999,410,609 |
| Other West African | - | 122,011 | - | - | 122,011 |
| Other countries | 1,810,658 | 38,832,626 | - | - | 40,643,284 |
| | 927,512,819 | 38,954,637 | • | 73,708,448 | 1.040.175.904 |

^{**}Discontinued operations (Alausa Power Ltd)

| | Exploration & Production | Supply & Trading | Gas & Power** | Corporate & Others | Total |
|---------------------|--------------------------|---------------------|---------------|-----------------------|------------|
| | N'000 | N'000 | N'000 | N'000 | N'000 |
| Capital expenditure | | | | | |
| Within Nigeria | 19,823,532 | - | - | 1,284,654 | 21,108,186 |
| Other West African | - | - | - | - | - |
| Other countries | - | 184,856 | - | 4,041 | 188,897 |
| | 19.823.532 | 184.856 | - | 1.288.695 | 21.297.083 |

Revenue are disclosed based on the country in which the customer is located. Total assets are allocated based on where the assets are located. The Nigerian National Petroleum Corporation (NNPC) and Vitol SA contributes up to 10% of the Group's revenue.

Capital expenditure is allocated based on where the assets are located.

(c) Disaggregated revenue information

Group

Set out below is the disaggregation of the Group's revenue from contracts with customers for the year ended 31 December 2018:

| Segments | Exploration & Production | Supply & Trading | Gas & Power** | Corporate & Others | Total |
|---|-----------------------------|---------------------|---------------|-----------------------|-------------|
| | N'000 | N'000 | N'000 | N'000 | N'000 |
| Sale of crude oil | 136,095,529 | 541,038,917 | - | (8,918,161) | 668,216,285 |
| Sale of gas | 2,367,364 | - | - | - | 2,367,364 |
| Sale of energy | 4,177,169 | - | - | - | 4,177,169 |
| Sale of natural gas liquid | 3,787,709 | - | - | - | 3,787,709 |
| Terminal service | 916,812 | - | - | - | 916,812 |
| Total revenue from contracts with customers | 147,344,583 | 541,038,917 | - | (8,918,161) | 679,465,339 |
| Geographical markets | | | | | |
| Within Nigeria | 147,344,583 | - | - | (8,918,161) | 138,426,422 |
| Other West African | - | - | - | - | - |
| Other countries | - | 541,038,917 | - | - | 541,038,917 |
| Total revenue from contracts with customers | 147,344,583 | 541,038,917 | - | (8,918,161) | 679,465,339 |
| Timing of revenue recognition: | | | | | |
| Goods transferred at a point in time | 144,060,407 | 541,038,917 | - | (8,918,161) | 676,181,163 |
| Services transferred over time | 3,284,176 | - | - | - | 3,284,176 |
| | 147,344,583 | 541,038,917 | - | (8,918,161) | 679,465,339 |

Set out below is the disaggregation of the Group's revenue from contracts with customers for the year ended 31 December 2017:

| Segments | Exploration & Production | Supply & Trading | Gas & Power** | Corporate & Other | Total |
|---|--------------------------|---------------------|---------------|--------------------|-------------|
| - | N'000 | N'000 | N'000 | N'000 | N'000 |
| Type of goods or service | | | | | - |
| Sale of crude oil | 90,343,280 | 392,287,509 | - | 1,585,492 | 484,216,281 |
| Sale of gas | 2,201,876 | - | 140,510 | - | 2,342,386 |
| Sale of energy | 3,497,748 | - | - | - | 3,497,748 |
| Sale of natural gas liquid | 3,680,770 | - | - | - | 3,680,770 |
| Terminal service | 3,825,808 | - | - | - | 3,825,808 |
| Total revenue from contracts with customers | 103,549,482 | 392,287,509 | 140,510 | 1,585,492 | 497,562,993 |
| Geographical markets | | | | | |
| Within Nigeria | 103,549,482 | - | 140,510 | 1,585,492 | 105,275,484 |
| Other West African | , , , <u>-</u> | - | , <u>-</u> | , , , ₋ | · · · - |
| Other countries | _ | 392,287,509 | _ | - | 392,287,509 |
| Total revenue from contracts with customers | 103,549,482 | 392,287,509 | 140,510 | 1,585,492 | 497,562,993 |
| Segments | Exploration & Production | Supply & Trading | Gas & Power** | Corporate & Other | Total |
| Timing of revenue recognition: | | | | | |
| Goods transferred at a point in time | 97,521,798 | 392,287,509 | 140,510 | 1,585,492 | 491,535,309 |
| Services transferred over time | 6,027,684 | - | - | · | 6,027,684 |
| | 103,549,482 | 392,287,509 | 140,510 | 1,585,492 | 497,562,993 |

^{**}Discontinued operations (Alausa Power Ltd)

Company

Set out below is the disaggregation of the Company's revenue from contracts with customers for the year ended 31 December 2018:

| Segments | Exploration & Production | Supply & Trading | Gas & Power** | Corporate & Other | Total |
|--|-----------------------------|---------------------|---------------|-------------------|-----------------|
| | N'000 | N'000 | N'000 | N'000 | N'000 |
| Type of goods or service | | | | | |
| Sale of crude oil | - | 488,518,160 | - | - | 488,518,160 |
| Terminal service | - | - | - | - | - |
| Total revenue from contracts with customers | - | 488,518,160 | - | - | 488,518,160 |
| Geographical markets | | | | | |
| Within Nigeria | - | - | - | - | - |
| Other West African | - | - | - | - | - |
| Other countries | | 488,518,160 | - | - | 488,518,160 |
| Total revenue from contracts with customers | - | 488,518,160 | - | - | 488,518,160 |
| _ | Exploration & Production | Supply & Trading | Gas & Power** | Corporate & Other | Total |
| Segments | | | | | |
| Timing of revenue recognition: | | | | | |
| Goods transferred at a point in time | - | 488,518,160 | - | - | 488,518,160 |
| Services transferred over time | - | 488,518,160 | - | <u> </u> | 488,518,160 |
| **Discontinued operations (Alausa Power Ltd) | | 466,516,160 | | <u> </u> | 466,516,160 |
| , | | | | | |
| Assets and liabilities related to contracts with customers | | Group 2018 | Group 2017 | Company 2018 | Company 2017 |
| | | N'000 | N'000 | N'000 | N'000 |
| Trade receivables | | 55,649,606 | 45,340,699 | - | - |
| Loss allowance | _ | (2,354,857) | (1,773,006) | - | - |
| | _ | 53,294,749 | 43,567,693 | - | - |

(e) Performance obligations

9

Information about the Group's performance obligations are summarised below:

Sale of oil, gas and energy

For the sale of crude oil, the Group delivers its promised goods to customers in volumes depending on annual contract quantity and all variations provided by the contract. The Group recognizes its revenue for oil and energy at a point in time. Revenue for gas is recognised over time with an appropriate measure of progress. This measure is based on volumes delivered.

Provision of technical service

For provision of technical service, the Group recognizes revenue as the service is being performed.

| 9 | Other operating income | Group 2018 | Group 2017 | Company 2018 | Company 2017 |
|---|---|---------------|---------------|-----------------|-----------------|
| | | N'000 | N'000 | N'000 | N'000 |
| | Foreign exchange gain (note 10) | 4,743,501 | 23,458,246 | 1,798,445 | 15,595,876 |
| | Fair value gain on commodity options and derivative liability (note 10) | 2,491,434 | 4,650,927 | - | 180,929 |
| | Fair value loss on convertible loans (note 10) | (1,378,754) | - | (1,378,754) | - |
| | Fair value gain on investment property | - | 905,017 | - | 905,017 |
| | Gain on sale of 5% interest in Glover BV | - | 75,364 | - | - |
| | Gain on deemed disposal of 35% interest in OVH Energy BV | - | 12,181,634 | - | 4,821,973 |
| | Gain on sale of subsidiaries | - | - | - | 143,176 |
| | Sundry income | 5,150,279 | 5,218,939 | 2,232,710 | 4,342,077 |
| | | 11,006,460 | 46,490,127 | 2,652,401 | 25,989,048 |

During the year, the Group realised a net derivative gain of N2.5 billion (2017 - gain of N4.7 billion) on commodity contracts and a nil derivative gain (2017 - gain of N181 million) on convertible options in the consolidated and separate statement of profit or loss respectively. See note 20 for further details of fair value (loss)/gain on the financial commodity contract.

The Group's sundry income largely relates to crude marketing services income of N2.6 billion (2017: N2.3 billion), other direct charges to customers of N621 million (2017: N2.9 billion), trading income of N1.30 billion and loss on deemed disposal of Oando Wings Development Limited (OWDL) of N749 million (2017: Ni). The Company's sundry income largely relates to income from service agreements with related parties of N2.2 billion (2017: N4.3 billion).

| 10 | Expenses by nature of operating profit | Group 2018 N'000 | Group 2017 N'000 | Company 2018 N'000 | Company 2017 N'000 |
|-----|---|-------------------------|--------------------------------|--------------------------|-----------------------------|
| | The following items have been charged/(credited) in arriving at the operating profit | | | | |
| | Included in cost of sales: Inventory cost | 266,461,121 | 380,095,536 | - | - |
| (a) | Included in other operating income: | | | | |
| | Foreign exchange gain (Note 9) | 4,743,501 | 23,458,246 | 1,798,445 | 15,595,876 |
| | Profit on disposal of property, plant and equipment Fair value gain/(loss) on commodity options and derivative liability (Note 9) | - 2,491,434 | 16,039 4,650,927 | - | 4,399 180,929 |
| | Fair value loss on derivative assets (Note 9) | (1,378,754) | - | (1,378,754) | - |
| (b) | Included in administrative expenses | | | 001.500 | 450.000 |
| | Depletion/depreciation on property plant and equipment (Note 15) Amortisation of intangible assets (Note 16) | 20,533,171 | 18,759,712 186,016 | 301,598 | 152,622 19,774 |
| | Foreign exchange loss | 4,711,194 | 21,170,831 | 2,540,647 | 29,861,339 |
| | Employees benefit scheme (Note 11) | 11,029,287 | 6,959,928 | 454,315 | 460,905 |
| | Auditors remuneration | 434,097 | 414,394 | 105,000 | 99,750 |
| | Legal & consultancy services | 18,747,894 | 5,335,280 | 4,413,037 | 190,022 |
| | Repair and maintenance Write off of receivables | 4,187,089 | 3,963,988 2,789,967 | 36,912 | 5,055 |
| | Loss on disposal of property, plant and equipment | 446,537 | 2,709,907 | 15,613 | - |
| | Rent and other hiring costs | 5,067,135 | 6,040,976 | 2,590,894 | 3,420,954 |
| | Non-audit fees | 22,050 | - | 22,050 | |
| (c) | Impairment of assets Impairment of non-financial assets | | | | |
| | Impairment of intangible assets (Note 16) | 5,977,191 | 162,377 | _ | 162,377 |
| | Impairment of investment (Note 26) | , , , ₌ | - | 3,435,951 | <u> </u> |
| | Total impairment of non-financial assets | 5,977,191 | 162,377 | 3,435,951 | 162,377 |
| | Impairment of financial assets | | | | |
| | Reversal of impairment loss on finance lease | (2,991) | - | - | - |
| | Impairment losses of non-current receivables (Note 22) (Reversal)/impairment losses of trade and other receivables (Note 24) | 252,805 (13,405,328) | 1,844,201 3,329,163 | 252,805 (10,463,920) | 2,533,703 |
| | Total impairment of financial assets | (13,155,514) | 5,173,364 | (10,211,115) | 2,533,703 |
| | Total impairment of assets | (7,178,323) | 5,335,741 | (6,775,164) | 2,696,080 |
| | The following items have been charged/(credited) in arriving at the loss from disco | ntinued operations: | | | |
| | Impairment losses of trade and other receivables | - | 13,074 | - | |
| | Franksissa kanafik sinansas | 0 | 0 | 0 | 0 |
| 11 | Employee benefit expenses | Group 2018 | Group 2017 | Company 2018 | Company 2017 |
| | | N'000 | N'000 | N'000 | N'000 |
| | (a) Directors' remuneration: | | | | |
| | The remuneration paid to the directors who served during the year was as follows: Chairman fees | 5,556 | 5,556 | 5,556 | 5,556 |
| | Other non-executive fees | 212,112 | 162,424 | 31,111 | 26,667 |
| | - | 217,668 | 167,980 | 36,667 | 32,223 |
| | Executive directors' salaries | 1,214,759 | 682,451 | 1,044,775 | 682,451 |
| | Other emoluments | 1,432,427 652,863 | 850,431 621,100 | 1,081,442 493,582 | 714,674 450,434 |
| | | 2,085,290 | 1,471,531 | 1,575,024 | 1,165,108 |
| | | Group | Group | Company | Company |
| | The directors received emoluments (excluding pension contributions) in the | 2018 | 2017 | 2018 | 2017 |
| | following ranges: N1,000,000 - N10,000,000 | Number - | Number | Number | Number - |
| | Above N10,000,000 | 17 | 12 | 12 | 10 |
| | Included in the above analysis is the highest paid director at N568 million (2017: N | 340 million). | | | |
| | (b) Staff costs | Group | Group | Company | Company |
| | | 2018 | 2017 | 2018 | 2017 |
| | Wagon polarios and staff walfare cost | N'000 | N'000 | N'000 | N'000 |
| | Wages, salaries and staff welfare cost | 10,059,587 | 6,368,456 | 399,707 | 376,141 |
| | Severance payment | 125.482 | - | - | - |
| | Severance payment Pension costs - defined contribution scheme | 125,482 844,218 | 537,407 | 54,608 | 38,240 |
| | | | 537,407 54,065 6,959,928 | 54,608 - 454,315 | 38,240 46,524 460,905 |

| | Analysis of staff cost for the year: | Group 2018 N'000 | Group 2017 N'000 | Company 2018 N'000 | Company 2017 N'000 |
|-----|--|--------------------------------|-------------------------|---------------------------|---------------------------|
| | - Continuing operations (Note 10) | 11,029,287 | 6,959,928 | 454,315 | 460,905 |
| | | 11,029,287 | 6,959,928 | 454,315 | 460,905 |
| | The average number of full-time persons employed during the year was as follows: | Group 2018 Number | Group 2017 Number | Company 2018 Number | Company 2017 Number |
| | Executive | 2 | 2 | 2 | 2 |
| | Management staff | 72 | 70 | 14 | 16 |
| | Senior staff | 63 | 60 | 14 | 12 |
| | | 137 | 132 | 30 | 30 |
| | Higher-paid employees other than directors, whose duties were wholly or mainl in the following ranges: | y discharged in Nigeri 2018 | a, received remuner | ation (excluding pens | ion contributions) |
| | | Number | Number | Number | Number |
| | N8,000,001 - N10,000,000 | 1 | 1 | - | 1 |
| | Above N10,000,000 | 129 | 126 | 26 | 26 |
| | | 130 | 127 | 26 | 27 |
| 12 | Finance costs, net | Group 2018 N'000 | Group 2017 N'000 | Company 2018 N'000 | Company 2017 N'000 |
| (a) | Finance cost: | | | | |
| | On bank borrowings | (33,970,880) | (35,794,297) | (17,582,406) | (19,166,179) |
| | | (33,970,880) | (35,794,297) | (17,582,406) | (19,166,179) |
| | Unwinding of discount on provisions* (Note 32) | (8,735,739) | (7,949,563) | <u> </u> | |
| | Total finance cost | (42,706,619) | (43,743,860) | (17,582,406) | (19,166,179) |
| (b) | Finance income: Interest income on bank deposits Intercompany interest | 1,934,415 - | 2,867,556 | 1,390,499 428,912 | 2,558,650 367,754 |
| | Interest income on finance lease | 8,331,081 | 7,092,176 | | - |
| | Total finance income | 10,265,496 | 9,959,732 | 1,819,411 | 2,926,404 |
| | Net finance costs | (32,441,123) | (33,784,128) | (15,762,995) | (16,239,775) |

^{*}In 2017, unwinding of discount on provisions includes N955 million which relates to OML 125 & 134 disposed (Note 28b). No borrowing costs were capitalised in 2018 (2017: nil). Actual borrowing rate approximate effective interest rate.

13 (a) Income tax (expense)/credit

Analysis of income tax charge for the year:

| The state of the s | Group 2018 N'000 | Group 2017 N'000 | Company 2018 N'000 | Company 2017 N'000 |
|--|------------------------|------------------------|--------------------------|--------------------------|
| Continuing operations | | | | |
| Current income tax | 13,820,534 | 11,626,089 | - | - |
| Minimum tax | 626,186 | 15,539 | 626,186 | 15,539 |
| Capital gains tax | 795 | 365 | 381 | 365 |
| Education tax | 896,542 | 834,163 | - | - |
| Adjustments in respect of prior years tax | (25,408,402) | - | - | - |
| | (10,064,345) | 12,476,156 | 626,567 | 15,904 |
| Deferred income tax (Note 19): | <u></u> | | | |
| Deferred income tax credit for the year | (7,545,278) | (5,180,790) | - | - |
| Income tax (credit)/expense | (17,609,623) | 7,295,366 | 626,567 | 15,904 |
| | | | | |

| | Group 2018 N'000 | Group 2017 N'000 | Company 2018 N'000 | Company 2017 N'000 |
|--|-------------------------|------------------------|--------------------------|--------------------------|
| Profit/(loss) before income tax | 11,188,120 | 20,764,585 | (17,695,310) | (30,599,529) |
| Tax calculated at Nigeria's domestic rates applicable to profits in respective countries - 30% (2017: 30%) | | | | |
| countries - 30% (2017: 30%) | 3,356,436 | 6,229,376 | (5,308,593) | (9,179,859) |
| Minimum tax | 626,186 | 15,539 | 626,186 | 15,539 |
| Education tax | 896,542 | 834,163 | - | - |
| Capital gains tax | 795 | 365 | 381 | 365 |
| Tax effect of income not subject to tax | (13,730,124) | (8,168,413) | - | (2,985,060) |
| Effect of associate tax | 111,711 | 638,702 | - | - |
| Effect of tax rate differential | (5,700,886) | (4,749,790) | - | - |
| Expenses not deductible for tax purposes | 25,725,745 | 28,981,578 | 2,554,584 | 6,410,910 |
| Utilization of previous year unrecognized tax losses | - | (48,093,099) | - | - |
| Over-provisions for income tax | (25,408,402) | - | - | - |
| Tax losses for which no deferred tax was recognised | (19,220,855) | 640,333 | 2,754,009 | 5,754,009 |
| Impact of unutilised tax credits carried forward | 15,733,229 | 30,966,612 | - | - |
| Income tax expense/(credit) | (17,609,623) | 7,295,366 | 626,567 | 15,904 |
| Effective tax rate | -157% | 35% | -3.54% | 0% |
| | Group 2018 N'000 | Group 2017 N'000 | Company 2018 N'000 | Company 2017 N'000 |
| Current income tax liabilities | | | | |
| Movement in current income tax for the year: | | | | |
| At 1 January Effect of adoption of IFRS 9 (Note 45) | 72,405,657 (849,290) | 59,108,565 - | 535,618 - | 521,455 - |
| Restated balance as at 1 January | 71,556,367 | 59,108,565 | 535,618 | 521,455 |
| Payment during the year | (29,096,210) | (10,351,862) | (365) | (1,741) |
| Increase/(reduction) in indemnified liability* | 14,204,522 | (1,124,389) | - | - |
| Adjustments in respect of prior years tax** Charge for the year: | (25,408,402) | - | - | - |
| Income tax charge during the year - Continuing operations (Note 13a) | 14,446,720 | 11,641,628 | 626,186 | 15,539 |
| Education tax charge during the year- Continuing operations (Note 13a) | 896,542 | 834,163 | ´- | - |
| | 795 | 365 | 381 | 365 |
| Capital gains tax - Continuing operations | | | | |
| Capital gains tax - Continuing operations Exchange difference | 644,795 | 12,297,187 | - | - |

^{*}On April 18, 2018, OER paid N14.2 billion (\$39 million) to the FIRS representing agreed settlement amount and amicable resolution of the tax assessments totaling N29 billion(\$79.7 million) received by Oando Oil Limited (OOL) in 2017 relating to additional Petroleum Profit and Education Taxes for 2006, 2007 and 2009. Since the liabilities relate to the tax years before January 1, 2012, the payment made by OER was received from the previous owner of the Company, ConocoPhillips Company and Phillips Investment Company LLC as it was covered under the indemnity provided in the share purchase agreement of December 20, 2012 between OER and the previous owner. Since the matters have now been settled, OER has withdrawn the tax appeals filed on the assessments.

14 Earnings and dividend per share

Basic earnings per share is calculated by dividing the profit attributable to equity holders of the Company by the weighted average number of Ordinary Shares outstanding during the year.

| | Group 2018 N'000 | Group 2017 N'000 |
|---|------------------------|------------------------|
| Profit/(loss) from continuing operations attributable to equity holders of the parent | 24,432,941 | 7,638,187 |
| Profit from discontinued operations attributable to equity holders of the parent | - | 6,303,557 |
| | 24,432,941 | 13,941,744 |
| Weighted average number of ordinary shares outstanding (thousands): | | |
| Opening balance | 12,431,412 | 12,034,618 |
| Conversion of debt to equity | | 371,790 |
| | 12,431,412 | 12,406,408 |
| Basic/diluted earnings per share (expressed in kobo per share) | ' | |
| From continuing operations | 197 | 62 |
| From discontinued operations | - | 51 |
| | 197 | 113 |
| | | |

Weighted average number of shares outstanding at 31 December 2018 includes the total number of shares issued in 2017.

^{**}This relates to over provision of 2014 and 2015 Company Income and Education Taxes for OOL.

Diluted earnings per share

Diluted earnings per share is calculated by adjusting the weighted average number of Ordinary Shares outstanding to assume conversion of all dilutive potential Ordinary Shares. However, there were no convertible debts at the year end.

15 Property, plant and equipment

| Group | Upstream Asset | Land & Buildings | Plant & machineries | Fixtures, fittings, computer & equipment, motor vehicles | Capital work in progress (WIP) | Total |
|--|----------------|---------------------|------------------------|---|--------------------------------|---------------|
| | N'000 | N'000 | N'000 | N'000 | N'000 | N'000 |
| At 1 January 2017 | | | | | | |
| Cost or valuation | 387,303,188 | 380 | 16,162,458 | 3,655,017 | 223,909 | 407,344,952 |
| Accumulated depreciation | (105,770,627) | (380) | (4,944,036) | (3,088,207) | <u> </u> | (113,803,250) |
| Net book amount | 281,532,561 | - | 11,218,422 | 566,810 | 223,909 | 293,541,702 |
| Year ended 31 December 2017 | | | | | | |
| Opening net book amount | 281,532,561 | - | 11,218,422 | 566,810 | 223,909 | 293,541,702 |
| Decommissioning cost/remeasurement of | | | | | | |
| estimate (Note 32) | (1,055,562) | - | - | - | - | (1,055,562) |
| Additions | 18,264,089 | 868,929 | - | 689,055 | - | 19,822,073 |
| Transfer/reclassification | (221,582) | - | (167,394) | 388,976 | - | - |
| Disposals | - | - | - | (3,164) | - | (3,164) |
| Write off* | - | - | - | - | (223,909) | (223,909) |
| Depletion/depreciation charge - continuing | | | | | | |
| operations (Note 10) | (17,145,435) | (7,241) | (1,080,135) | (526,901) | - | (18,759,712) |
| Exchange difference | 48,308,560 | | 1,854,892 | (18,767) | - | 50,144,685 |
| | | | | | | |
| Net book amount at 31 December 2017 | 329,682,631 | 861,688 | 11,825,785 | 1,096,009 | - | 343,466,113 |
| At 31 December 2017 | | | | | | |
| Cost or valuation | 474,663,959 | 869,378 | 19,066,506 | 4,807,087 | - | 499,406,930 |
| Accumulated depreciation | (144,981,328) | (7,690) | (7,240,721) | (3,711,078) | - | (155,940,817) |
| Net book amount | 329,682,631 | 861,688 | 11,825,785 | 1,096,009 | - | 343,466,113 |

| Group | Upstream Asset | Land & Buildings | Plant & machineries | Fixtures, fittings, computer & equipment, motor vehicles | Capital work in progress (WIP) | Total |
|---|--|--|--|---|--------------------------------|--|
| Year ended 31 December 2018 | | | | | | - |
| Opening net book amount | 329,682,631 | 861,688 | 11,825,785 | 1,096,009 | - | 343,466,113 |
| Decommissioning costs (Note 32) | (6,296,520) | - | - | - | - | (6,296,520) |
| Additions | 37,098,663 | - | - | 763,141 | - | 37,861,804 |
| Disposals | - | - | (2,824,134) | (24,622) | - | (2,848,756) |
| Depletion/depreciation charge - continuing | | | | | | |
| operations (Note 10) | (19,676,773) | (86,893) | (200,040) | (569,465) | - | (20,533,171) |
| Exchange difference | 3,249,187 | | (104,284) | 225,712 | <u> </u> | 3,370,615 |
| Net book amount at 31 December 2018 | 344,057,188 | 774,795 | 8,697,327 | 1,490,775 | | 355,020,085 |
| At 31 December 2018 | | | | | | |
| Cost or valuation | 499,579,207 | 869,383 | 11,696,642 | 4,872,192 | - | 517,017,424 |
| Accumulated depreciation | (155,522,019) | (94,588) | (2,999,315) | (3,381,417) | - | (161,997,339) |
| Net book amount | 344,057,188 | 774,795 | 8,697,327 | 1,490,775 | - | 355,020,085 |
| Disposals Depletion/depreciation charge - continuing operations (Note 10) Exchange difference Net book amount at 31 December 2018 At 31 December 2018 Cost or valuation Accumulated depreciation | (19,676,773) 3,249,187 344,057,188 499,579,207 (155,522,019) | - (86,893) - 774,795 869,383 (94,588) | (200,040) (104,284) 8,697,327 11,696,642 (2,999,315) | (24,622) (569,465) 225,712 1,490,775 4,872,192 (3,381,417) | - - - - - | (2,848,7 (20,533,1 3,370,6 355,020,0 517,017,4 (161,997,3 |

⁽¹⁾See Note 43(a) for details of upstream assets.
*Write off represents capital projects that are deemed irrecoverable.

| Land & Buildings | Plant & machineries | Fixtures, fittings, computer & equipment, motor vehicles | Total |
|---------------------|--------------------------|--|---|
| N'000 | N'000 | N'000 | N'000 |
| | | | |
| - | 154,241 | 1,316,467 | 1,470,708 |
| | (110,829) | (980,060) | (1,090,889) |
| | 43,412 | 336,407 | 379,819 |
| | | | |
| _ | 43,412 | 336,407 | 379,819 |
| 868,929 | - | 411,803 | 1,280,732 |
| - | - | (207) | (207) |
| (7,241) | (11,020) | (134,361) | (152,622) |
| 861,688 | 32,392 | 613,642 | 1,507,722 |
| | N'000 868,929 - (7,241) | Buildings machineries N'000 N'000 - 154,241 - (110,829) - 43,412 - 43,412 868,929 - - (7,241) (11,020) | Buildings machineries computer & equipment, motor vehicles N'000 N'000 N'000 - 154,241 1,316,467 - (110,829) (980,060) - 43,412 336,407 - 43,412 336,407 868,929 - 411,803 - (207) (7,241) (11,020) (134,361) |

i

16

| For the year ended 31 December 2018 | | | | |
|--|---------------------|---------------------|---|--------------|
| | Land & Buildings | Plant & machineries | Fixtures, fittings, computer & equipment, motor vehicles | Total |
| At 31 December 2017 | N'000 | N'000 | N'000 | N'000 |
| Cost or valuation | 868,929 | 154,241 | 1,722,574 | 2,745,744 |
| Accumulated depreciation | (7,241) | (121,849) | (1,108,932) | (1,238,022) |
| Net book amount | 861,688 | 32,392 | 613,642 | 1,507,722 |
| Year ended 31 December 2018 | | | | |
| Opening net book amount | 861,688 | 32,392 | 613,642 | 1,507,722 |
| Additions | , - | , <u>-</u> | 528.824 | 528.824 |
| Disposal | - | (12,135) | (17,435) | (29,570 |
| Depreciation charge (Note 10) | (86,893) | (4,777) | (209,928) | (301,598 |
| Closing net book amount | 774,795 | 15,480 | 915,103 | 1,705,378 |
| At 31 December 2018 | | | | |
| Cost/Valuation | 868,929 | 123,641 | 2,187,751 | 3,180,321 |
| Accumulated depreciation | (94,134) | (108,162) | (1,272,647) | (1,474,943 |
| Net book amount | 774,795 | 15,479 | 915,104 | 1,705,378 |
| See note 31 for PPE pledged as security. | | | | |
| Intangible assets | 01.11 | 0-# | Frankrantina and | |
| Group | Goodwill | Software costs | Exploration and Evaluation asset | Total |
| | N'000 | N'000 | N'000 | N'000 |
| At 1 January 2017 | 250 | | | |
| Cost or valuation | 319,366,225 | 1,776,534 | 74,541,429 | 395,684,188 |
| Accumulated amortization and impairment | (696,031) | (1,430,982) | (32,026,707) | (34,153,720) |
| Net book amount | 318,670,194 | 345,552 | 42,514,722 | 361,530,468 |

| Group | Goodwill | Software costs | Exploration and Evaluation asset | Total |
|---|-------------|----------------|-------------------------------------|--------------|
| | N'000 | N'000 | N'000 | N'000 |
| At 1 January 2017 | | | | |
| Cost or valuation | 319,366,225 | 1,776,534 | 74,541,429 | 395,684,188 |
| Accumulated amortization and impairment | (696,031) | (1,430,982) | (32,026,707) | (34,153,720) |
| Net book amount | 318,670,194 | 345,552 | 42,514,722 | 361,530,468 |
| Year ended 31 December 2017 | | | | |
| Opening net book amount | 318,670,194 | 345,552 | 42,514,722 | 361,530,468 |
| Additions | - | - | 1,475,010 | 1,475,010 |
| Amortisation charge - continuing operations | | | | |
| (Note 10) | - | (186,016) | - | (186,016) |
| Impairment | - | (162,377) | - | (162,377) |
| Exchange difference | 56,494,056 | 2,841 | 7,712,588 | 64,209,485 |
| Closing net book amount as at 31 | | | | |
| December 2017 | 375,164,250 | - | 51,702,320 | 426,866,570 |
| | Goodwill | Software costs | Exploration and Evaluation asset | Total |
| | N'000 | N'000 | N'000 | N'000 |
| Year ended 31 December 2017 | 11000 | 11000 | 11000 | 11000 |
| Cost | 375,860,280 | 1,892,261 | 89,538,986 | 467,291,527 |
| Accumulated amortisation and impairment | (696,030) | (1,892,261) | (37,836,666) | (40,424,957) |
| Net book amount as at 31 December 2017 | 375,164,250 | - | 51,702,320 | 426,866,570 |
| | | | | |

| Net book amount as at 31 December 2017 | 375,164,250 | - | 51,702,320 | 426,866,570 | |
|---|-------------|----------------|-------------------------------------|--------------|--|
| Year ended 31 December 2018 | Goodwill | Software costs | Exploration and Evaluation asset | Total | |
| | N'000 | N'000 | N'000 | N'000 | |
| Opening net book amount | 375,164,250 | - | 51,702,320 | 426,866,570 | |
| Addition | - | - | 871,605 | 871,605 | |
| Impairment | (5,977,191) | - | - | (5,977,191) | |
| Exchange difference | 10,034,182 | - | 526,594 | 10,560,776 | |
| Closing net book amount as at 31 December 2018 | 379,221,241 | - | 53,100,519 | 432,321,760 | |
| Cost | 385,894,461 | - | 91,322,555 | 477,217,016 | |
| Accumulated amortisation and impairment | (6,673,220) | - | (38,222,036) | (44,895,256) | |
| Net book amount as at 31 December 2018 | 379,221,241 | - | 53,100,519 | 432,321,760 | |

| Company | Software costs N'000 |
|---|-------------------------|
| At 1 January 2017 | 11 000 |
| Cost | 1,138,606 |
| Accumulated amortisation and impairment | (956,455) |
| Net book amount | 182,151 |
| Year ended 31 December 2017 | |
| Opening net book amount | 182,151 |
| Additions | 102,101 |
| Amortisation charge | (19,774) |
| Impairment | (162,377) |
| Closing net book amount | |
| At 31 December 2017 | |
| Cost | 1,138,606 |
| Accumulated amortisation and impairment | (1,138,606) |
| Net book value | |
| Year ended 31 December 2018 | |
| Opening net book amount | _ |
| Additions | _ |
| Amortisation charge | - |
| Closing net book amount | <u> </u> |
| At 04 December 2040 | |
| At 31 December 2018 Cost | |
| | - |
| Accumulated amortisation and impairment Net book value | - |
| 14gt DOOK Value | |

i Impairment of intangible assets

a Exploration and evaluation asset impairment losses

The above exploration and evaluation assets represent expenditures arising from the exploration and evaluation of oil and gas interests. The costs relate to oil and gas properties primarily located in Nigeria and São Tomé and Príncipe "STP". The technical feasibility and commercial viability of extracting oil and gas has not yet been determined in relation to the above properties, and therefore, they remain classified as exploration and evaluation assets at December 31, 2018.

Key assumptions in the determination of cash flows from reserves include crude oil, natural gas and natural gas liquids "NGL" prices, loss factors and the discount rate. Reserves as at December 31, 2018 have been evaluated by independent qualified reserves evaluators. The table below summarizes the forecast prices used to determine cash flows from crude oil reserves and resources which is based on the average Brent price forecast of Canadian consultants.

| Year | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
|---------------------------|-------|-------|-------|-------|-------|-------|--------|
| Dated Brent (US\$/barrel) | 66.32 | 68.46 | 71.37 | 73.91 | 75.48 | 77.51 | 79.58 |
| NGL (US\$/barrel) | 11.75 | 11.87 | 12.02 | 12.16 | 12.24 | 12.35 | 12.47 |
| Natural gas (US\$/mcf) | 1.71 | 1.74 | 1.78 | 1.81 | 1.84 | 1.86 | 1.89 |
| | | | | | | | |
| Year | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Beyond |
| Dated Brent (US\$/barrel) | 81.40 | 83.35 | 85.02 | 86.70 | 8.40 | 90.20 | +2% |
| NGL (US\$/barrel) | 12.57 | 12.67 | 12.76 | 12.85 | 12.95 | 13.04 | +1% |
| Natural gas (US\$/mcf) | 1.92 | 1.94 | 1.97 | 1.99 | 2.01 | 2.04 | +1% |

Crude oil loss factors applied ranged from 10.5% on an annual basis for the first four years then declining to 0% over the next three years (with the exception of Ebendo where a 15% annual loss factor was applied to the remaining field life). The discount rate applied on the cash flows was 17.6%. For exploration and evaluation assets, OER used \$2.51/boe as the implied value/boe on 2C unrisked contingent resources based on comparable market transactions and consideration of forward price declines.

Management determined that exploration and evaluation assets are qualifying assets and therefore eligible for capitalisation of borrowing cost. However, no borrowing cost was capitalised during the year reviewed. The assessment above did not lead to any impairment loss.

b Goodwill impairment losses

Goodwill impairment of N6bn relating to Oando Trading Bermuda's (OTB) has been impaired in these consolidated financial statements (2017:nil). The key assumptions in an impairment test for goodwill are the cash flow projections, growth rate and the pre-tax risk adjusted discount rates. Based on management's view on OTB's past performance and its expectations of market development, there are no budgeted cash flows for this company hence the impairment.

As per the Group's accounting policy, goodwill is allocated to the Group's cash generating units (CGUs) identified according to the operating segments. However, OTB has been recognized as a cash-generating-unit (CGU) for the purpose of this impairment test as prior to now, the impairment losses on the company had been covered by increases in value from other profitable companies in the trading segment.

Impairment tests for goodwill

Key assumptions

In determining the recoverable amount of a CGU, management has made key assumptions to estimate the present value of future cash flows. These key assumptions have been made by management reflecting past experience and are consistent with relevant external sources of information.

Cash flows

The cash flow projections are from financial budgets approved by senior management covering a 5year period.

Pre-tax risk adjusted discount rates

Pre-tax risk adjusted discount rates are derived from risk-free rates based upon long term government bonds in the territory in which the CGU operates. A relative risk adjustment has been applied to risk-free rates to reflect the risk inherent in the CGU. The cash forecast covered five years.

Goodwill is allocated to the Group's cash generating units (CGUs) identified according to the operating segments. A segment-level summary of the goodwill allocation is presented below:

| At 31 December 2017 | Nigeria N'000 | Other countries N'000 | Total N'000 |
|-----------------------------|------------------|--------------------------|----------------|
| OER | 372,568,853 | - | 372,568,853 |
| Oando Trading Bermuda (OTB) | - | 2,595,397 | 2,595,397 |
| • , , | 372,568,853 | 2,595,397 | 375,164,250 |
| At 31 December 2018 | Nigeria N'000 | Other countries N'000 | Total N'000 |
| OER | 379,221,241 | - | 379,221,241 |
| | 379,221,241 | - | 379,221,241 |

The recoverable amount of the CGU is determined based on value-in-use calculations. These calculations use pre-tax cash flow projections based on financial budgets approved by management covering a 5 year period. Cash flows beyond the five-year period are extrapolated using the estimated growth rates for the CGU in future as disclosed below. The growth rate does not exceed the long-term average growth rate for the respective industry in which the CGU operates.

The key assumptions used for value-in-use calculations were as follows:

| | At 31 Do | At 31 December 2018 | | At 31 December 2017 | |
|---------------|----------|--------------------------|-------|--------------------------|--|
| | OER | Oando Trading Bermuda | OER | Oando Trading Bermuda | |
| Growth rate | 8.0% | 0.0% | 18.3% | 13.9% | |
| Discount rate | 17.6% | 0.0% | 8.9% | 6.6% | |

Management determined estimated cash flows based on past performance and its expectations of market development. The weighted average growth rates used are consistent with the forecast performance of the oil and gas industry in which the CGUs operate. The discount rates used are pre-tax and reflect specific risks relating to the relevant segment and CGU.

17 Investment property

In 2017, a land in Nigeria, purchased by Oando PLC for N127.9 million and valued at N1 billion was classified as an investment property as management's intention for use is yet to be determined. A fair value gain of N905 million was recognised in the statement of profit or loss at 31 December 2017. This carrying value represents the fair value of the property. The fair value of the property was determined using the direct market comparison method of valuation by an independent estate valuer, Ubosi Eleh and Co - Emeka D. Eleh (FRC/2015/NIESV/0000013406).

An assessment to ascertain the fair value of the Company's investment property by the independent estate valuer as at 31 December 2018 was completed for the year ended 31 December 2018. The valuer has ascertained that the value of this property remains unchanged.

There was no rental income and related operating expenses from this property during the year. The Group has no restrictions on the realisability of its investment property and no contractual obligations to purchase, construct or develop the investment property or for repairs, maintenance and enhancements.

18 Investment in associates accounted for using the equity method

| The amounts recognised in the statement of financial position are as follows; | Group 2018 N'000 | Group 2017 N'000 | Company 2018 N'000 | Company 2017 N'000 |
|---|------------------------|------------------------|--------------------------|--------------------------|
| Investment in associates | 6,424,732 | 7,540,014 | 2,716,431 | 2,716,431 |
| The amounts recognised in the statement of profit or loss are as follows: | | | | |
| Share of loss | (372,369) | (2,129,005) | - | - |

Investment in associate

Set out below are the associates of the Group at 31 December 2018, which, in the opinion of the directors, are material to the Group. The associates have share capital consisting solely of Ordinary Shares, which are held directly by the Group. The countries of incorporation or registration of the associates are also their principal places of business.

| 2018 | Place of business | Country of incorporation | % of ownership interest | Nature of the relationship | Measurement method |
|---|----------------------|--------------------------|-------------------------|----------------------------|-----------------------|
| Oando Wings Development Limited (OWDL) | Nigeria | Nigeria | 23.3% | Associate | Equity Accounting |
| Glover BV | Netherlands | Netherlands | 25.0% | Associate | Equity Accounting |
| Umugini Asset Company Limited | Nigeria | Nigeria | 11.25% | Associate | Equity Accounting |
| 2017 Oando Wings Development Limited (OWDL) | Nigeria | Nigeria | 25.8% | Associate | Equity Accounting |
| Glover BV | Netherlands | Netherlands | 25.0% | Associate | Equity Accounting |
| Umugini Asset Company Limited | Nigeria | Nigeria | 11.25% | Associate | Equity Accounting |

Oando Wings Development Limited

Oando Wings Development Limited (OWDL) is a special purpose vehicle incorporated in 2011 in Nigeria to invest in real estate and to undertake, alone or jointly with other companies or persons the development of property generally for residential, commercial or any other purpose including but not limited to the development of office complexes and industrial estates. The company is a private company and therefore there is no quoted market price available for its shares. The company has an authorised share capital of ten million ordinary shares of N1 each.

The company was a fully owned subsidiary of Oando PLC until December 20, 2013, when it issued 3,710,000 ordinary shares of N1 each to RMB Westpoint. The issue of ordinary shares to RMB Westpoint Wings diluted Oando Plc's interest to 41% and OWDL was subsequently accounted for as "investment in associate". On May 8, 2014, Standard Bank Group International Limited (SBGI) exercised its option and an additional 3,710,000 ordinary shares of N1 each was taken up by SBGI. As a result, Oando Plc's interest ("investment in associate") was further diluted to 25.8%.

On 2nd November 2016, Oando PLC ('the Borrower') entered into a rental funding facilities agreement with RMB Westpoint, SB Wings Development Limited (together referred to as 'the Lenders') and Oando Wings Development Limited ('the Lessor') amended on 7 March 2017. The Lenders will make available to the Borrower, \$20,500,000 divided into Facility A \$10,725,000 and Facility B \$9,775,000. However, the agreement provides that, on each Facility A Profit Share Date, the Lenders shall subscribe for, and the Lessor shall issue, that number of ordinary shares in the share capital of the Lessor to the Lenders (in their Pro Rata Share of Facility A) as required to give effect to the reduced shareholding percentage of the Borrower in the Lessor for the relevant Facility A and B Profit Share Period as contained in the agreement.

Following from the above, on 8th June 2018, OWDL issued 536,481 shares each to RMB Westport Wings Limited and SB Wings Development Limited thereby diluting Oando PLC's interest to 23.3%. Oando Plc ought to have been diluted to 20.79% as of 31 December 2018, had OWDL followed the reduced shareholding percentage of the Borrower described above. The effect of the dilution to 23.3% has been accounted for in these consolidated financial statements.

As at 31 December 2018, the Lenders had given a loan of N7.2 billion (\$19.8 million) ((2017:N3.8 billion (\$10.7 million) (Note 31d) to the Borrower. The borrowing has been accounted for at amortized cost and the effect reflected in the consolidated and separate statement of profit or loss.

OVH Energy BV (formerly Copper JV/BV) & Glover BV

Oando PLC acquired two associates namely OVH Energy BV (formerly Copper JV/BV) (40%) and Glover BV (30%) on 01 July 2016 and 31st December 2016 respectively by virtue of the consideration shares for the sale of targeted companies in the marketing, refining and terminals, and gas & power segments of the Group. The fair values of the interest received were N10.44billion & N2.34billion respectively and they were taken as the carrying value of the associate.

The Group's interest reduced from 30% to 25% in Glover BV effective 31 January 2017 following the acquisition of 5% interest in Glover BV by Helios. The sale and residual interest have been accounted for in these audited consolidated and separate financial statements (note 22b).

The values of the assets and liabilities used in determining the net asset are provisional amount applicable under measurement period in line with IFRS 3. As of 31 December 2018 and date of this report, the fair value of Glover BV has not been finalised. Since measurement period ended on 31 December 2017, subsequent changes in the provisional amount will be treated as a change in accounting estimate and will be recognised in the period of the change.

OVH Energy BV (formerly Copper BV/JV) which was previously an associate in 2016 became an investment in 2017.

Umugini Asset Company Limited

The principal activity of Umugini Asset Company Limited "UACL" is to carry on the business of planning, design, construction, ownership and provision of crude pipeline and fiscal metering facilities for the custody, operation, maintenance, handling and transportation by pipeline of stabilized crude on behalf of the shareholders and other oil and gas producing companies to downstream crude oil terminal facilities.

The associate has share capital consisting solely of Ordinary Shares, which are held in trust by Energia Limited for the Company's indirect subsidiary, Oando Production and Development Company Limited (OPDCL). Through the shareholder and heads of terms agreement, OPDCL is guaranteed a seat on the board of UACL and participates in all significant financial and operating decisions even though it only holds 11.25% ownership.

Oando PLC exerts significant influence over these associates as the Group has representatives on the board of directors and is involved in management decisions taken by the entities. All the associates above have been fully accounted for in these consolidated financial statements.

Summarised financial information of the associate

Set out below are the summarised financial information of the associates:

| ഹ | . 4 | റ |
|---|-----|---|
| | | |

| | Umugini Asset Company | | |
|--|----------------------------|----------------------------|---------------------------|
| Summarised statement of financial position | Limited 2018 | Glover BV* 2018 | OWDL 2018 |
| Total current assets | N'000 13.665.652 | N'000 16.609.355 | N'000 2.388.747 |
| Total non-current assets | 23,251,956 | 56,234,588 | 65,107,007 |
| Total current liabilities | (23,047,388) | (26,300,078) | (5,005,565) |
| Total non-current liabilities | (7,656,092) | (33,974,748) | (36,181,749) |
| Net asset/(liabilities)/equity | 6,214,128 | 12,569,117 | 26,308,440 |
| Summarised statement of comprehensive income | | | |
| Revenue | 5,799,615 | 55,679,343 | 64,004,643 |
| Profit/(loss) after tax | 2,730,403 | 2,522,224 | (5,430,013) |
| Other comprehensive loss | | <u> </u> | - |
| Total comprehensive income/(loss) | 2,730,403 | 2,522,224 | (5,430,013) |
| Share of profit/(loss) in associate* | 307,170 | 630,557 | (1,310,095) |
| Percentage holdings of the Group | 11.25% | 25.00% | 23.30% |

The information above reflects the amounts presented in the financial statements of the associate adjusted for differences in accounting policies between the Group and the associate.

| Reconciliation of the summarised financial information presented to the carrying amount of its interest in associates | Umugini Asset Company Limited 2018 N'000 11.25% | Glover BV* 2018 N'000 25.0% | OWDL 2018 N'000 23.3% | TOTAL 2018 N'000 |
|---|--|-----------------------------|--|------------------------|
| Share of net asset | 699,090 | 3,142,279.0 | 6,129,867 | 9,971,236 |
| Goodwill | , <u>-</u> | 456,042.0 | , , <u>, </u> | 456,042 |
| Equity contribution by promoters | - | - | (4,055,602) | (4,055,602) |
| Carrying value of the associate | 699,090 | 3,598,321 | 2,074,265 | 6,371,676 |
| | Umugini Asset Company Limited 2018 N'000 | Glover BV* 2018 N'000 | OWDL 2018 N'000 | TOTAL 2018 N'000 |
| Carrying value: | | | | 75.00 |
| As at beginning of the year | 386,289 | 3,020,821 | 4,132,904 | 7,540,014 |
| Share of profit/(loss) in associate | 307,170 | 889,610 | (1,310,095) | (113,315) |
| Effect of adopting IFRS 9 amendments | - | (259,054) | | (259,054) |
| Loss on deemed disposal | | - | (748,544) | (748,544) |
| Exchange difference | 5,631 | - | - | 5,631 |
| As at end of the year | 699,090 | 3,651,377 | 2,074,265 | 6,424,732 |

^{*}The carrying value of Glover BV has been accounted for using best estimates from Axxela Limited (a subsidiary of Glover BV).

The associates had no capital commitments at 31 December 2018 (2017: nil)

No dividend was received from the associates in the year under review (2017: nil)

The Group does not have any significant restrictions such as borrowing or any regulatory restrictions that impede the ability of the associates to transfer funds in form of dividend or cash to the Group.

Summarised financial information of the associate

Set out below are the summarised financial information of the associates: 2017

| Summarised statement of financial position | Umugini Asset Company Limited 2017 N'000 | Glover BV* 2017 N'000 | OVH Energy BV 2017 N'000 | OWDL** 2017 N'000 |
|--|--|-----------------------------|--------------------------------|-------------------------|
| Total current assets | 8,001,128 | 17,025,362 | - | 2,388,747 |
| Total non-current assets | 24,585,316 | 54,910,239 | - | 70,536,963 |
| Total current liabilities | (21,162,902) | (25,601,736) | - | (5,005,565) |
| Total non-current liabilities | (7,989,867) | (36,074,747) | - | (36,181,749) |
| Net asset/equity | 3,433,675 | 10,259,118 | - | 31,738,396 |
| | | | | |

^{**}OVH Energy BV is now accounted for as an investment as such the carrying value of the associate has been derecognised.

Summarised statement of comprehensive income

| Revenue | 2,208,423 | 42,171,580 | 250,476,178 | 5,327,758 |
|---|-----------|------------|--------------|-----------|
| Profit/(loss) after tax | 2,938,254 | 4,269,547 | (11,791,495) | 4,622,322 |
| Other comprehensive loss | | - | 8,229,840 | (210,710) |
| Total comprehensive income/(loss) | 2,938,254 | 4,269,547 | (3,561,655) | 4,411,612 |
| Share of profit/(loss) in associate* | 330,553 | 1,064,481 | (4,716,598) | 1,192,559 |
| Share of other comprehensive income/(loss) in associate | - | - | 3,291,936 | (54,363) |
| Percentage holdings of the Group | 11.25% | 25.0% | 0.0% | 25.8% |

^{*}The carrying value of Glover BV has been accounted for using best estimates from Axxela Limited (a subsidiary of Glover BV).

The information above reflects the amounts presented in the financial statements of the associate adjusted for differences in accounting policies between the Group and the associate.

Reconciliation of summarised financial information

| Reconciliation of the summarised financial information presented to the carrying amount of its interest in associates | Umugini Asset Company Limited 2017 N'000 | Glover BV* 2017 N'000 | OVH Energy BV 2017 N'000 | OWDL 2017 N'000 | TOTAL 2017 N'000 |
|--|--|--|--|--|--|
| Percentage holdings of the Group | 11.25% | 25.0% | 0.0% | 25.8% | |
| Share of net asset | 386,289 | 2,564,779 | - | 8,188,506 | 11,139,574 |
| Goodwill | - | 456,042 | - | - | 456,042 |
| Equity contribution by promoters | | - | - | (4,055,602) | (4,055,602) |
| Carrying value of the associate | 386,289 | 3,020,821 | - | 4,132,904 | 7,540,014 |
| | Umugini Asset | | | | |
| | Company Limited 2017 | Glover BV* | OVH Energy BV 2017 | OWDL 2017 | TOTAL 2017 |
| Carrying value: | Limited 2017 | Glover BV* 2017 N'000 | ~. | | TOTAL 2017 N'000 |
| Carrying value: As at beginning of the year | Limited | 2017 | 2017 | 2017 N'000 | 2017 |
| Carrying value: As at beginning of the year Investment in Umugini Asset Company Limited | Limited 2017 | 2017 N'000 | 2017 N'000 | 2017 | 2017 N'000 |
| As at beginning of the year Investment in Umugini Asset Company Limited | Limited 2017 N'000 | 2017 N'000 | 2017 N'000 | 2017 N'000 | 2017 N'000 10,653,425 |
| As at beginning of the year | Limited 2017 N'000 - 2,444 | 2017 N'000 2,344,121 | 2017 N'000 5,314,596 | 2017 N'000 2,994,708 | 2017 N'000 10,653,425 2,444 |
| As a beginning of the year Investment in Umugini Asset Company Limited Share of profit/(loss) in associate | Limited 2017 N'000 - 2,444 | 2017 N'000 2,344,121 | 2017 N'000 5,314,596 - (4,716,598) | 2017 N'000 2,994,708 - 1,192,559 | 2017 N'000 10,653,425 2,444 (2,129,005) |
| As at beginning of the year Investment in Umugini Asset Company Limited Share of profit/(loss) in associate Share of associate's foreign currency translation reserve | Limited 2017 N'000 - 2,444 | 2017 N'000 2,344,121 - 1,064,481 | 2017 N'000 5,314,596 - (4,716,598) | 2017 N'000 2,994,708 - 1,192,559 | 2017 N'000 10,653,425 2,444 (2,129,005) 3,237,573 |

^{*}The carrying value of Glover BV has been accounted for using best estimates from Axxela Limited (a subsidiary of Glover BV).

| Company Investment in associates At 1 January 2017 | Oando Wings N'000 2,716,431 | OVH Energy BV N'000 10,440,000 | Glover BV N'000 2,344,121 | Total N'000 15,500,552 |
|--|-----------------------------------|--------------------------------------|---------------------------------|-------------------------------|
| Investment transferred to Oando Netherlands Holdings 2 Cooperative U.A | - | (10,440,000) | = | (10,440,000) |
| Investment transferred to Oando Netherlands Holdings 3 Cooperative U.A | - | - | (2,344,121) | (2,344,121) |
| At 31 December 2017 | 2,716,431 | - | = | 2,716,431 |
| At 1 January 2018 | 2,716,431 | - | - | 2,716,431 |
| Investment transferred to Oando Netherlands Holdings 2 Cooperative U.A | - | - | - | = |
| Investment transferred to Oando Netherlands Holdings 3 Cooperative U.A | = | - | - | - |
| At 31 December 2018 | 2,716,431 | - | - | 2,716,431 |

3,020,821

386,289

53,292

7,540,014

4,132,904

19 Deferred income tax liabilities and deferred income tax assets

Exchange difference

As at end of the year

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income tax assets and liabilities relate to income taxes levied by the same taxation authority on either the taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

| | Group 2018 N'000 | Group 2017 N'000 |
|---|------------------------|------------------------|
| The analysis of deferred tax liabilities and deferred tax assets is as follows: | N 000 | N 000 |
| Deferred tax liabilities | | |
| Deferred tax liability to be recovered after more than 12months | 214,662,084 | 222,207,944 |
| Deferred tax liability to be recovered within 12months | - | - |
| Total deferred tax liabilities | 214,662,084 | 222,207,944 |

^{**}Included in OWDL's share of profit for 2017 is N1.3 billion relating to the difference between the estimated and final results for 2016 year.

| | Group 2018 N'000 | Group 2017 N'000 |
|--|------------------------|------------------------|
| Deferred tax assets | | |
| Deferred tax assets to be recovered after more than 12months | 1,118,869 | 2,360,368 |
| Deferred tax assets to be recovered within 12months | 43,974,287 | 43,748,345 |
| Total deferred tax assets | 45,093,156 | 46,108,713 |
| Total deferred tax liabilities (net) | 169,568,928 | 176,099,231 |
| The gross movement in deferred income tax account is as follows: | | |
| At start of the year | 176,099,231 | 154,150,804 |
| Effect of adoption of new accounting standards | (729,515) | - |
| Restated opening balance | 175,369,716 | 154,150,804 |
| Credited to profit or loss (Note 13a) | (7,545,278) | (5,180,790) |
| Exchange differences | 1,744,490 | 27,129,217 |
| At end of year | 169,568,928 | 176,099,231 |

Consolidated deferred income tax assets and liabilities, deferred income tax charge/(credit) in the statement of profit or loss, in equity and other comprehensive

| GROUP | | 1.1.2017: Continuing operations | Charged/ (credited) to P/L | Reclassification | Exchange Differences | 31.12.2017 |
|--|---------------------------------------|--|--|-------------------------------|--------------------------|-----------------------------|
| | | N'000 | N'000 | N'000 | N'000 | N'000 |
| 2017 Deferred income tax liabilities Property, plant and equipment and | | | | | | |
| Exploration and evaluation assets Finance Leases | | 180,721,528 18,187,455 | (11,320,456) 144,601 | 192,561 - | 30,959,559 3,322,696 | 200,553,192 21,654,752 |
| Tillation Education | | 198,908,983 | (11,175,855) | 192,561 | 34,282,255 | 222,207,944 |
| Deferred income tax assets | | | | | | |
| Provisions Tax losses | | (41,681,100) (3,107,035) | 4,866,784 1,128,281 | (162,605) | (6,771,424) (381,614) | (43,748,345) (2,360,368) |
| Retirement benefit obligation | | 29,956 | 1,120,201 | (29,956) | (301,014) | (2,000,000) |
| Ç | | (44,758,179) | 5,995,065 | (192,561) | (7,153,038) | (46,108,713) |
| Net deferred income tax liabilities | | 154,150,804 | (5,180,790) | - | 27,129,217 | 176,099,231 |
| | 1.1.2018: Continuing operations | Effect of adoption of new accounting standards | Restated opening as at January 1, 2018 | Charged/ (credited) to P/L | Exchange Differences | 31.12.2018 |
| - | N'000 | N'000 | N'000 | N'000 | N'000 | N'000 |
| 2018 Deferred income tax liabilities Property, plant and equipment and | | | | | | |
| Exploration and evaluation assets | 200,553,192 | - | 200,553,192 | (9,883,347) | 1,988,075 | 192,657,920 |
| Finance Leases _ | 21,654,752 222,207,944 | - | 21,654,752 222,207,944 | 128,148 (9,755,199) | 221,264 2,209,339 | 22,004,164 214,662,084 |
| Deferred income tax assets | | | | | | |
| Provisions | (43,748,345) | (497,736) | (44,246,081) | 718,478 | (446,684) | (43,974,287) |
| Tax losses | (2,360,368) | (231,779) | (2,592,147) | 1,491,443 | (18,165) | (1,118,869) |
| _ | (46,108,713) | (729,515) | (46,838,228) | 2,209,921 | (464,849) | (45,093,156) |
| Net deferred income tax | 176,099,231 | (729,515) | 175,369,716 | (7,545,278) | 1,744,490 | 169,568,928 |
| Analysis of deferred tax charge for the year: | | | | | 2018 N'000 | 2017 N'000 |
| - Continuing operations (Note 13) - Discontinued operations (Note 13) | | | | | (7,545,278) | (5,180,790) |
| 2.222 | | | | = | (7,545,278) | (5,180,790) |

Deferred tax asset relating to unutilised tax losses carried forward are recognised if it is probable that they can be offset against future taxable profits or existing temporary differences. As at 31 December 2018, the Group had unused tax losses of N348.3 billion (2017: N304.3 billion) relating to tax losses from Oando PLC (Company) and OER which were not recognised. Management is of the view that due to the structure of the companies, sufficient taxable profit may not be generated in the nearest future to absorb the reversal of the deferred tax. The tax losses can be carried forward indefinitely. Oando PLC and OER do not have any unrecognised deferred tax liability.

At 31 December 2018, there was no recognised deferred tax liability (2017: Nil) for taxes that would be payable on the unremitted earnings of certain of the Group's subsidiaries, associate or joint venture. The Group has determined that undistributed profits of its subsidiaries, joint venture or associate will not be distributed in the foreseeable future.

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The company has unused tax losses of N180 billion (2017: N137 billion) for which no deferred tax was recognised. There is no time limit within which the tax assets could be utilised.

| 20 | Derivative financial assets | Group 2018 N'000 | Group 2017 N'000 | Company 2018 N'000 | Company 2017 N'000 |
|----|--|------------------------|------------------------|--------------------------|--------------------------|
| | Commodity option contracts - current asset | 1,853,245 | 18,572 | - | |

Classification of derivatives

Derivatives are only used for economic hedging purposes and not as speculative investments. However, where derivatives do not meet the hedge accounting criteria, they are classified as 'held for trading' for accounting purposes and are accounted for at fair value through profit or loss. They are presented as current assets or liabilities to the extent they are expected to be settled within 12 months after the end of the reporting period. Further information about the derivatives used by the group is provided below.

Commodity option contracts

The table below summarizes the details of the financial commodity contracts in place as at December 31, 2018 as a result of these arrangements:

| | | Price/Unit | | | Volume | Fair value |
|------------------------------|----------------------|------------|-------------|---------|----------------------|------------|
| Position | Remaining term | Fixed (\$) | Strike (\$) | Premium | (bbl/d) ² | =N= |
| - Purchased put ¹ | Jan 2019 to Apr 2019 | - | 70.00 | - | 2,500 | 1,853,245 |
| Total | | | | · | 2,500 | 1,853,245 |

¹ Financial commodities contract.

In December 2018, the hedges related to the Corporate Finance Facility expired. No proceeds received on the hedges.

OER entered into a hedge arrangement effective November 2018. Those hedges account for 2,500 bbl/day. The effect of the hedges is to fix the price of oil OER receives on the specific volumes at \$70.0/bbl. Once dated Brent crude oil price goes below the strike price, OER receives proceeds on the floating differential.

OER received a net cash of \$3.8 million during the year, relating to crystalized hedges.

Hedge accounting in line with IFRS 9 has not been applied to this transaction.

Derivatives, including financial commodity contracts, are initially recognized at fair value on the date the derivative contract is entered into and are subsequently re-measured at their fair value with the resulting gains or losses recognized as income or expense in the statement of profit or loss in the period. For the year ended December 31, 2018, OER recorded net fair value gain on financial commodity contracts of N1.1 billion (2018: \$3.0 million; 2017-N2.6 billion; \$8.3 million (2018: \$3.0 million; 2017-N2.6 billion; \$8.3 million) OER also realized net gains of N1.4 billion (2018: \$3.9 million; 2017 - N7.1 billion; \$22.7 million) from monthly settlements on the financial commodity contracts.

The fair value of commodity contracts is calculated based on observable inputs which include forward prices of crude oil.

| 21 | Finance lease receivables | Group 2018 N'000 | Group 2017 N'000 | Company 2018 N'000 | Company 2017 N'000 |
|----|--|------------------------|------------------------|--------------------------|--------------------------|
| | Finance lease receivable - Non Current | 73.612.863 | 72.539.702 | _ | _ |

(i) OER is party to a power purchase agreement which is accounted for as a finance lease. OER, as a party to the NAOC/POCNL/NNPC JV entered into a power purchase agreement with Power Holding Company of Nigeria (now Nigerian Bulk Electricity Trading "NBET") in 2001. The agreement is to develop, finance, construct, own, maintain and operate as a joint operation an upstream gas project. The gas project is located in Kwale for the production of electric power ("the Kwale-Okpai Independent Power Plant" or "Kwale IPP"). The gas plant utilizes fuel source from the natural gas reserves in jointly operated oil fields operated by Nigeria Agip Oil Company Limited (NAOC). The agreement will continue in full force and effect for 20 years from the Commercial operations date with the option of renewal of 5 years. At the end of the 25th year, PHCN shall have the option to purchase the Kwale IPP at a fair price determined by an expert. PHCN will pay a contracted sum to the Joint operation partners throughout the tenure for capacity and for the purchase of electricity from the plant. The transaction has been accounted for as a finance lease.

The unguaranteed residual value has been estimated as N59.9 billion (\$164.7million). The lease payments grow over time but are lower than the interest income for the first five years and as such the finance lease receivables have been considered as non-current.

² Average volume over the remaining life of the contract.

The net investment in finance lease receivables by the Group amounted to N73.6 billion (\$202.5 million) at December 31, 2018 (2017: N72.5 billion; \$201.3 million) and will bear interest until their maturity dates of N90.6 billion; \$248.8 million (2017: N98 billion; \$271.8 million). The increase in net investment in finance lease is attributable to exchange difference. The fair value of the lease receivable as at 31 December 2018 is N66.5 billion; \$182.7 million (2016: N63.9 billion; \$177.6 million).

| The receivables under the finance leases are as follows | | | | |
|---|-------|-------|---------|---------|
| The receivables under the infance leades are as follows | Group | Group | Company | Company |
| | 2018 | 2017 | 2018 | 2017 |
| Non-current receivable | N'000 | N'000 | N'000 | N'000 |

| Finance lease - gross receivables | 164,279,212 | 170,489,824 | - | - |
|-----------------------------------|--------------|--------------|---|---|
| Unearned finance income | (90,570,665) | (97,950,122) | - | - |
| Impairment | (94,706) | - | - | - |
| Exchange difference | (978) | - | - | - |
| | 73,612,863 | 72,539,702 | | - |
| Current receivables | | | | |
| Finance lease - gross receivables | - | - | - | - |
| Unearned finance income | | - | - | - |
| | | - | - | - |
| | | | | |

| Current receivables | | | | |
|---|------------------------|------------------------|--------------------------|--------------------------|
| Finance lease - gross receivables | - | - | - | - |
| Unearned finance income | | - | - | |
| | - | - | - | |
| | Group 2018 N'000 | Group 2017 N'000 | Company 2018 N'000 | Company 2017 N'000 |
| No later than one year: | | | | |
| Total future value | 8,050,061 | 7,866,944 | - | - |
| Unearned interest income | (8,418,085) | (8,292,494) | - | - |
| Present value | (368,024) | (425,550) | - | - |
| Between one and five years: | · | | | |
| Total future value | 34,673,218 | 33,485,827 | - | - |
| Unearned interest income | (33,651,763) | (33,370,882) | - | - |
| Present value | 1,021,455 | 114,945 | - | - |
| Later than five years: | | | | |
| Total future value | 61,527,648 | 69,808,718 | - | - |
| Unguaranteed residual value | 59,932,600 | 59,328,335 | - | - |
| Unearned interest income | (48,500,816) | (56,286,746) | - | - |
| Present value | 72,959,432 | 72,850,307 | - | - |
| Finance lease receivable | 73,612,863 | 72,539,702 | - | |
| Gross receivables from finance lease | | | | |
| Not later than one year | 8,050,061 | 7,866,944 | - | - |
| Later than one year and not later than five years | 34,673,218 | 33,485,827 | - | - |
| Later than five years | 121,460,248 | 129,137,053 | - | - |
| | 164,183,527 | 170,489,824 | - | - |
| Unearned future finance income on finance lease | (90,570,664) | (97,950,122) | - | - |
| Net investment in finance lease | 73,612,863 | 72,539,702 | - | - |
| The net investment in finance lease may be analysed as follows: | | | | |
| Not later than one year | (368,024) | 782,480 | _ | _ |
| Later than one year and not later than five years | 1 021 455 | 2 062 070 | | |

| | 164,183,527 | 170,489,824 | - | - |
|--|--------------|--------------|---|---|
| Unearned future finance income on finance lease | (90,570,664) | (97,950,122) | - | - |
| Net investment in finance lease | 73,612,863 | 72,539,702 | - | - |
| The net investment in finance lease may be analysed as follows: Not later than one year | (368,024) | 782.480 | _ | _ |
| Later than one year and not later than five years | 1,021,455 | 3,968,970 | - | - |
| Later than five years | 72,959,432 | 2,958,237 | - | |
| | 73 612 863 | 7 709 687 | | |

22 Non-current receivables Group Group Company Company 2018 2017 2018 2017 N'000 N'000 N'000 N'000 Underlift receivables (Note 22a) 26,462,707 26,195,899 17,207,108 17,033,619 Other non-current receivables 34,494,200 37,758,471 9,460,753

9,365,366 60,956,907 63,954,370 26,667,861 26,398,985 Less: Allowance for impairment of non-current receivables (47,877,720) (40,751,790) (23,690,821) (17,033,619) 13,079,187 23,202,580 2,977,040 9,365,366 Movement in allowance for impairment of non-current receivables for the year is as detailed below:

| | Group 2018 N'000 | Group 2017 N'000 | Company 2018 N'000 | Company 2017 N'000 |
|--|-------------------------|------------------------|--------------------------|--------------------------|
| At start of the year Effect of IFRS 9 | 40,751,790 6,631,553 | 32,681,515 - | 17,033,619 6,404,397 | 14,418,044 |
| Restated opening balance | 47,383,343 | 32,681,515 | 23,438,016 | 14,418,044 |
| Allowance for receivables impairment - Continuing operations (Note 10) | 252,805 | 1,844,201 | 252,805 | - |
| Exchange difference | 241,572 | 6,226,074 | - | 2,615,575 |
| At end of year | 47,877,720 | 40,751,790 | 23,690,821 | 17,033,619 |

(a) Underlift receivables

Under lift receivables represent the Group's crude oil entitlements as a result of operations on OML 125. These balances are owed by the Nigerian National Petroleum Corporation (NNPC). The NNPC is the state oil corporation through which the federal government of Nigeria regulates and participates in the Country's petroleum industry. OER is currently in a dispute with the NNPC in relation to certain liftings done by the NNPC in 2008 and 2009 and which, in the view of OER and Nigeria Agip Exploration Limited ("NAE"), the operator of OML 125, exceeded the NNPC's entitlements due to a dispute between OER and the NNPC in relation to OER's tax obligations associated with oil production from OML 125. This dispute was referred to arbitration by NAE and the OER and, in October 2011, the arbitral tribunal issued an award which was in favour of NAE and the OER.

Later in October 2011, NNPC filed a lawsuit in the Nigerian Federal High Court challenging the award and it obtained an injunction restraining further action in the arbitration. The NNPC also filed an action requesting the court to retain an injunction pending final determination of the case before the Federal High Court. In response to the NNPC law suit, NAE and the OER filed an application to discharge the injunction. The case is still pending before the Nigerian Federal High Court. Although not a party to the arbitration proceedings described above, in October 2011, the Federal Inland Revenue Service ("FIRS") began an action in the Federal High Court challenging the jurisdiction of the arbitral tribunal to determine tax issues in the proceedings between the NNPC, NAE and the OER. In response to this, in October 2011, NAE and OER filed a jurisdictional challenge against the FIRS on the ground that the FIRS lacked the ability to demonstrate sufficient connection to the matter between NNPC and NAE/OER.

On February 28, 2014, the injunction obtained by the NNPC restraining the arbitration was set aside by the Court of Appeal. NAE and OER have subsequently communicated the value of final award expected to the arbitration panel. The award has not been granted neither has NNPC appealed the setting aside of the injunction to date.

On completion of the Oando Reorganization on July 24, 2012, OER retained the contractual rights to receive the cash flows associated with N26.5 billion (2017: N26.2 billion) of the underlift receivable and also assumed a contractual obligation to pay a portion of those cash flows (2018: N17.21 billion; 2017: N17.03 billion) to the Group. As part of the terms, OER has no obligation to pay amounts to Oando PLC unless it collects the equivalent amounts from the original receivable.

The Group has made full provision for the receivables due to the uncertainty associated with the timing of collectability and the related dispute. The increase in the underlift receivables is as a result of exchange rate differential, which also impacted on the translated accumulated impairment amount.

(b) Other non-current receivable

Other non-current receivables include a joint operations receivable of N25.0 billion and N10.1 billion represents the maximum credit risk exposure on this instrument. As at December 31, 2018 the carrying amount of the joint operations receivable related to OER's Interest in Qua Ibo has been reduced to its recoverable amount through the recognition of an impairment loss of N227.2 million (\$0.6 million); (2017: N1.8 billion (\$5.9 million)).

Also included is N2.97 billion (2017: N9.4 billion) outstanding loan note receivable from Glover BV as part of consideration for the sale of Oando Gas and Power in December 2016. Its recoverable amount has been reduced through the recognition of an impairment loss of N6.5 billion (2017: nil).

The initial amount of N9.7 billion (\$31.8 million) was the present value of the \$42 million loan note as at 31 December 2016. On 24 January 2017, the Group through Oando Netherlands Cooperatief 3 ("Coop 3"), issued a Transfer Interest Notification to HIP Glover S.a.r.I ("Luxco") in accordance with SHA Side Letter dated 13 September 2016. In particular, Coop 3 offered 5,000 A Shares with a nominal value of USD 0.01 each in the capital of Glover Gas & Power B.V. ("Glover BV"), comprising 5% of the total issued share capital of Glover BV and 5% of Oando's loan notes issued by Glover BV at closing in the principal amount of \$7,033,811.49. Both transfers amounted to USD 8,275,072.36 (N2.6 billion). Luxco accepted the Transfer Interest Notification on 31 January 2017 and paid N3.1billion to the Company on 8 March 2017.

Consequently, the Group's interest reduced from 30% to 25% in Glover BV effective 31 January 2017. The transfers and residual interest have been accounted for in these consolidated and separate financial statements (note 18).

Classification of non-current receivables at amortised cost

The Group classifies its non-current receivables at amortised cost only if both of the following criteria are met: (i) the asset is held within a business model whose objective is to collect the contractual cash flows, and (ii) the contractual terms give rise to cash flows that are solely payments of principal and interest.

| 23 | Inventories | Group 2018 N'000 | Group 2017 N'000 | Company 2018 N'000 | Company 2017 N'000 |
|----|-----------------------------------|------------------------|------------------------|--------------------------|--------------------------|
| | Crude oil | 1,006,055 | 1,644,019 | - | - |
| | Materials | 935,300 | 935,097 | - | - |
| | Products-in-transit | 26,449,402 | - | 26,514,991 | - |
| | Consumables and engineering stock | 1,743 | 3,978 | - | - |
| | | 28,392,500 | 2,583,094 | 26,514,991 | - |

The cost of inventories recognised as an expense (written down to NRV) and included in 'cost of sales' was nil (2017: nil).

24 Trade and other receivables

| Trade and outer receivables | Group 2018 N'000 | Group 2017 N'000 | Company 2018 N'000 | Company 2017 N'000 |
|---|------------------------|------------------------|--------------------------|--------------------------|
| Trade receivables | 55,649,606 | 45,340,699 | - | - |
| Less: allowance for impairment of trade receivables | (2,354,857) | (1,773,006) | - | - |
| | 53,294,749 | 43,567,693 | - | - |
| Other receivables | 48,526,028 | 66,315,073 | 22,588,714 | 41,601,804 |
| Withholding tax receivable | 3,905,661 | 3,884,340 | 2,824,966 | 2,817,245 |
| Deposit for import | 12,996 | 4,941 | - | - |
| Amount due from related parties (Note 37) | · - | - | 176,010,942 | 151,474,243 |
| Less: allowance for impairment of other receivables | (20,947,991) | (19,973,091) | (66,247,124) | (54,304,370) |
| | 84,791,443 | 93,798,956 | 135,177,498 | 141,588,922 |

Classification of trade receivables at amortised cost

Trade receivables are amounts due from customers for goods sold or services performed in the ordinary course of business. They are generally due for settlement within 30 days past due except for receivables from Nigeria Bulk Electricity Trading Plc which is 60 days past due and therefore are all classified as current. Trade receivables are recognised initially at the amount of consideration that is unconditional unless they contain significant financing components, when they are recognised at fair value. The Group holds the trade receivables with the objective to collect the contractual cash flows and therefore measures them subsequently at amortised cost using the effective interest method. Details about the Group's impairment policies and the calculation of the loss allowance are provided in note 5.

The Group's other receivables largely relates to cash call made to JV partners of N18.46 billion (2017:N2.027billion), dividend receivable of N2.17billion (2017:N2.03billion), interest receivable of N3.20billion(2017:N2.80billion), receivable from associates of N14.29billion(2017:N14.64million) and receivable from staff of N1.03billion(2017:748.95million).

The Company's other receivables largely relates to dividend receivable of N2.17billion (2017:N2.03billion), interest receivable of N3.20billion (2017:N2.80billion), receivable from associates of N14.29billion(2017:N14.64million) and receivable from staff of N357.63million(2017:263.39million)

The carrying amounts of trade and other receivables for 2018 and 2017 respectively approximate their fair values due to their short term nature. The fair values are within level 2 of the fair value hierarchy.

Movement in provision for impairment of receivables for the year is as detailed below:

| | Group 2018 N'000 | Group 2017 N'000 | Company 2018 N'000 | Company 2017 N'000 |
|--|------------------------|------------------------|--------------------------|--------------------------|
| As previously stated: | | | | |
| At start of the year | 21,746,097 | 17,375,789 | 54,304,370 | 51,595,951 |
| Adjustment to opening balances | 15,524,018 | - | 22,406,672 | - |
| Allowance for receivables impairment (Note 10) | (13,405,328) | 3,329,163 | (10,463,919) | 2,533,702 |
| Receivables written off during the year as uncollectible | - | (113,518) | - | - |
| Exchange difference | (561,939) | 1,154,663 | - | 174,717 |
| At end of year | 23,302,848 | 21,746,097 | 66,247,123 | 54,304,370 |

Trade & other receivables are non-interest bearing and are normally settled within one year. The carrying amounts of trade and other receivables for 2018 and 2017 respectively approximate their fair values.

25 Financial assets at fair value through profit or loss

| | Group 2018 N'000 | Group 2017 N'000 | Company 2018 N'000 | Company 2017 N'000 |
|---|------------------------|------------------------|--------------------------|--------------------------|
| Convertible loans - Non current (a) | 11,106,341 | - | 11,106,341 | - |
| Quoted equity instruments - Current (b) | 53,219 | 61,856 | 50,716 | 59,895 |
| Total | 11,159,560 | 61,856 | 11,157,057 | 59,895 |

a Convertible loans- Non current

On 22nd October 2018, a Convertible Note Purchase Agreement ("CNPA") was executed between Oando Plc and OES Integrated Services Limited ("OES") an exsubsidiary of the Company as part of the Management Buy Out transaction. The parties agreed to defer the payment of the debt on the terms stated in the CNPA and in consideration of this, OES agreed that it shall issue the Note to Oando Plc with a face value equal to the debt amount and no interest shall accrue on the Note. As at 31st December 2018, the debt amount of N12,485,094,736.70 was owed by OES to Oando Plc.

According to the CNPA, Oando Plc has the right to convert the whole (and not part) of the outstanding Principal Amount of the Note to fully paid and non-assessable Ordinary shares. The number of shares to be issued pursuant to the CNPA shall be such number of Ordinary shares that would result in Oando holding 60% of the shares on a fully diluted basis.

Based on the valuation done by an external valuer, if Oando Plc opts to convert the Note at 22nd October 2018 and 31st December 2018, the value of Oando Plc's 60% shareholding in OES is valued at N11.46 billion (\$31.53 million) and N11.11 billion (\$11.11 billion) respectively compared to the value of the debt N12.5 billion (\$34.3 million).

The loss on fair valuation of N1.38 billion has been recognised in these audited financials.

b Quoted equity instruments - Current

This represents the Company's investments in listed securities on the Nigerian Stock Exchange, and they all relate to equity instruments. Each investment is carried at fair value based on current bid price at the Nigerian Stock Exchange.

The movement is as follows:

| | Group | Group | Company 2018 | Company |
|----------------------|---------|----------|-----------------|----------|
| | 2018 | 2017 | | 2017 |
| | N'000 | N'000 | N'000 | N'000 |
| At start of the year | 61,856 | 115,642 | 59,895 | 113,985 |
| Disposal | - | (71,780) | - | (71,780) |
| Fair value gain | (9,179) | 17,690 | (9,179) | 17,690 |
| Exchange difference | 542 | 304 | - | <u> </u> |
| At the end of year | 53,219 | 61,856 | 50,716 | 59,895 |

Classification of financial assets at fair value through profit or loss (2017: Available for sale financial assets)

In 2017, the Group classified its quoted equity shares as available for sale equity investments with gains and losses recorded in other comprehensive income. The financial assets were presented as current assets as they are held for trading.

In 2018, the Group has classified the following financial assets at fair value through profit or loss (FVPL):

- equity investments that are held for trading, and
- equity investments for which the entity has not elected to recognise fair value gains and losses through OCI.

26 Investment in subsidiaries

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| | Company | Company |
|--|-------------|-------------|
| Investment in subsidiaries (Cost) | 2018 | 2017 |
| | N'000 | N'000 |
| Oando Exploration and Production Limited | 3,895,788 | 3,895,788 |
| Oando Benin | 3,997 | 3,997 |
| Oando Trading Limited Bermuda | 3,435,950 | 3,435,950 |
| OML 112 & 117 Limited | 6,538 | 6,538 |
| Oando Terminal and Logistics Limited | 2,500 | 2,500 |
| Oando Liberia Limited | 6,538 | 6,538 |
| OES Passion Limited | 1,752 | 1,752 |
| OES Professionalism Limited | 10,000 | 10,000 |
| Oando Resources Limited | 2,500 | 2,500 |
| Oando Trading DMCC | 917,717 | 917,717 |
| Oando Equator Holdings Limited | 1,816 | 1,816 |
| XRS 1 Limited | 18 | 18 |
| Oando Energy Resources Inc. | 50,997,513 | 50,997,513 |
| | 59,282,627 | 59,282,627 |
| Allowance for impairment | (7,350,029) | (3,914,078) |
| | 51,932,598 | 55,368,549 |
| | Company | Company |
| | 2018 | 2017 |
| Movement in allowance for impairment of investments for the year is as detailed below: | N'000 | N'000 |
| At start of the year | 3,914,078 | 3,914,078 |
| Impairment on investment (Note 10) | 3,435,951 | - |
| At end of year | 7,350,029 | 3,914,078 |

| Cash and cash equivalents (excluding bank overdrafts) | Group 2018 N'000 | Group 2017 N'000 | Company 2018 N'000 | Company 2017 N'000 |
|---|------------------------|------------------------|--------------------------|--------------------------|
| Cash at bank and in hand | 10,694,513 | 7,895,061 | 1,415,406 | 915,653 |
| Short term deposits | 220,228 | - | 220,228 | - |
| | 10,914,741 | 7,895,061 | 1,635,634 | 915,653 |
| Restricted cash | 6,807,064 | 12,479,146 | - | - |
| | 17,721,805 | 20,374,207 | 1,635,634 | 915,653 |

The weighted average effective interest rate on short-term bank deposits at the year-end was 4.50% (2017: 6.25%). These deposits have an average maturity of 30 days. Management assessed that fair value of cash and short term deposits approximates their carrying amounts.

Restricted cash relates to cash collateral and is excluded from cash and cash equivalents for cash flow purposes.

While cash and cash equivalents are also subject to the impairment requirements of IFRS 9, the identified impairment loss was immaterial.

For the purposes of the statement of cash flows, cash and cash equivalents comprise cash in hand, deposits held at call with banks, net of bank overdrafts. In the statement of financial position, bank overdrafts are included in borrowings under current liabilities. The year-end cash and cash equivalents comprise the following:

| | Group 2018 N'000 | Group 2017 N'000 | Company 2018 N'000 | Company 2017 N'000 |
|---------------------------|------------------------|------------------------|--------------------------|--------------------------|
| Cash at bank and in hand | 10,914,741 | 7,895,061 | 1,635,634 | 915,653 |
| Bank overdrafts (Note 31) | (294, 197) | - | (294, 197) | - |
| | 10,620,544 | 7,895,061 | 1,341,437 | 915,653 |

Classification of cash and cash equivalents at amortised cost

The Group holds the cash and cash equivalents with the objective to collect the contractual cash flows and therefore measures them subsequently at amortised cost. Details about the Group's impairment policies and the calculation of the loss allowance are provided in note 5.

28 Discontinued operations and disposal groups held for sale

(a) Subsidiary previously classified as held for sale and presented as discontinued operations in 2016 now disposed in 2017 Sale of Alausa Power Limited

On 28th September 2016, the board of Oando PLC passed a resolution to dispose 100% of the issued shares of Alausa Power Ltd. The sale, which was concluded on 31 March 2017, was made to Elektron Petroleum Energy & Mining Nigeria Limited (the buyer) following a no objection consent obtained from SEC on the same date. Consequently, the Group lost control and derecognized assets & liabilities of the entity.

A gain on disposal of N132 million (Group) and N939 million (Company), have been recognized in these consolidated and separate financial statements. Sale of OML 125 & 134

In December 2015, the Group signed a Sale and Purchase Agreement (SPA), with Nigerian Agip Exploration Limited (NAE) for the sale of its non-operated interests in OMLs 125 and 134. As a result of this, the associated assets and liabilities were classified as held for sale as at December 31, 2015. Although the Group (through OER) was able to secure lenders consent in 2016, the minister's consent was obtained in 2017 and the sale became effective 30 June 2017. Consequently the Group lost control and derecognized assets & liabilities of the entity in these audited financial statements. As part of the arrangement with NAE, the Group retains its rights to the N22.2billion (\$72.7million) underlift receivable from NNPC (See Note 22a). Consequently, the underlift amount is excluded from the disposal group.

A gain on disposal of N4.7 billion (\$15 million) was recognized in these consolidated statement of profit or loss.

*The gains on disposal of Alausa and OML 125 & 134 have been presented as part of the profit from discontinued operations in the comparative year in the consolidated statement of profit or loss.

| (b) Effect of disposal and liquidation on the financial position of the Group Assets: | 2018 N'000 | 2017 N'000 |
|---|---------------|---------------|
| Property, plant and equipment | - | 49,541,747 |
| Intangible assets | - | 1,350,164 |
| Inventories | - | 128,810 |
| Trade and other receivables | - | 3,483,678 |
| Finance lease receivables | - | 4,157,580 |
| Prepayment | - | 48,249 |
| Cash and cash equivalents disposed of | - | 28,847 |
| Foreign currency translation reserve | - | 753,566 |
| Liabilities: | | |
| Total borrowing | _ | (1,553,928) |
| Government grant | - | (449,434) |
| Current income tax liabilities | - | (78,299) |
| Deferred income tax liabilities | - | (8,468,886) |
| Provision for other liabilities & charges | - | (14,874,401) |
| Trade and other payables | - | (36,759,253) |
| • • | - | (2,691,560) |
| Profit on disposal | - | 6,215,406 |
| Effect of disposal and liquidation on the financial position of the Group | - | 3,523,846 |
| Satisfied by: | | _ |
| Consideration received, satisfied in cash (less cost to sell) | - | 90,083 |
| Purchase price adjustment | - | 913,485 |
| Net intercompany payable net off | - | (410,647) |
| Deferred consideration | - | 2,930,925 |
| | - | 3,523,846 |

Proceeds of cash in statement of cash flows

The Group received N1.092 billion out of the 2017 deferred consideration of N2.93 billion.

In 2017, the Group received N900.33 million for the sale of OML 125 and disposed off N28.85 million during the sale of Alausa Power Limited. This resulted to a net cash of N871.99 million as shown in the cash flows statement. The Group also received N2.23 billion contingent consideration from Helios with respect to the sale of the gas & power entities.

For the year ended 31 December 2018

| (c) Results of discontinued operations | Group 2018 | Group 2017 |
|---|------------------------|------------------------|
| Analysis of the result of discontinued operations, and the result recognised on the re-measurement of assets or disposal group is as follows: | N'000 | N'000 |
| Revenue | - | 140,510 |
| Expenses | | (52,359) |
| Profit/(loss) before income tax from discontinued operations | <u> </u> | 88,151 |
| Profit/(loss) after tax from discontinued operations | <u> </u> | 88,151 |
| Gain on sale of discontinued operations | | 6,215,406 |
| | - | 6,215,406 |
| Profit after tax for the year from discontinued operations | | 6,303,557 |
| *Income tax expense represents income, education and changes in deferred tax. | | |
| Cash flows used in discontinued operations | Group 2018 N'000 | Group 2017 N'000 |
| Net cash used in operating activities | - | (300,527) |
| Net cash from investing activities | - | 197,688 |
| Net cash used in financing activities | | (74,198) |
| Net cash flows for the year | | (177,037) |

(d) Analysis of the result of assets and liabilities from the subsidiary classified as held for sale after re-measurement of assets from the disposal group is as follows:

Sale of OML 90

In August 2018, the Group (through OER) signed a Sale and Purchase Agreement (SPA) with Tate Akepo Oil and Gas Limited ("TATE") for the sale of its 40% nonoperated interests in OML 90 for a cash consideration \$5 million. The transaction is expected to be completed in 2019 subject to the receipt of consents from Minister of Petroleum Resources, Lenders under the Corporate Facility, NNPC and Chevron Nigeria Limited.

The asset has been classified as held for sale under IFRS 5.

| Assets of disposal group classified as held for sale | Group 2018 | Group 2017 |
|---|---------------|---------------|
| | N'000 | N'000 |
| Property, plant and equipment | | |
| Total assets | | |
| Liabilities of disposal group classified as held for sale | | |
| Provision for other liabilities & charges | 1,162,585 | - |
| Total liabilities | 1,162,585 | - |

| Share capital & share premium | Number of shares (thousands) | Ordinary shares N'000 | Share premium N'000 | Total N'000 |
|-------------------------------------|------------------------------------|--------------------------|------------------------|----------------|
| At 1 January 2017 | 12.034.618 | 6.017.309 | 174.806.923 | 180.824.232 |
| Conversion of OODP's debt to equity | 396,794 | 198,397 | 1,781,604 | 1,980,001 |
| At 31 December 2017 | 12,431,412 | 6,215,706 | 176,588,527 | 182,804,233 |
| At 1 January 2018 | 12,431,412 | 6,215,706 | 176,588,527 | 182,804,233 |
| At 31 December 2018 | 12,431,412 | 6,215,706 | 176,588,527 | 182,804,233 |

Authorised share capital

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The total authorised number of Ordinary Shares is thirty (30) billion (2017: 15 billion) with a par value of 50 Kobo per share. The increase in the authorised number of Ordinary Shares of fifteen (15) billion in 2018, which was approved by the Corporate Affairs Commission on 12th September 2018, is yet to be issued. All issued shares are fully paid.

Ocean and Oil Development Partners ("OODP") notified the Company of its intention to convert N1.98billion in exchange for 396,793,587 fully paid Ordinary Shares of the Company's common equity. The Company filed the conversion notice with the Securities and Exchange Commission ("SEC") in 2016 and received SEC's approval in 2017. The shares have been allotted to OODP and recognised under equity in these consolidated and separate financial statements.

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| Other reserves | Share based payment reserve ¹ | Currency translation reserve ² | Financial assets available for sale reserve ³ | Total |
|---|--|--|--|---|
| Group | N'000 | N'000 | N'000 | N'000 |
| At 1 January 2017 | 2,090,499 | 91,317,238 | - | 93,407,737 |
| Exchange difference on translation of foreign operations | - | 42,848,217 | - | 42,848,217 |
| Change in ownership interests in subsidiaries that do not | | | | |
| result in a loss of control | - | 374,151 | - | 374,151 |
| Exchange differences on net investment in foreign operations | - | (5,118,410) | - | (5,118,410) |
| Reclassification of share of OVH Energy BV's foreign currency | | | | |
| translation reserve | - | (3,291,936) | - | (3,291,936) |
| Share of associate's foreign currency translation reserve | - | 3,237,573 | - | 3,237,573 |
| Fair value (loss)/gain on financial assets available for sale At 31 December 2017 | | 100 000 000 | 17,690 17.690 | 17,690 |
| At 31 December 2017 | 2,090,499 | 129,366,833 | 17,090 | 131,475,022 |
| Other reserves | Share based | Currency translation | Financial assets available for sale | Total |
| | payment | | _ | |
| Group | reserve ¹ N'000 | reserve ² N'000 | reserve ³ N'000 | N'000 |
| Group At 1 January 2018 | reserve ¹ | reserve ² | reserve ³ | N'000 131,475,022 |
| • | reserve ¹ N'000 | reserve ² N'000 | reserve ³ N'000 | |
| At 1 January 2018 Exchange difference on translation of foreign operations | reserve ¹ N'000 | reserve ² N'000 129,366,833 | reserve ³ N'000 | 131,475,022 10,430,782 |
| At 1 January 2018 | reserve ¹ N'000 | reserve ² N'000 129,366,833 10,430,782 | reserve ³ N'000 | 131,475,022 |
| At 1 January 2018 Exchange difference on translation of foreign operations Exchange loss on net investment in foreign operations | reserve ¹ N'000 | reserve ² N'000 129,366,833 10,430,782 | reserve ³ N'000 | 131,475,022 10,430,782 |
| At 1 January 2018 Exchange difference on translation of foreign operations Exchange loss on net investment in foreign operations Change in ownership interests in subsidiaries that do not | reserve ¹ N'000 | reserve ² N'000 129,366,833 10,430,782 (146,633) | reserve ³ N'000 | 131,475,022 10,430,782 (146,633) |
| At 1 January 2018 Exchange difference on translation of foreign operations Exchange loss on net investment in foreign operations Change in ownership interests in subsidiaries that do not result in a loss of control Reclassification of share of OWDL's foreign currency translation reserve | reserve ¹ N'000 | reserve ² N'000 129,366,833 10,430,782 (146,633) 2,852,555 5,268 | reserve ³ N'000 | 131,475,022 10,430,782 (146,633) 2,852,555 5,268 |
| At 1 January 2018 Exchange difference on translation of foreign operations Exchange loss on net investment in foreign operations Change in ownership interests in subsidiaries that do not result in a loss of control Reclassification of share of OWDL's foreign currency translation reserve Share of associate's foreign currency translation reserve | reserve ¹ N'000 | reserve ² N'000 129,366,833 10,430,782 (146,633) 2,852,555 | reserve ³ N'000 | 131,475,022 10,430,782 (146,633) 2,852,555 |
| At 1 January 2018 Exchange difference on translation of foreign operations Exchange loss on net investment in foreign operations Change in ownership interests in subsidiaries that do not result in a loss of control Reclassification of share of OWDL's foreign currency translation reserve Share of associate's foreign currency translation reserve Reclassification of fair value gain on financial assets available | reserve ¹ N'000 | reserve ² N'000 129,366,833 10,430,782 (146,633) 2,852,555 5,268 | reserve ³ N'000 17,690 | 131,475,022 10,430,782 (146,633) 2,852,555 5,268 5,631 |
| At 1 January 2018 Exchange difference on translation of foreign operations Exchange loss on net investment in foreign operations Change in ownership interests in subsidiaries that do not result in a loss of control Reclassification of share of OWDL's foreign currency translation reserve Share of associate's foreign currency translation reserve | reserve ¹ N'000 | reserve ² N'000 129,366,833 10,430,782 (146,633) 2,852,555 5,268 | reserve ³ N'000 | 131,475,022 10,430,782 (146,633) 2,852,555 5,268 |

^{*}In line with IFRS 10, items previously recognised in OCI have been transferred to retained earnings upon disposal of subsidiary.

| Other reserves | Financial assets available for sale | Total |
|--|--|----------|
| Company | reserve ³ N'000 | N'000 |
| At 1 January 2017 | - | - |
| Fair value (loss)/gain on available for sale financial assets | 17,690 | 17,690 |
| At 31 December 2017 | 17,690 | 17,690 |
| | Financial assets available for sale reserve ³ | Total |
| | N'000 | N'000 |
| At 1 January 2018 | 17,690 | 17,690 |
| Reclassification of fair value gain on financial assets available for sale | (17,690) | (17,690) |
| At 31 December 2018 | | |

Share based payment reserve⁽¹⁾

The share-based payment reserve is used to recognise the value of equity-settled share-based payments provided to employees, including key management personnel, as part of their remuneration. Share based payment reserve is not available for distribution to shareholders. As a result of the delisting from the TSX in 2016, all outstanding stock options became fully vested.

Share options issued to employees and officers of OER as compensation for services received had different strike prices and vesting periods. As these options were accounted for as equity settled share based payments, a share based payment reserve had been created in OER's books until the time of vesting per the share option contract held with the employee.

As a result of the delisting from the TSX, all outstanding stock options became fully vested. All option holders with exercise price (converted to US\$ at close date) less than the offer price of US\$1.20 will get the difference in value between the converted exercise price and the offer price. These category of option holders are deemed to be in-the-money, a total payment of N613 million (\$1.7 million) has been made during the year (December 31, 2017 - \$0.5 million) and no obligation as at December 31, 2018 (December 31, 2017-\$1.7 million) is outstanding as all beneficiaries have been settled.

Currency translation reserve(2)

The translation reserve comprises all foreign currency difference arising from the translation of the financial statements of foreign operations, as well as intercompany balances arising from net investment in foreign operations.

Available for sale reserve⁽³⁾

Changes in the fair value and exchange differences arising on translation of investments that are classified as available-for-sale financial assets (e.g. equities), are recognised in other comprehensive income and accumulated in a separate reserve within equity. Amounts are reclassified to profit or loss when the associated assets are sold or impaired.

| 31 | Borrowings | Group 2018 N'000 | Group 2017 N'000 | Company 2018 N'000 | Company 2017 N'000 |
|----|---|------------------------|------------------------|--------------------------|--------------------------|
| | Borrowings are made up as follows: (a) Non-current - Bank | 76,848,651 | 99,587,920 | 69,856,667 | 87,320,834 |
| | (b) Current Bank overdraft | 294.197 | - | 294.197 | _ |
| | Bank loans | 133,758,470 | 137,854,339 | 39,097,837 | 17,239,886 |
| | | 134,052,667 | 137,854,339 | 39,392,034 | 17,239,886 |
| | Total borrowings | 210,901,318 | 237,442,259 | 109,248,701 | 104,560,720 |

In 2015, borrowings included secured bank borrowings amounting to N23.4 billion. Oando PLC (the borrower) by a security trust deed ("STD") dated 9 October 2009 and amendments in 2010 (Supplemental Security Trust Deed), 2011 (Second Supplemental Security Trust Deed), and 2014 (Third Supplemental Security Trust Deed), created Security over its assets in favour of FBN Trustees Limited (Security Trustee and formerly known as First Trustees Nigeria Limited). In 2016, as part of the company's corporate strategic objective of divestment in the downstream segment, it absorbed the outstanding debts of these subsidiaries into its global debt portfolio and restructured outstanding obligations under the Existing Facilities into a Medium Term Loan (MTL). In furtherance of the above, the then existing MTL and other short term lenders of the disposed subsidiaries agreed to refinance the Existing Facilities up to the sum of N108 billion. The STD creates a first ranking fixed and floating charges over plant, machinery, vehicles, computers, office and other equipment, all book and other debts, accounts receivables, all stock, shares, bonds, notes or loan capital, all copyrights, patents, licenses, trademarks, etc., of the borrower for and on behalf of the Lender.

Medium Term Loan

One of the conditions precedent for the sale of the target companies of the downstream segment (included under Marketing, Refining & Terminals and Supply & Trading) to Helios and Vitol to happen, was for Oando Marketing Limited (OML) formerly "Oando Marketing Plc" to be debt free, and Oando PLC to assume all external non-trading debts (i.e. debts taken by OML on behalf of Oando Plc and transferred to Oando PLC through intercompany account) of OML before the sale completion date. This was achieved through a Deed of assumption of debts, with the backing of the external lenders. A total of N74 billion debt was transferred from OML to Oando PLC. In addition, the external lenders restructured Oando PLC's existing loans of N34 billion and the N74 billion to a new medium-term loan facility of N108 billion with Access bank as the lead arranger. The tenure of the initial loan which ranged from overdraft to term loans was extended to 5 years. Floating interest rates were converted to a fixed rate at 15%.

At the date of restructuring, all USD loans were converted at the prevailing market rate of N290 to USD. The rate, was conditioned on the fact that the banks would be able to source for equivalent dollar amounts in the open market. Where these rates are not obtainable in the market, the banks have a window to transfer any exchange loss to Oando PLC. The restructuring amounted to a significant modification thereby resulting in extinguishment of the previous medium term loan. The extinguishment was accounted for in line with IAS 39.

The various sources of the loan and amounts recognised in OML & Oando PLC at 30 June 2016 are as detailed below and although the MTL had a 3 year moratorium, the loan was preliquidated with N21 billion on 20 December 2016 with income from the sale of our Gas and power business as a result of the mandatory prepayment clause of the MTL agreement.

| | | | Balance as at | |
|------------|---------|-----------|---------------|------------------|
| | | | 31 December | Balance as at 31 |
| Bank | Tenure | Oando PLC | 2017 | December 2018 |
| | | (N'bn) | (N'bn) | (N'bn) |
| Access | 5 years | 28.30 | 22.82 | 22.82 |
| Diamond | 5 years | 0.94 | 0.75 | 0.75 |
| Ecobank | 5 years | 16.57 | 13.36 | 13.36 |
| FBN | 5 years | 1.17 | 0.94 | 0.94 |
| Fidelity | 5 years | 12.23 | 9.86 | 9.86 |
| Keystone | 5 years | 3.71 | 2.99 | 2.99 |
| Stanbic | 5 years | 5.78 | 4.66 | 4.66 |
| Union bank | 5 years | 8.07 | 6.50 | 6.50 |
| Zenith | 5 years | 15.67 | 12.63 | 12.63 |
| FCMB | 5 years | 12.82 | 10.34 | 10.34 |
| UBA | 5 years | 3.07 | 2.47 | 2.47 |
| Total | | 108.33 | 87.32 | 87.32 |

(c) Non-current borrowings are analysed as follows:

| Loan type | Purpose | Tenure/ Interest rate | Security | Available facility | Balance | Balance |
|------------------------|--|-----------------------------|---|--------------------|---------------|---------------|
| Group | | 14.0 | | N'000 | 2018 N'000 | 2017 N'000 |
| Medium Term Loan | Restructuring of Short to Long Term Debt | 634 days/15% | Mortgage on assets of Oando PLC and some subsidiaries | 108,320,834 | 87,320,834 | 87,320,834 |

| Ва | Balance | Available facility | Security | Tenure/ Interest | Purpose | Loan type |
|----------------|-------------------------------------|--------------------|---|-----------------------------|--|---------------------------|
| | 2018 N'000 | N'000 | | rate | | |
| 8,90 | 5,377,456 | 14,560,000 | | 18 months/ 12.5%+Libor | Medium term borrowing/Augm entation of | Term Loan |
| 5,17 | 3,140,939 | 9,239,166 | Security Assignment, Share | 7 years / | Working capital Finance of | Γerm |
| 101,40 | 95,839,229 | 132,120,000 | Charge | 5.23% p.a. | aircraft purchase | _oan |
| (1,81 99,58 | (18,990,578) 76,848,651 | 132,120,000 | | (See a above) | nt portion current borrowing (| _ess curre Fotal non-c |
| Ва | Balance | Available facility | | , | | |
| | 2018 N'000 | N'000 | | | | Company |
| 87,32 | 87,320,834 | 108,320,834 | Mortgage on assets of Oando PLC and some subsidiaries | 634 days/15% | Restructuring of Short to Long Term Debt | Medium Γerm _oan |
| 87,32 | (17,464,167) 69.856.667 | 108,320,834 | | (See a above) | | Less curre |
| 07,02 | 00,000,007 | 100,020,004 | Owe. | | t borrowings are | |
| Ва | Balance | | Security | Tenure/ Interest | Purpose | Loan type |
| | 2018 | | | rate | | Group |
| | N'000 - | | Sales proceeds of products financed | 30-90days | To purchase petroleum products for | |
| 1,84 | 107,365 | | | | resale | Other |
| 78,22 | 79,923,356 | | Oando Legacy assets | 6 years/9.5% + Libor p.a | Acquisition of the COP assets | finance |
| 38,72 | 13,103,501 | | COP Assets | 5 years/8.5% + Libor p.a | Acquisition of COP assets | facility RBL |
| 7,04 | 7,995,541 | | | 180 days/15% | Working Capital Facility | Bridge Facility |
| 6,24 | 6,311,010 | | | 1year libor+2% | Term loan | , |
| 10 3,84 | 107,736 7,219,383 | | | - | Term loan OWDL rental | Term Ioan RFF Loan |
| 126.02 | 294,197 115,062,089 | | Corporate guarantee/security | 30-90days | funding facility draft | Bank over |
| 136,03 1,81 | 18,990,578 | | | • | rtion of non-currer | |
| 137,85 | 134,052,667 | | | b above) | nt borrowing (See | Total curre |
| | 2018 N'000 | | Security | Tenure/Intere | Purpose | Company Loan type |
| 7,04 | 7,995,541 | | | | Working Capital | Bridge |
| 6,24 | 6,311,010 | | | 1year libor+2% | Facility Term loan | - |
| 10 3,84 | 107,736 7,219,383 | | | - | Term loan Wings Funding | Term Ioan |
| 17,23 | 294,197 21,927,867 17,464,167 | | | nt borrowinas | aran rtion of non-currer | |
| 17,23 | 39,392,034 | <u> </u> | | | nt borrowing (See | |

OANDO PLC

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For the year ended 31 December 2018

| Weighted average effective interest rates at the year end were: | 2018 | 2017 |
|---|-----------------|-----------------|
| - Bank overdraft | 0.0% | 0.0% |
| - Bank loans | 15.0% | 15.0% |
| - Import finance facility | 4.0% | 3.00% |
| - Other loans | 1 year Libor+2% | 1 year Libor+2% |

Fair values are based on cash flows using a discount rate based upon the borrowing rate that directors expect would be available to the Group at the reporting date. Set out below is a comparison of the carrying amounts and fair values of the Company's borrowings that are carried in the financial statements.

| Group | Carrying a | mounts | Fair values | | |
|---|------------------------|------------------------|--------------------------|--------------------------|--|
| | 2018 N'000 | 2017 N'000 | 2018 N'000 | 2017 N'000 | |
| Bank loans | 210,901,318 | 237,442,259 | 193,902,455 | 246,034,268 | |
| Company | Carrying a | mounts | Fair valu | ies | |
| | 2018 N'000 | 2017 N'000 | 2018 N'000 | 2017 N'000 | |
| Bank loans | 109,248,701 | 104,560,720 | 99,878,270 | 101,399,730 | |
| The carrying amounts of the Group's borrowings are denominated in the | following currencies: | | | | |
| | Group 2018 N'000 | Group 2017 N'000 | Company 2018 N'000 | Company 2017 N'000 | |
| Nigerian Naira | 95,718,308 | 94,472,405 | 95,648,636 | 94,472,405 | |
| US Dollar | 115,075,645 | 142,969,854 | 13,600,065 | 10,088,315 | |
| British Pounds | 107,365 | - | - | - | |
| | 210.901.318 | 237.442.259 | 109.248.701 | 104.560.720 | |

32 Provision and other liabilities

Provisions for liabilities relate to oil and gas assets abandonment restoration obligation and other liabilities as follows:

| | Group | Group | Company | Company |
|------------------------------|------------|------------|---------|---------|
| | 2018 | 2017 | 2018 | 2017 |
| | N'000 | N'000 | N'000 | N'000 |
| Oil and gas fields provision | 56,717,572 | 54,880,692 | - | - |
| Other liabilities | 237,578 | 217,350 | 237,578 | 217,350 |
| | 56,955,150 | 55,098,042 | 237,578 | 217,350 |

The decommissioning provision represent the present value of decommissioning cost relating to oil & gas assets. These provisions have been created based on internal estimates, and the estimates are reviewed regularly to take account of material changes to the assumptions.

The Group accounted for an increase in the decommissioning obligation as a corresponding increase in the value of the decommissioning asset under property, plant and equipment. IFRIC 1 requires that any increase in the decommissioning costs for assets measured under the revaluation model be recognised as a decrease in the revaluation surplus account. The key assumption upon which the carrying amount of the decommissioning obligation is based is a discount rates ranging from 14.99% to 15.54% (2017: 15.61% to 15.82%) and an inflation rate of 12.4% (2017: 12.7%). These obligations are expected to be settled over the next one to thirty-five years.

| | Group 2018 N'000 | Group 2017 N'000 |
|--|------------------------|------------------------|
| Movement during the year in provisions for decommissioning cost is as follows: | | |
| At 1 January | 54.000.000 | |
| - Opening balance | 54,880,692 | 40,549,807 |
| - (Reduction)/additional provisions on decommissioning in the year* | (6,343,479) | (1,146,956) |
| - Unwinding of discount** | 8,735,739 | 6,994,106 |
| - Exchange differences | 607,206 | 8,483,735 |
| Transfer to disposal group classified as held for sale (Note 28d) | (1,162,586) | <u> </u> |
| Balance at 31 December | 56,717,572 | 54,880,692 |

*In 2018, N47 million (2017: N91.4 million) of this amount was expensed as this relates to decommissioning cost on OML 90 for which the carrying value of PPE has been fully impaired and deemed irrecoverable.

Other liabilities in 2018 relates to bid deposits received on the sale of Alausa which is yet to be fully refunded to the initial buyer of N217.4million (2017: 217.4 million) and N20.2 million under charge of interest. This was classified as current as the sale was finalised in Q1 2017 (see Note 28c).

| | | Group 2018 N'000 | Group 2017 N'000 | Company 2018 N'000 | Company 2017 N'000 |
|-----|---|--------------------------|---------------------------|--------------------------|--------------------------|
| | Movement in other liabilities during the year is as follows: At 1 January | 217,350 | 525,629 | 217,350 | 525,629 |
| | Additions | 20,228 | - (000,070) | 20,228 | - (000 070) |
| | Settlement | 237,578 | (308,279) 217,350 | 237,578 | (308,279) |
| | | 201,010 | 217,000 | 201,010 | 217,000 |
| | | Group | Group | Company | Company |
| | | 2018 | 2017 | 2018 | 2017 |
| | Analysis of total provisions and other liabilities | N'000 | N'000 | N'000 | N'000 |
| | Non current | 56,717,572 | 54,880,692 | - | - |
| | Current | 237,578 | 217,350 | 237,578 | 217,350 |
| | Total | 56,955,150 | 55,098,042 | 237,578 | 217,350 |
| 33 | Retirement benefit obligations | Group 2018 N'000 | Group 2017 N'000 | Company 2018 N'000 | Company 2017 N'000 |
| (a) | Statement of financial position obligations for: Gratuity | - | - | - | - |
| (b) | Statement of profit or loss charge (Note 11b): Gratuity | - | 54,065 | - | 46,524 |
| (c) | Other comprehensive income Remeasurement losses recognised in the statement of other comprehensive income in the period | | - | - | |
| | The gratuity scheme is funded. | | | | |
| | The movement in the defined benefit obligation over the year is as follows: | | | | |
| | · | Group | Group | Company | Company |
| | | 2018 | 2017 | 2018 | 2017 |
| | At 1 January: Opening balance: Continuing operations | N'000 | N'000 1,161,705 | N'000 | N'000 782,416 |
| | Interest cost | - | 65,095 | - | 57,554 |
| | Exchange differences | - | 69,391 | - | - |
| | Benefits paid | - | (1,285,161) | - | (754,311) |
| | Write back* At 31 December | <u> </u> | (11,030) - | <u>-</u> | (11,030) - |
| | Transfers relates to liabilities of employees transferred to other entities within the | | - | | |
| | • • | • | 0 | 0 | 0 |
| (d) | The amount recognised in the statement of profit or loss are as follows | Group 2018 | Group 2017 | Company 2018 | Company 2017 |
| | | N'000 | N'000 | N'000 | N'000 |
| | Write back* | - | (11,030) | - | (11,030) |
| | Interest cost | - | 65,095 | <u> </u> | 57,554 |
| | *Write back represents reversal of excess provision on exited staff's liability. | - | 54,065 | - | 46,524 |
| 34 | Trade and other payables | Group | Group | Company | Company |
| • | | 2018 | 2017 | 2018 | 2017 |
| | | N'000 | N'000 | N'000 | N'000 |
| | Trade payables - Products | 49,256,795 | 34,470,762 | - | - |
| | Trade payables - Other vendors Other payables | 6,762,660 79,662,942 | 25,220,712 40,189,452 | - 55,317,205 | - 18,063,702 |
| | Statutory payables (WHT, VAT, PAYE etc.) | | | 4,438,745 | |
| | Accrued expenses | 7,581,678 122,153,106 | 5,687,037 82,367,982 | 4,438,745 9,741,415 | 2,819,371 6,419,681 |
| | Amount due to related parties | - | - | 115,470,535 | 90,086,514 |
| | · | 265,417,181 | 187,935,945 | 184,967,900 | 117,389,268 |

The Group's other payables largely relates to royalties payable of N26.49billion(2017:N23.64billion), insurance claim payable of N37.41million(2017:N37.92million), pension payable of N7.23million (2017:N7.18million), interest payable of N5.29billion(2017:5.29billion) and tax payable of N25.85million(2017:25.59million).

The Company's other payables largely relates to insurance claim payable of N37.41million(2017:N37.92million), pension payable of N2.53million (2017:N2.53million), interest payable of N5.29billion(2017:5.29billion)

Trade & other payables are non-interest bearing and are normally settled within one year. The carrying amounts of trade and other payables for 2018 and 2017 respectively approximate their fair values.

| | Dividend payable | | Group 2018 N'000 | Group 2017 N'000 | Company 2018 N'000 | Company 2017 N'000 |
|-----|--|----------------------------|-----------------------------|---------------------------|----------------------------|---------------------------|
| | Unpaid dividend | - | 1,650,277 | 1,650,277 | 1,650,277 | 1,650,277 |
| | Supplementary cash flows information | | | | | |
| (a) | Cash generated from operations | | | | | |
| | Reconciliation of profit before income tax to cash generated | from operations: | Group | Group | Company | Company |
| | | | 2018 | 2017 | 2018 | 2017 |
| | D (1)(1) | | N'000 | N'000 | N'000 | N'000 |
| | Profit/(loss) before income tax - continuing operations Profit before income tax - discontinued operations | | 11,188,120 - | 20,764,585 6,303,557 | (17,695,310) - | (30,599,529 |
| | Adjustment for: | | | | | |
| | Interest income (Note 12) | | (10,265,496) | (9,959,732) | (1,819,411) | (2,926,404 |
| | Interest expenses (Note 12) | | 33,970,880 | 35,794,297 | 17,582,406 | 19,166,179 |
| | Interest income - Discontinued operations | | - | (153,630) | - | - |
| | Interest expenses - Discontinued operations Depreciation (Note 10) | | 20,533,171 | 23,397 18,759,712 | 301,598 | 152,622 |
| | Amortisation of intangible assets (Note 10) | | - | 186,016 | - | 19,774 |
| | Impairment of intangible assets (Note 16) | | 5,977,191 | 162,377 | - | 162,377 |
| | Impairment allowance on non-current receivables (Note 22) | | 252,805 | 1,844,201 | 252,805 | - |
| | Impairment allowance on current receivables (Note 24) | | (13,405,328) | 3,329,163 | (10,463,920) | 2,533,702 |
| | Impairment allowance on current receivables - discontinued Impairment allowance on finance lease | operations | - (2,991) | 13,074 - | - | - |
| | Impairment allowance on investment (Note 26) | | (2,551) | - | 3,435,951 | - |
| | Share of loss of associates (Note 18) | | 372,369 | 2,129,005 | , , , - | - |
| | Loss on deemed disposal (Note 18) | | 748,544 | - | - | - |
| | (Loss)/profit on sale of property, plant and equipment (Note 1 | 0) | 446,537 | (16,039) | 15,613 | (4,399) |
| | Unwinding of discount on provisions (Note 12a) Profit on sale of investments | | 8,735,739 - | 7,949,563 (36,705,184) | - | |
| | Profit/(loss) on sale of subsidiary (Note 28b) | | - | (1,541,313) | - | 18,343,699 |
| | Profit on sale of OMLs 125&134 (Note 28a) | | - | (4,674,093) | - | , , |
| | Write off of property, plant and equipment (Note 15) | | - | 223,909 | - | - |
| | Net foreign exchange (gain)/loss | | 843,078 | (1,653,862) | 23,570 | 2,102,379 |
| | Gratuity provisions | | - (4.000.077) | 54,064 | - | (28,105) |
| | Fair value loss on commodity options Fair value gain on valuation of investment property (note 17) | | (1,099,877) | 2,995,655 (905,017) | - | - (905,017 |
| | Fair value loss on convertible loans (Note 25a, 9) | | 1,378,754 | (180,929) | 1,378,754 | (180,929 |
| | Fair value gain on available for sale assets (Note 25b) | | 9,179 | - | 9,179 | - |
| | Write off of receivables | | - | 2,789,967 | - | - |
| | Changes in working capital | | | | | |
| | Receivables and prepayments (current) | | 8,390,446 | (2,098,394) | (19,424,339) | (17,199,869) |
| | Non-current receivables and prepayments | | 3,542,384 | 308,819 | (493,705) | (1,845,539) |
| | Inventories Payables and accrued expenses | | (25,783,498) 70,093,995 | 12,492,268 21,828,245 | (26,514,991) 62,837,610 | - 16,611,539 |
| | Provision and other liabilities | | 20,228 | - | 20,228 | 10,011,559 |
| | | _ | 115,946,230 | 80,063,681 | 9,446,038 | 5,402,480 |
| (b) | Changes in liabilities arising from financing activities | | | | | |
| | GROUP | 1 lon 19 | Cook flows | Foreign | Othor | 21 Dog 19 |
| | | 1-Jan-18 | Cash flows | Foreign exchange | Other | 31-Dec-18 |
| | 2018 | | | movement | | |
| | O mant interest has a in a large and have a large | N'000 | N'000 | N'000 | N'000 | N'000 |
| | Current interest bearing loans and borrowings Non-current interest bearing loans and borrowings | 137,854,340 99,587,920 | (25,138,738) (5,683,766) | 1,333,434 120,383 | 20,003,631 (17,175,886) | 134,052,667 76,848,651 |
| | Dividends payable | 1,650,277 | (5,005,700) | - | (17,175,000) | 1,650,277 |
| | Total liabilities from financing activities | 239,092,537 | (30,822,504) | 1,453,817 | 2,827,745 | 212,551,595 |
| | | | | | 011 | a. 5 |
| | | 1-Jan-17 | Cash flows | Foreign exchange | Other | 31-Dec-17 |
| | 2017 | | | movement | | |
| | Current interest hearing loops and hearswines | N'000 | N'000 | N'000 | N'000 | N'000 |
| | Current interest bearing loans and borrowings Non-current interest bearing loans and borrowings | 144,478,109 101,639,606 | (31,391,175) (7,044,285) | 23,919,242 2,440,059 | 848,164 2,552,540 | 137,854,340 99,587,920 |
| | rion cantent interest bearing to an and borrowings | | (7,044,283) | 440,059 | ∠,∪∪∠,54U | |
| | Dividends payable | 1,650,277 | - | - | - | 1,650,277 |

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| COMPANY | | | | | |
|---|-------------|-------------|----------------------|--------------|-------------|
| | 1-Jan-18 | Cash flows | Foreign | Other | 31-Dec-18 |
| 2018 | | | exchange movement | | |
| 2010 | N'000 | N'000 | N'000 | N'000 | N'000 |
| Current interest bearing loans and borrowings | 17,239,887 | 3,612,830 | 123,445 | 18,415,872 | 39,392,034 |
| Non-current interest bearing loans and borrowings | 87,320,834 | - | - | (17,464,167) | 69,856,667 |
| Dividends payable | 1,650,277 | - | - | - | 1,650,277 |
| Total liabilities from financing activities | 106,210,998 | 3,612,830 | 123,445 | 951,705 | 110,898,978 |
| | 1-Jan-17 | Cash flows | Foreign | Other | 31-Dec-17 |
| 2017 | | | exchange movement | | |
| | N'000 | N'000 | N'000 | N'000 | N'000 |
| Current interest bearing loans and borrowings | 22,556,068 | (5,250,742) | 2,019,133 | (2,084,572) | 17,239,887 |
| Non-current interest bearing loans and borrowings | 87,320,834 | - | - | - | 87,320,834 |
| Dividends payable | 1,650,277 | - | - | - | 1,650,277 |
| Total liabilities from financing activities | 111,527,179 | (5,250,742) | 2,019,133 | (2,084,572) | 106,210,998 |

The 'Other' column includes the effect of reclassification of non-current portion of interest-bearing loans and borrowings to current due to the passage of time, amortization of transaction costs and conversion of OODP's loan to equity (note 7c).

37 Related party transactions

Ocean and Oil Development Partners Limited (OODP) has the shareholding of 57.37% at 31 December 2018. The remaining 42.63% shares are widely held. OODP is ultimately owned 40% by Mr. Gabriele Volpi, 40% by the Group Chief Executive and 20% by the Deputy Group Chief Executive of the Company.

The following transactions existed between Oando PLC (the "Company") and related parties during the year under review:

(i) Shareholder Agreements dated July 24, 2012 between Oando PLC and Oando Netherlands Holding 2 BV (Holdco 2) in respect of Oando Akepo Limited (Oando Akepo); Oando PLC and Oando Netherlands Holding 3 BV (Holdco 3) in respect of Oando Petroleum Development Company Limited ("OPDC2") (which owns 95% of the shares of OPDC); Oando PLC and Oando OML 125 & 134 BVI in respect of Oando OML 125&134. Shareholder agreements dated April 30, 2013 between Oando PLC and Oando Netherlands Holding 4 BV (Holdco 4) and Oando Netherlands Holding 5 BV (Holdco 5) in respect of Oando Qua Ibo Limited (OQIL) and Oando Reservoir and Production Services Limited (ORPSL), respectively. Shareholder agreements dated July 31, 2014 between Oando PLC and Oando OPL 214 Holding BV (Holdco 214), Oando OML 131 Holding BV (Holdco 131), Phillips Deepwater Exploration Nigeria Limited (PDENL – name subsequently changed to Oando Deepwater Exploration Limited), and Conoco Exploration and Production Nigeria Limited (CEPNL – name subsequently changed to Oando 131 Limited), respectively Oando PLC owns Class A shares and each of Holdco 2, Holdco 3, Oando OML 125&134 BVI, Holdco 4, Holdco 5, Holdco 214, and Holdco 131 (together the "Holdco Associates") owns Class B shares, in each of Oando Akepo, OPDC2, Oando OML 125&134, OQIL, ORPSL, POCNL, PDENL, and CEPNL (the "Operating Associates"), respectively. Ownership of the Class A shares by Oando PLC provides it with 60% voting rights but no rights to receive dividends or distributions from the applicable Operating Associate, except on liquidation or winding up. Ownership of the Class B shares entitles the Holdco Associates (each an indirectly wholly-owned subsidiary of OER) to 40% voting rights and 100% dividends and distributions, except on liquidation or winding up.

Pursuant to each of these agreements, Oando PLC, on the one hand, and the respective Holdco Associates, on the other hand, agreed to exercise their respective ownership rights in accordance with the manner set forth in the shareholder agreements. Pursuant to the shareholder agreements, each of Oando PLC and the respective Holdco Associate is entitled to appoint two directors to the board of Oando Akepo, OPDC2, Oando OML 125&134, OQIL, ORPSL, POCNL, PDENL, and CEPNL respectively, with the Holdco Associate being entitled to appoint the Chairman, who has a casting vote. In addition, the applicable Holdco Associate has the power to compel Oando PLC to sell its Class A shares for nominal consideration. The shareholder agreements in respect of most of the Operating Associates are filed on www.sedar.com under "Oando Energy Resources Inc.". No amounts have been paid or are due to be paid by either party to the other under the shareholder agreements.

- (ii) Right of First Offer Agreement ("ROFO Agreement") dated September 27, 2011, as amended, between Oando PLC and OER Pursuant to the ROFO Agreement, OER has the right to make an offer to Oando PLC in respect of certain assets owned by Oando PLC in accordance with the terms of the ROFO Agreement. No amounts have been paid or are due to be paid under the ROFO Agreement. On September 27, 2013, the ROFO agreement between OER and Oando PLC was amended. The amendment terminates the ROFO agreement on the first date on which Oando PLC no longer holds, directly or indirectly, at least 20% of the issued and outstanding common shares of OER. Prior to the amendment, the right of first offer in the ROFO would have been terminated on September 27, 2013. OER has no amounts due to Oando PLC under this agreement (2017 Nii).
- (iii) Referral and Non-Competition Agreement dated July 24, 2012 between Oando PLC and OER. Pursuant to this agreement, Oando PLC is prohibited from competing with OER except in respect of the assets referred to in the ROFO Agreement until the later of July 25, 2014 and such time as Oando PLC owns less than 20% of the shares of OER. Oando PLC is also required to refer all upstream oil and gas opportunities to OER pursuant to this agreement. In addition, in the event that Oando PLC acquired any upstream assets between September 27, 2011 and July 24, 2012, Oando PLC is required to offer to sell these assets to OER at a purchase price consisting of the amount paid by Oando PLC for the assets, together with all expenses incurred by Oando PLC to the date of the acquisition by OER, plus an administrative fee of 1.75%. OER has no amounts due to Oando PLC under this agreement during the year under review (2017 Nil).

OANDO PLC Annual Consolidated and Separate Financial Statements Notes to the consolidated and separate financial statements For the year ended 31 December 2018

- (iv) Cooperation and Services Agreement dated July 24, 2012 between Oando PLC and OER. Pursuant to this agreement, Oando PLC agreed, until the later of July 24, 2017 and such time as Oando PLC owns less than 20% of the shares of OER, to provide certain services to OER, including in respect of legal services in Nigeria, corporate secretariat and compliance services in Nigeria, corporate finance, procurement, corporate communications, internal audit and control, information technology, human capital management, environment, health, safety, security and quality and administrative services. These services are to be provided to OER on the basis of the cost to Oando PLC plus a margin of 10%. The independent directors of OER are entitled to approve all such cost allocations. At any time, OER may elect to terminate any of the services under the agreement provided such notice is effective only on December 31 or June 30 of any year and such notice has been given at least 60 days in advance. Once terminated, Oando PLC shall have no further obligation to make available the services as have been so terminated and equitable adjustments shall be made as to the cost for the remaining services, if any, that are continued to be supplied by Oando PLC to OER under the agreement. During the period, OER incurred \$28.8 million under this agreement (2017 \$29.5 million). The receivables and payables in the books of Oando PLC and OER respectively have been eliminated on consolidation.
- (v) Transitional Services Agreement dated July 24, 2012 between OER, Oando Servco Nigeria (a subsidiary of OER) and OEPL (a subsidiary of Oando PLC). Pursuant to this Agreement, OER and Oando Servco Nigeria ("Servco") agreed that Servco would provide services to OEPL until January 24, 2014 for no more than 10% of the employees' normal working hours per month. OEPL is required to pay Servco's costs of providing such services. OER through Servco has N6.4 billion (\$17.7 million) due from OEPL (2017: N6.4 billion/\$17.7 million), under this Agreement in respect of services provided. During 2018, OER impaired part of the receivable by N1.8 billion (\$5.1 million). The impairment amount was reversed on consolidation. In addition, the receivables and payables in the books of OEPL and OER respectively have been eliminated on consolidation.
- (vi) Pursuant to the completion of the Oando reorganization in July 2012, the cumulative amount advanced by Oando PLC to Equator Exploration Limited, subsidiary of OER ("EEL") of N1.1billion (US\$7.2 million) as of 21 December 2012 was classified as loan payable in EEL's books and loan receivable in Oando PLC's books. The carrying amount of the loan using effective interest method was N1.3billion at 31 December 2012. The amount increased to N2.4 billion at 31 December 2015 (2014: N2.0 billion) due to accrued interest. During 2016, the Company impaired the receivable and accrued interest of N4.7 billion. In 2018, the Company accrued an interest of N429 million (2017: N368 million) which was also impaired. The impairment was reversed on consolidation. In addition, the receivables and payables in the books of the Company and EEL respectively have been eliminated on consolidation.
- (vii) The Company signed an amendment to the operating lease agreement with a subsidiary, XRSII Ltd in 2015. The Company, the lessee in the agreement, agreed to lease the Bombardier XRS aircraft owned by XRSII Ltd, the lessor, for a period of earlier of eighty four months from the execution date and date of termination of the agreement. XRS II Ltd recognized income of N3.9 billion which arose from the agreement in 2018 (2017: N3.8 billion). In addition, the outstanding loan amount from XRSII to the Company was N3.3 billion (2017: N3.2 billion). The income and loan have been eliminated on consolidation.
- (viii) Debt Assumption deed dated November 1, 2016 between Oando PLC (the Borrower) and Oando Wings Development Limited (the Lessor), Oando PLC has leased certain premises from Oando Wings Development Limited under the terms of a lease agreement dated 20 August 2012, as amended. In order to meet rental payment obligations to the landlord, Oando PLC entered into a Rental Funding Facilities Agreement (comprising of US\$10.725 Facility A and US\$9.775 Facilities B) with RMB Westport Wings Limited and SB Wings Development Limited (the "Lenders"). Oando PLC had drawn down N7.2billion (US\$19.8 million) under the Rental Funding Facilities Agreement as of the reporting date.
- (ix) Service agreement dated 1st January 2017 between Oando PLC and Oando Gas & Power Limited "OGP". Pursuant to this agreement, the parties agreed that Oando PLC would provide certain agreed services to OGP for a duration of three years to expire on the 31st December 2019. Oando PLC is to provide these services to OGP under this agreement at the agreed rates. During the year, the Company charged a total of N128.1 million under this agreement to OGP (2017 N91.6 million). In addition, the receivables outstanding under this agreement are N1.36 billion as at 31st December 2018 (2017 N3.1 billion).
- (x) Oando PLC and OVH Energy Marketing Limited entered into an IT Transitional Services Agreement dated 30th June 2016, amended on 1st January 2018. Oando PLC under this agreement would provide certain services at an agreed rate until termination on 31st December 2018. During the year, the Company charged N470.8 million (2017 N489.52 million) under this agreement.
- (xi) Pursuant to the deed of transfer of intercompany receivables between Oando Energy Resources Inc. (Transferor), Oando Trading DMCC (Debtor) and Oando PLC (Transferee), the Transferor's existing intercompany non-trade receivables of \$4 million due from the Debtor was transferred to the Transferee for a consideration of \$4 million in 2018. The receivables and payables in the books of Transferor and Transferee have been eliminated on consolidation.
- (Xii) Oando PLC "the Company" entered into a Master Sales and Purchase Agreement "MSPA" with Oando Trading DMCC "OTD" dated 8th November 2018. The Company and CEPSA were jointly awarded a contract dated 1st May 2017 by the Nigerian National Petroleum Corporation "NNPC" for the Direct Sale and Direct Purchase of petroleum products for 2017/2018, the "DSDP contract" where the Company and CEPSA would lift crude from NNPC in exchange for the equivalent value of refined petroleum products. The Company and CEPSA also entered into a Joint Operating Agreement "JOA" to perform their obligations under the DSDP contract. Pursuant to the MSPA, OTD shall buy crude oil allocated to the Company under the JOA and shall source for, purchase and supply the equivalent value of petroleum products to the Company for sufficient consideration. During the year, the Company sold crude oil of \$923.38 million to OTD and purchased refined petroleum products of N379.24 million. These intragroup sales, purchases and unrealized profit in inventory have been eliminated on consolidation.
- (xiii) Consultancy agreement dated 1st January 2018 between Oando PLC and OTD. Pursuant to this agreement, OTD shall provide services to Oando PLC in support of the DSDP and JOA for a consideration of \$0.5 million. During the year, the Company had incurred \$0.5 million under this agreement and has also eliminated this transaction on consolidation
- (xiv) The Company and OER donated cash of N153.99 million (2017:N125.71 million) and N47.51 million (2017:N9.85 million) to Oando Foundation (a member of the Group) respectively. The expense and income in the books of Oando PLC and OER on one hand and Oando Foundation on the other hand have been eliminated on consolidation.

Other related party transactions include:

- i. Broll Properties Services Limited provided facilities management services consisting of structural, electrical and equipment maintenance and consumables for which the Group reimbursed the company N92.8million. In addition, the Group paid N9million fees for the services rendered (2017: reimbursable N102.2 million, fees N9.5million). The GCE has control over one of the joint interest owners of the company.
- ii. Noxie Limited supplied office equipment worth N122.2 million (2017: N201.6 million) to Oando PLC. A close family member of the GCE has control over Noxie
- iii. Olajide Oyewole & co. rendered professional services worth N1.6million (2017: N7.7 million) to Oando PLC. A close family member of the GCE has significant influence over the firm.
- iv. SCIB Nigeria and Co. Ltd. ("SCIB") provided insurance brokerage services worth N320.7 million (2017: N122 million) to various members of the Group. A beneficial owner of SCIB is related to the GCE.
- v. Triton Aviation Limited provided management services consisting of consumables, jet fuel, handling charges, third party charters, aircraft maintenance and crew maintenance to XRS II, an indirect subsidiary of the Company and was paid fees of N101.7million and reimbursement of N290.5million (2017: fees N93.7million, reimbursement N430.9million) for the provision of the services. Triton Aviation Limited is owned by the GCE.
- vi. Templars and Associates provided legal services worth N154.9million in connection with Oando E&P Holdings Limited's reverse takeover transaction and application for consent from the Minster of Petroleum Resources in connection with the acquisition of interest in OML 13 (Qua lbo Marginal Field). In 2017, Templars and Associates provided legal services worth N1.2billion in connection with upstream merger, acquisition and disposal of oil mining license and the recovery of the overpayment of N6.5billion (USD24.75million) consent fees levied on the acquisition of upstream assets. The managing partner of Templars and Associates is a non-executive director in Oando PLC.

Key management personnel

Key management includes members of the Group Leadership Council. The compensation paid or payable to key management for employee services is shown below:

2018

2017

| | N'000 | N'000 |
|--|--------------------------|--------------------------|
| Salaries and other short-term employee benefits | 1,838,638 | 2,199,363 |
| Post employment benefits | - | 511,172 |
| | 1,838,638 | 2,710,535 |
| Year-end balances arising from transactions with related parties | | |
| The following receivables or payables at December 31, 2018 arose from transactions with related parties: | | |
| The following receivables of payables at becember 31, 2010 alose from transactions with related parties. | Company 2018 | Company 2017 |
| Receivables from related parties: | N'000 | N'000 |
| Churchill C-300 Finance Ltd | 962,770 | 531,044 |
| Oando Netherlands Holdings 3 Cooperatief U.A | 1,880,976 | 1,880,976 |
| Oando Trading DMCC | 16,927,024 | 820,834 |
| XRS II | 2,898,876 | 2,658,079 |
| Oando E&P Holdings Limited | 2,840,439 | 2,744,042 |
| Oando Equator Holdings | 2,825,609 | 2,825,608 |
| Equator Exploration Itd (BVI) | 5,766,091 | 5,281,031 |
| Calabar Power Ltd | 8,839,801 | 2,219,627 |
| Oando Exploration & Production Limited | 33,711,603 | 33,711,604 |
| Oando Resources Ltd. | 99,357,753 | 98,801,398 |
| | 176,010,942 | 151,474,243 |
| | Company 2018 N'000 | Company 2017 N'000 |
| Payables to related parties: | 11000 | 11 000 |
| XRS I | 36 | 36 |
| Oando Servco Nigeria | - | 2,500 |
| Oando Refinery & Terminals | 2,500 | 2,500 |
| Oando Petroleum Development Company Limited | - | 2,500 |
| OES Passion | 3,579 | 3,543 |
| Oando Liberia | 18,200 | 18,017 |
| OES Professionalism | 23,773 | 23,533 |
| Oando Trading Bermuda | 37,130,111 | 36,755,749 |
| OER Servoo Nigeria Ltd | 78,292,336 | 53,278,136 |
| | 115,470,535 | 90,086,514 |

38 Commitments

The Group had outstanding capital expenditure contracted but not provided for under property, plant and equipment of N79.6billion (2017: Nil) at December 31, 2018.

39 Events after the reporting period

On March 20, 2019, OER received consent from the President and Honorable Minister of Petroleum Resources for the assignment of 40% equity participating interest in the Qua Ibo Marginal field located in OML 13 from Network Exploration and Production Nigeria Limited to Oando Qua Ibo Limited. This was granted subject to payment of a premium of \$0.4 million which was paid in full by OER on March 22, 2019.

40 Contingent liabilities

(i) (a) Guarantees to third parties

Guarantees, performance bonds, and advance payment guarantees issued in favour of members of the Group by commercial banks and third parties amounted to N185.5 billion (2017; N299.1 billion).

(b) Pursuant of the Amended and Restated Loan Agreement between West Africa Investment Limited (the "Lender" /"WAIL"), Goldeneye Energy Resources Limited (the "Borrower") and Oando PLC (the "Guarantor") dated March 31, 2016, on one hand; and another Amended and Restated Loan Agreement between Goldeneye Energy Resources Limited (the "Borrower"), Southern Star Shipping Co Inc. (the "Lender*/"SS") and Oando Plc (the "Guarantor") also dated 31 March 2016; Oando PLC provided financial guarantee to the Lenders to the tune of US\$32m (WAIL: US\$27m, SS: US\$5m). The essence of the loans was for the borrower to acquire shares owned by the Lenders in Oando E&P Holdings Limited (OEPH), a wholly owned subsidiary of Oando PLC. The Borrower agreed to repay the loans in 12 installments starting from March 2017.

The financial guarantee required Oando Plc to pay to the Lenders in its capacity as Guarantor, the loan amounts due (inclusive of accrued interest) if the Borrower is unable to pay while the Borrower is also required to transfer the relevant number of shares held in OEPH to the Guarantor or its Nominee in the event of default..

Upon failure by the Borrower to honor the repayment agreement, the Guarantor paid US\$ 6.1m (which represented principal plus accrued interest) to SS on October 4, 2017. On the same date, the borrower executed a share transfer instrument for the purpose of transferring all the shares previously acquired from SS to the Calabar Power Limited, a wholly owned subsidiary of Oando PLC. Consequently, the Guarantor was discharged of the financial guarantee to SS.

On September 29, 2017, WAIL, the borrower and the Guarantor signed Amended and Restated Loan Agreement. The Agreement extends repayment of the outstanding loan amount (principal and accrued interest) by the borrower to the Lender to March 31, 2018. These were later amended by both parties extending the maturity date July 31, 2019 respectively. Thus, a contingent liability existed for the Company at the reporting date. Management performed fair valuation of the financial guarantee and the valuation of the OEPH shares receivable from the Borrower and determined that no provision is required as the value of the shares exceed the loan guarantee amount.

(c) Outstanding Letters of credit in respect of the direct-sale-direct-purchase agreement (DSDP) and crude offtakes amounted to N77.2 billion (\$212 million) (2017: N23.8billion: \$66 million) at the reporting date.

(ii) Pending litigation

There are a number of legal suits outstanding against the Company for stated amounts of NGN1.061 trillion (2017: N444.9 billion). Of the total legal suits outstanding, NGN1.060 trillion (2017: N437.6 billion) was filed against OER's portion of NAOC JV (OML 60-63). On the advice of Counsel, the Board of Directors are of the opinion that no material losses are expected to arise. Therefore, no provision has been made in the financial statements.

(iii) Bilabri Oil Field (OML 122)

In 2007, OER transferred, under the Bilabri Settlement Agreement, the full responsibility for completing the development of the Bilabri oil field in OML 122 to Peak Petroleum Industries (Nigeria) Limited ("Peak"). Peak specifically assumed responsibility for the project's future funding and historical unpaid liabilities. In the event that Peak fails to meet its obligations to the projects creditors, it remains possible that OER may be called upon to meet the debts. Therefore, a contingent liability of \$21.7 million exists at December 31, 2018 (2017 – \$21.7 million).

On May 26, 2015, Peak and OER (through Equator Exploration (OML 122) Limited) signed a Settlement Agreement which set out the terms under which Peak would pay OER the sum of \$52.2 million ("Settlement Amount") as full and final settlement of its indebtedness to OER, three months from the date of the Settlement Agreement. Peak requested for an extension of time to pay the Settlement Amount which was granted by OER. Despite the extension, as at December 31, 2018, Peak has still failed to pay the Settlement Amount. OER has deemed this to be a contingent asset until such time as when the inflow of economic benefit from Peak becomes virtually certain.

(iv) OPL 321 and OPL 323

(a) In January 2009, the Nigerian government voided the allocation of OPL 323 and OPL 321 to the operator, Korea National Oil Corporation (KNOC) and allocated the blocks to the winning group of the 2005 licensing round comprising ONGC Videsh, Equator and Owel. KNOC brought a lawsuit against the government and a judgement was given in their favor. The government and Owel appealed the judgement. The Court of Appeal ruled against KNOC on the grounds that it instituted its original action wrongly. KNOC filed an appeal to the Supreme Court in June 2012. In February 2017, the Supreme Court affirmed the decision of the Court of Appeal. In 2009, the government refunded the signature bonus paid by Equator. The Company Equator, has not recognized a liability to the government for the blocks subsequent to the refund of the signature bonus. Following the decision of the Supreme Court, Equator has declared its intention to continue to invest in the blocks

- (b) Equator originally bid as member of a consortium for OPL 321 and 323. It was granted a 30% interest in the Production Sharing Contracts "PSCs" but two of its bidding partners were not included as direct participants in the PSCs, as a result, Equator granted those bidding partners 3% and 1% carried economic interests respectively in recognition of their contribution to the consortium. During 2007, it was agreed with the bidding partners that they would surrender their carried interests in return for warrants in Equator and payments of \$4 million and \$1 million. The warrants were issued immediately but it was agreed that the cash payments would be deferred. The warrants have expired. In the first instance, payment would be made within 5 days after the closing of a farm out of a 20% interest in OPL 323 to a subsidiary of BG Corporation PLC (BG). However, BG terminated the farm out agreement. Under the successor obligation, Equator issued loan notes with an aggregate value of \$5 million which are redeemable out of the first \$5 million of proceeds received on the occurrence of any one of the following events related to OPL 321 or OPL 323:
 - A farm out with another party;
 - A sale or partial sale of the interests; and
 - A sale or partial sale of subsidiaries holding the relevant PSCs

During 2010, one bidding partner successfully sued Equator in an arbitration tribunal for \$1 million. This has been paid in full. On the advice of legal counsel, Equator maintains that the remaining \$4 million owed is not yet due and that any second arbitration hearing can be successfully defended. If none of the above events occur, it is assumed that Equator will not need to settle the \$4 million loan note and can defer payment indefinitely. The above contingencies are based on the best judgements of the Board and management.

41 Subsidiaries' information

(a) Below is a summary of the principal subsidiaries of the Group

| Entity name | Country of incorporation | Investment Currency | Nature of business | Issued share capital | Percentage interest held | Percentage interest held |
|--|--------------------------|--|---|-------------------------|--------------------------|-----------------------------|
| Operational subsidiaries | | | | | 2018 | 2017 |
| Direct Shareholding Oando Logistics and Services Limited | United Kingdom | GBP | Logistics and services | 1 | 100% | 100% |
| Oando Resources Limited | Nigeria | Naira | Exploration and Production | 2,500,000 | 100% | 100% |
| Oando Terminals and Logistics | Nigeria | Naira | Storage and haulage of petroleum products | 2,500,000 | 100% | 100% |
| Oando Trading DMCC | Dubai | Dirhams | Supply of crude oil and refined petroleum products | 50,000 | 100% | 100% |
| XRS 1 | Cayman Island | USD | Investment company | 50,000 | 100% | 100% |
| Oando Trading Limited | Bermuda | USD | Supply of crude oil and refined petroleum products | 3,500,000 | 100% | 100% |
| Oando Equator Holdings Limited | Bermuda | USD | Financial holding company | 12,000 | 100% | 100% |
| Calabar Power Limited | Nigeria | Naira | Financial holding company | 2,500,000 | 100% | 100% |
| Oando Exploration and Production Limited | Nigeria | Naira | Exploration and Production | 12,500,000 | 100% | 100% |
| Oando Netherlands Holdings 2 Cooperative U.A | Netherlands | Euro | Financial holding company | - | 100% | 100% |
| Oando Netherlands Holdings 3 Cooperative U.A | Netherlands | Euro | Financial holding company | - | 100% | 100% |
| Oando E&P Holdings Limited | Canada | CDN\$ | Financial holding company | 792,228,566 | 12.03% | 12.03% |
| Entity name | Country of incorporation | Investment Currency All figures in | Nature of business | Issued share capital | Percentage interest held | Percentage interest held |
| Indirect Shareholding Ebony Oil and Gas South Africa Proprietary Limited | South Africa | thousands Rand | Storage, Trading and Distribution of Petroleum and Gas Products | 120 | 100% | 100% |
| Royal Ebony Terminal Proprietary Limited | South Africa | Rand | Storage, Trading and Distribution of Petroleum and Gas Products | 980 | 49% | 49% |
| Ebony Trading Rwanda Limited | Rwanda | Rwandan Francs | Storage, Trading and Distribution of Petroleum and Gas Products | 100,000,000 | 100% | 100% |
| Petrad Mozambique Limitada | Mozambique | MZM | Storage, Trading and Distribution of Petroleum and Gas Products | 200,000 | 100% | 100% |
| XRS 11 | Cayman Island | USD | Aviation | 50,000 | 100% | 100% |
| Churchill Finance C300- 0462 Limited | Bermuda | USD | Aviation | 1 | 100% | 100% |

| Entity name | Country of incorporation | Investment Currency All figures in thousands | Nature of business | Issued share capital | Percentage interest held | Percentage interest held |
|--|--------------------------|---|---|-------------------------|--------------------------|-----------------------------|
| Oando Energy Resources Inc. (Subsidiary of Oando E&P Holdings Limited) | Canada | CDN\$ | Exploration and Production | 796,049,213 | 79.27% | 78.18% |
| Ebony Energy Limited | Uganda | UGND | Storage, Trading and Distribution of Petroleum and Gas Products | 1,000,000 | 100% | - |

All subsidiary undertakings are included in the consolidation. The proportion of the voting rights in the subsidiary undertakings held directly by the parent company do not differ from the proportion of ordinary shares held.

(b) Summarised financial information on subsidiaries with material non-controlling interests

Set out below are the summarised financial information for each subsidiary that has non-controlling interests that are material to the Group as at 31 December 2018.

| | Oando Energy I | Resources |
|---|----------------|---------------|
| Summarised statement of profit or loss | 2018 | 2017 |
| | N'000 | N'000 |
| Revenue | 147,344,583 | 103,549,482 |
| Profit before income tax | 3,418,816 | 33,372,039 |
| Taxation | 18,610,090 | (6,653,964) |
| Profit after taxation | 22,028,906 | 26,718,075 |
| Total comprehensive income | 22,028,906 | 26,718,075 |
| Non-controlling interest proportion | 20.7% | 21.8% |
| Profit or loss allocated to non-controlling | 4,364,802 | 5,831,032 |
| Dividends paid to non-controlling interests | | - |
| Summarised statement of financial position | | |
| Current: | | |
| Asset | 29,387,681 | 58,120,087 |
| Liabilities | (297,249,918) | (276,334,547) |
| Total current net assets | (267,862,237) | (218,214,460) |
| Non-Current: | | |
| Asset | 880,310,617 | 861,004,147 |
| Liabilities | (234,383,090) | (237,906,670) |
| Total non-current net assets | 645,927,527 | 623,097,477 |
| Net assets | 378,065,290 | 404,883,017 |
| Accumulated non-controlling interest | 76,018,202 | 88,478,648 |
| | Oando Energy I | Resources |
| | 2018 | 2017 |
| | N'000 | N'000 |
| Summarised cash flows | | |
| Cash generated from operations | 105,557,147 | 82,857,302 |
| Interest paid | (16,201,102) | (9,393,215) |
| Income tax paid | (29,095,845) | (8,924,300) |
| Net cash generated from operating | | |
| activities | 60,260,200 | 64,539,787 |
| Net cash used in investing activities | (30,880,304) | (32,075,856) |
| Net cash used in financing activities | (34,183,604) | (27,608,124) |
| Net (decrease)/increase in cash and cash | | |
| equivalents | (4,803,708) | 4,855,807 |
| Cash, cash equivalents and bank | 0.470 - : - | === |
| overdrafts at beginning of year | 6,172,813 | 1,114,775 |
| Exchange gains/(losses) on cash and cash | 74.070 | 000.001 |
| equivalents | 74,276 | 202,231 |
| Cash and cash equivalents at end of year | 1,443,381 | 6,172,813 |

(c) Change in ownership interests in subsidiaries that do not result in a loss of control

On May 31, 2016, Ocean and Oil Development Partners Limited (OODP) exercised the option to convert the amount outstanding on their dollar denominated convertible notes of \$154,096,406.44 to 128,413,672 Ordinary Shares of Oando PLC's holding in OER under and pursuant to the terms of the Convertible Note Purchase Agreement dated 23 July 2014. Also, following the delisting of OER from TSX in May 2016, the institutional investors were bought over by Oando E&P and certain performance share units ("PSU") and stock options given to certain employees in May 2015 were accelerated and made to vest at transaction date. Consequently, the indirect percentage ownership in OER reduced from 93.73% (NCI: 6.27%) to 77.735 (NCI: 22.26%). The loss on deemed disposal has been recognised directly in equity.

Pursuant of the Amended and Restated Loan Agreement between West Africa Investment Limited (the "Lender" /"WAIL"), Goldeneye Energy Resources Limited (the "Borrower") and Oando PLC (the "Guarantor") dated March 31, 2016, on one hand; and another Amended and Restated Loan Agreement between Goldeneye Energy Resources Limited (the "Borrower"), Southern Star Shipping Co Inc. (the "Lender"/"SS") and Oando Plc (the "Guarantor") also dated 31 March 2016; Oando PLC provided financial guarantee to the Lenders to the tune of US\$32m (WAIL: US\$27m, SS: US\$5m). The essence of the loans was for the borrower to acquire shares owned by the Lenders in Oando E&P Holdings Limited (OEPH), a wholly owned subsidiary of Oando PLC. The Borrower agreed to repay the loans in 12 installments starting from March 2017.

The financial guarantee required Oando Plc to pay to the Lenders in its capacity as Guarantor, the loan amounts due (inclusive of accrued interest) if the Borrower is unable to pay while the Borrower is also required to transfer the relevant number of shares held in OEPH to the Guarantor or its Nominee in the event of default

Upon failure by the Borrower to honor the repayment agreement, the Guarantor paid US\$ 6.1m (which represented principal plus accrued interest) to SS on October 4, 2017. On the same date, the borrower executed a share transfer instrument for the purpose of transferring all the shares previously acquired from SS to Calabar Power Limited, a wholly owned subsidiary of Oando PLC. Consequently, the Guarantor was discharged of the financial guarantee to SS.

Consequently, the indirect percentage ownership in OER increased from 77.735 (NCI: 22.26%) to 78.176 (NCI: 21.82%) in 2017.

On May 19, 2018, Oando Plc (through its subsidiary Calabar Power Limited) acquired 8,631,225 shares in OEPH from some non-controlling interests (NCI) who were paid a cash consideration of US\$1.20 per share in accordance with the plan of arrangement executed for some NCI following the delisting of OER in 2016. As a result, Oando PLC now owns 79.27% (2017: 78.18%) shares in OEPH.

The loss on deemed disposal has been recognised directly in equity.

| Impact of change in ownership interests in subsidiaries that do not result in a loss of control is as analysed below: | 2018 N'000 | 2017 N'000 |
|---|---------------|---------------|
| Consideration (paid to)/received from non-controlling interest | (3,728,691) | (1,883,416) |
| Decrease/(increase) in non-controlling interest | 4,536,210 | 1,507,292 |
| Group's loss on deemed disposal | 807,519 | (376,124) |

42 (a) Financial instruments by category

| G | R | റ | П | Р |
|---|---|---|---|---|
| u | п | v | u | г |

| | Financial assets at fair value through profit and loss | at amortised cost | Financial assets at fair value through other comprehensive income | Total |
|--|---|--|---|-------------|
| 2018 | N'000 | N'000 | N'000 | N'000 |
| Assets per statement of financial position: | | | | |
| Financial assets at fair value through profit or loss (FVPL) | 11,159,560 | - | - | 11,159,560 |
| Non-current receivable | - | 13,079,187 | - | 13,079,187 |
| Trade and other receivables ** | - | 80,872,786 | - | 80,872,786 |
| Derivative financial assets | 1,853,245 | - | - | 1,853,245 |
| Restricted cash | - | 6,807,064 | - | |
| Cash and cash equivalents | - | 10,914,741 | _ | 10,914,741 |
| | 13,012,805 | 111,673,778 | - | 117,879,519 |
| ** Excluding non-financial assets. | | | | |
| | | Financial liabilities at fair value through profit and loss | Financial liabilities at amortised cost | Total |
| 2018 | | N'000 | N'000 | N'000 |
| Liabilities per statement of financial position: | | | | |
| Borrowings | | - | 210,901,318 | 210,901,318 |
| Trade and other payables | | - | 265,417,181 | 265,417,181 |
| • • | | - | 476,318,499 | 476,318,499 |
| | | , | | |

| | Financial instruments at fair value through profit and loss | Loans and receivables | Available-for-sale | Total |
|---|---|-----------------------|--------------------|-------------|
| 2017 | N'000 | N'000 | N'000 | N'000 |
| Assets per statement of financial position: | | | | |
| Available-for-sale financial assets | - | - | 61,856 | 61,856 |
| Non-current receivable | - | 23,202,580 | - | 23,202,580 |
| Trade and other receivables** | - | 89,909,675 | - | 89,909,675 |
| Commodity option contracts | 18,572 | - | - | 18,572 |
| Cash and cash equivalents | - | 20,374,207 | - | 20,374,207 |
| | 18,572 | 133,486,462 | 61,856 | 133,566,890 |

^{**} Excluding non-financial assets.

(b)

| For the year ended 31 December 2018 | | | | |
|--|---|---|---|---|
| | | Financial instruments at fair value through profit and loss | Other financial liabilities at amortised cost | Total |
| 2017 Liabilities per statement of financial position: | | N'000 | N'000 | N'000 |
| Borrowings | | - | 237,442,259 | 237,442,259 |
| Trade and other payables | | | 187,935,945 425,378,204 | 187,935,945 425,378,204 |
| COMPANY | | | | |
| | Financial assets at fair value through profit and loss | Financial assets at amortised cost | Financial assets at fair value through other comprehensive income | Total |
| 2018 | N'000 | N'000 | N'000 | N'000 |
| Assets per statement of financial position: Financial assets at fair value through profit or loss (FVPL) | 11,157,057 | - | - | 11,157,057 |
| Non-current receivable (excluding operating lease) Trade and other receivables** | - | 2,977,040 132,352,532 | - | 2,977,040 132,352,532 |
| Cash and cash equivalents | | 1,635,634 | <u> </u> | 1,635,634 |
| | 11,157,057 | 136,965,206 | - | 148,122,263 |
| ** Excluding non-financial assets. | | Financial liabilities at fair value through profit and loss | Financial liabilities at amortised cost | Total |
| 2018 Liabilities per statement of financial position: | | N'000 | N'000 | N'000 |
| Borrowings | | - | 109,248,701 | 109,248,701 |
| Trade and other payables | | - | 184,967,900 294,216,601 | 184,967,900 294,216,601 |
| 2017 | Financial instruments at fair value through profit and loss | Loans and receivables | Available-for-sale | Total |
| Assets per statement of financial position: Available-for-sale financial assets | N'000 | N'000 - | N'000 59,895 | N'000 59,895 |
| Non-current receivable Trade and other receivables ** | - | 9,365,366 138,771,677 | - | 9,365,366 138,771,677 |
| Cash and cash equivalents | <u> </u> | 915,653 | <u> </u> | 915,653 |
| ** Excluding non-financial assets. | | 149,052,696 | 59,895 | 149,112,591 |
| 2017 | | Financial instruments at fair value through profit and loss | Other financial liabilities at amortised cost | Total |
| Liabilities per statement of financial position: | | N'000 | N'000 | N'000 |
| Borrowings Trade and other payables | | <u>-</u> - | 104,560,720 117,389,268 221,949,988 | 104,560,720 117,389,268 221,949,988 |
| Financial Instruments: Carrying values and fair values | | | | |
| Group | Carrying 2018 | amounts 2017 | Fair values 2018 | s 2017 |
| New comment are singled as | N'000 | N'000 | N'000 | N'000 |
| Non-current receivables Finance lease receivables | 13,079,187 73,612,863 | 23,202,580 72,539,702 | 15,653,269 66,491,653 | 18,210,239 63,981,672 |
| Derivative financial assets | 1,853,245 | 18,572 | 1,853,245 | 18,572 61.856 |
| Financial assets available for sale measured at the fair value Borrowings | 53,219 210,901,318 | 61,856 237,442,259 | 53,219 193,902,455 | 246,034,268 |
| Company | Carrying 2018 N'000 | amounts 2017 N'000 | Fair values 2018 N'000 | 2017 N'000 |
| Non-current receivables | 2,977,040 | 9,365,366 | 2,977,040 | 8,026,358 |
| Financial assets available for sale measured at the fair value Borrowings | 50,716 109,248,701 | 59,895 104,560,720 | 50,716 99,878,270 | 59,895 101,399,730 |

43 Upstream activities

| (a) D | etails of | upstream | assets |
|-------|-----------|----------|--------|
|-------|-----------|----------|--------|

| Mineral rights acquisition | Land and building | Expl. costs and producing wells | Production Well | Oil and gas properties under development | Other fixed assets | Total |
|----------------------------|--------------------------------------|---|---|--|--|--|
| N'000 | N'000 | N'000 | N'000 | N'000 | N'000 | N'000 |
| 7 | | | | | | |
| 6,640,037 | 55,510 | 17,862,473 | 247,604,485 | 8,493,110 | 876,946 | 281,532,561 |
| - | - | - | - | (1,055,562) | - | (1,055,562) |
| - | - | 1,144,815 | 16,971,774 | 132,164 | 15,336 | 18,264,089 |
| - | - | - | - | - | (221,582) | (221,582) |
| (26,372) | - | (121,711) | (13,814,925) | (3,135,350) | (47,077) | (17,145,435) |
| 1,200,316 | 10,070 | 3,220,806 | 42,690,624 | 1,035,247 | 151,497 | 48,308,560 |
| 7,813,981 | 65,580 | 22,106,383 | 293,451,958 | 5,469,609 | 775,120 | 329,682,631 |
| | N'000 7 6,640,037 (26,372) 1,200,316 | Acquisition building N'000 N'000 7 6,640,037 55,510 - - - - - - - - - (26,372) - - 1,200,316 10,070 | N'000 N'000 N'000 N'000 7 6,640,037 55,510 17,862,473 - - - 1,144,815 - - - - (26,372) - (121,711) 1,200,316 10,070 3,220,806 | N'000 N'000 N'000 N'000 N'000 7 6,640,037 55,510 17,862,473 247,604,485 - - - - - - 1,144,815 16,971,774 - - - - (26,372) - (121,711) (13,814,925) 1,200,316 10,070 3,220,806 42,690,624 | acquisition building producing wells properties under development N'000 N'000 N'000 N'000 N'000 N'000 7 6,640,037 55,510 17,862,473 247,604,485 8,493,110 - - - - (1,055,562) - - 1,144,815 16,971,774 132,164 - - - - - (26,372) - (121,711) (13,814,925) (3,135,350) 1,200,316 10,070 3,220,806 42,690,624 1,035,247 | acquisition building producing wells properties under development N'000 N'000 </td |

| | Mineral rights acquisition | Land and building | Expl. costs and producing wells | Production Well | Oil and gas properties under development | Other fixed assets | Total |
|-----------------------------|----------------------------|-------------------|---------------------------------|-----------------|--|--------------------|--------------|
| | N'000 | N'000 | N'000 | N'000 | N'000 | N'000 | N'000 |
| Opening NBV 1 January 201 | 18 | | | | | | |
| Opening net book amount | 7,813,981 | 65,580 | 22,106,383 | 293,451,958 | 5,469,609 | 775,120 | 329,682,631 |
| Decommissioning costs | - | - | - | - | - | (6,296,520) | (6,296,520) |
| Additions | - | - | - | 19,032,487 | 18,043,886 | 22,290 | 37,098,663 |
| Transfer | - | - | - | (26,201,501) | 26,201,501 | - | - |
| Depreciation charge | (18,953) | - | (64,205) | (17,217,824) | (2,317,031) | (58,760) | (19,676,773) |
| Exchange difference | 79,482 | 668 | 224,801 | 2,893,754 | 42,913 | 7,569 | 3,249,187 |
| Year ended 31 December 2018 | 7,874,510 | 66,248 | 22,266,979 | 271,958,874 | 47,440,878 | (5,550,301) | 344,057,188 |

(b) Joint arrangements

The Group participates in various upstream exploration and production (E&P) activities through joint operations with other participants in the industry. Details of concessions are as follows:

| 2018 | License | Operator | Working/Partici | Location | License type | Expiration date | Status |
|--|--------------------------|--|----------------------------------|----------|--------------|------------------|----------------|
| Oando Production and Development Company Limited | OML 56 | Energia | 45% participatory interest | Onshore | JV | January 31, 2023 | Producing |
| Oando Akepo Limited | OML 90 | Sogenal | 30% participatory interest | Offshore | JV | May 15, 2018 | Non- Producing |
| Exile Resources Nigeria Limited | OML 90 | Sogenal | 10% participatory interest | Offshore | JV | May 15, 2018 | Non- Producing |
| Oando Qua Ibo Limited | OML 13 | Network Exploration and Production Company Limted | 40% working interest | Onshore | JV | March 13, 2025 | Producing |
| Oando Oil Limited | OML 60, 61, 62 and 63 | Nigeria Agip Oil Company Limited | 20% working interest | Onshore | JV | July 22, 2027 | Producing |
| Oando Deepwater Exploration Nigeria Limited | OML 145 | ExxonMobil | 21.05% working interest | Offshore | PSC | June 12, 2034 | Non- Producing |
| Oando 131 Limited | OML 131 | Oando 131 Limited | 95% participatory interest | Offshore | PSC | April 13, 2025 | Non- Producing |
| Medal Oil Company Limited | I OML 131 | Oando 131 Limited | 5% participatory interest | Offshore | PSC | April 13, 2025 | Non- Producing |
| Equator Exploration Nigeria 323 Limited | OPL 323 | KNOC | 30% participating interest | Offshore | PSC | March 10, 2036 | Non- Producing |
| Equator Exploration Nigeria 321 Limited | OPL 321 | KNOC | 30% participating interest | Offshore | PSC | March 10, 2036 | Non- Producing |

| 2018 | License | Operator | Working/Partici pating interest | Location | License type | Expiration date | Status |
|---|----------|---------------|--|----------|--------------|-------------------|----------------|
| Equator Exploration (OML 122) Limited | OML 122 | PEAK | Carried interest of 5% in the Bilabri oil project and a paying interest of 12.5% in any gas development | Offshore | PSC | Sept. 13, 2021 | Non- Producing |
| Equator Exploration STP Block 5 Limited | Block 5 | Kosmos Energy | 20% participating interest | Offshore | PSC | May 13, 2043 | Non- Producing |
| Equator Exploration STP Block 12 Limited | Block 12 | Kosmos Energy | 22.5% participating interest | Offshore | PSC | February 22, 2044 | Non- Producing |

44 Going concern

The Company recorded total comprehensive losses for the year of N18.3 billion (2017: comprehensive losses N30.6 billion) and as at that date, its current liabilities exceeded current assets by N63 billion (2017: net current assets of N6.8 billion). The Company also reported net liabilities of N60.9 billion (2017: net liabilities – N10.5 billion). As at year-end, the Group recorded net current liabilities of N318.5 billion (2017: net current liabilities of N293.1 billion).

Management has developed key strategic initiatives which aim to return the Company (and Group) to profitability, improve working capital and cash flows. The key initiatives include:

- Restructure the Corporate Loan Facility at Oando Energy Resources to ensure the loans:
- (a) are default free and fully compliant with credit agreements,
- (b) achieve a tenor extension of up to two years, and
- (c) reduce debt service requirements in the near term

The net effect of the initiative will be to reclassify up to N38.4 billion of current liabilities into long-term liabilities thus creating a substantial remedy to the negative working capital position. Implementation of this initiative started in 2018 and will be completed between April 2019 and June 2019.

- Refinance an approximate N5.4 billion credit facility provided by one of the bilateral lenders.
- Sale of the Company's shares in Oando Energy Resources to raise up to N84 billion in 2020 in order to prepay debt across the Group
- Sale of the Company's 25% stake in Glover BV to raise up to \$41 million over the next 12 months. The Company has entered into a Sale and Purchase Agreement with the buyer and proceeds will be applied towards repayment of debts across the Group.
- Converting up to N27.5 billion of the Group's current Debt into equity. the Company has begun the conversion process by engaging with the Security and Exchanges Commission.
- Recapitalization by raising up to \$200 million through a rights issue by October 2019.

The initiatives discussed above are expected to improve the profitability of the Group through interest savings arising from repayment of borrowings.

These conditions indicate the existence of material uncertainty which may cast significant doubt on the Company's ability to continue as a going concern and, therefore, the Company may be unable to realise its assets and discharge its liabilities in the normal course of business.

The financial statements have been prepared on the basis of accounting principles applicable to a going concern. This basis presumes that the realisation of assets and settlement of liabilities will occur in the ordinary course of business.

45 Transition disclosures

This note explains the impact of the adoption of IFRS 9: Financial Instruments and IFRS 15: Revenue from Contracts with Customers on the Group's financial statements.

IFRS 15: Revenue from Contracts with Customers

IFRS 15 supersedes IAS 11 Construction Contracts and IAS 18 Revenue and related interpretations. IFRS 15 applies, with limited exceptions, to all revenue arising from contracts with customers. It establishes a five-step model to account for revenue arising from contracts with customers and requires that revenue be recognised at an amount that reflects the consideration to which an entity expects to be entitled in exchange for transferring goods or services to a customer. It further requires entities to exercise judgement, taking into consideration all of the relevant facts and circumstances when applying each step of the model to contracts with their customers. The standard also specifies the accounting for the incremental costs of obtaining a contract and the costs directly related to fulfilling a contract. In addition, the standard requires extensive disclosures.

In accordance with the transition provisions in IFRS 15, the Group has adopted the new rules using the modified retrospective approach and has not restated comparatives for the 2017 financial year. Under this method, the standard can be applied either to all contracts at the date of initial application or only to contracts that are not completed at this date. The Group elected to apply the standard to all contracts as at 1 January 2018.

There was no impact on the Group's retained earnings at the date of initial application (i.e. 1 January 2018) and no reclassification adjustments resulting from the adoption of IFRS 15. The nature of the impact of IFRS 15 on the Group is as described below:

(i) Collaborative arrangements

The Group is into exploration, production and sale of crude oil and natural gas resources in a joint operation with other joint operation (JO) partners. From time to time the Group enters into contracts with its customers through the JO operator designated to act as the administrator to deliver goods.

Under IAS 18, the Group, being a participant in a joint operation recognises revenue based on its actual sales to customers in that period. No adjustments are recorded in revenue to account for any variance between the actual share of production volumes sold to date and the share of production which the party has been entitled to sell to date. The Group also adjusts production costs to align volumes for which production costs are recognised with volumes sold.

IFRS 15 excludes transactions arising from arrangements where the parties are participating in an activity together and share the risks and benefits of that activity as the counterparty is not a customer. 'Under IFRS 15, revenue arising from collaborative arrangements are recognised separately in other income.

(ii) Contract enforceability and termination clauses

On a timely basis, the Group enters into contracts with its customers through the JO operator designated to act as the administrator to deliver goods. In these contracts, termination clauses are clearly specified. The Group has entered into valid contracts for all signed agreements which remains binding on the contracting parties for the specified contract duration without any simple termination clause because both parties to the contract have present enforceable rights and obligations throughout the contract period.

Under IAS 18, the assessment of termination clauses is not of paramount importance as revenue is recognised based on the volume of products delivered. Thus, the Group recognizes revenue when risk and reward passes to the buyer as products are delivered to the buyer.

Under IFRS 15 the Group's contracts are binding on all parties throughout the duration of the contract and as such contract period is as stated in the contract after considering the inherent termination clauses. Therefore, there is no impact on the Group's revenue and profit or loss.

(iii) Distinct goods and services

For crude oil contracts, the Group delivers its promised goods to customers as a separate performance obligations and the Group always recognise the transaction price as revenue when those goods are transferred to the customer. Under IAS 18, the Group assess its promises as distinct goods. Unit delivered are applied to the price to recognise revenue at any point the volumes are delivered.

Under IFRS 15, a good or service that is promised to a customer is distinct if both of the following criteria are met:

a) the customer can benefit from the good or service either on its own or together with other resources that are readily available to the customer (i.e. the good or service is capable of being distinct); and

b) the entity's promise to transfer the good or service to the customer is separately identifiable from other promises in the contract (i.e. the good or service is distinct within the context of the contract).

In line with IFRS 15, the crude transferred are distinct goods transferred at a point in time and revenue is recognised when control passes to the customer. The point at which risk and reward of ownership is transferred as assessed under IAS 18 is not different from the point at which control is transferred as assessed under IFRS 15. Therefore, there is no resulting impact on revenue.

(iv) Series of distinct goods and services

For the sale of gas and energy, the Group delivers its promised goods to customers in volumes depending on annual contract quantity and all variations provided by the contract

Under IFRS 15, a series of distinct goods or services has the same pattern of transfer to the customer if both of the following criteria are met:

- each distinct good or service in the series that the entity promises to transfer to the customer would meet the criteria in revenue recognition over time to be a performance obligation satisfied overtime; and
- the same method would be used to measure the entity's progress towards complete satisfaction of the performance obligation to transfer each distinct good or service in the series to the customer.

The Group has identified sale of gas and energy as series of distinct goods and services. Under IAS 18, units delivered are applied to the price to recognise revenue at any point the volumes are delivered. Under IFRS 15, the Group has recognized its revenue over time with an appropriate measure of progress which is based on the volumes delivered. Measuring progress using the volumes delivered is not significantly different from the accounting treatment under IAS 18. Therefore, there is no impact on the Group's revenue and profit or loss.

(v) Variable consideration

Some contracts with customers provide variability in price and quantity to be delivered. Under IAS 18, the Group recognises revenue from the sale of goods measured at the fair value of the consideration received or receivable, net of returns and allowances. If revenue cannot be reliably measured, the Group defers revenue recognition until the uncertainty is resolved. Such provisions give rise to variable consideration under IFRS 15, and will be required to be estimated at contract inception and updated thereafter. IFRS 15 requires the estimated variable consideration to be constrained to prevent over-recognition of revenue.

Examples of revenue contracts to which this concept applies are stated below:

• Market based fees - provisionally priced contracts

For crude oil contracts, the transaction price is not fixed. A portion of the Group's transaction price depends on indexes whose outcome are uncertain.

Under IAS 18, the Group does not recognize revenue immediately when control has been passed to the Customer but wait for few days when transaction price based on some future specific indexes have been obtained.

The Group applied the requirements in IFRS 15 on constraining estimates of variable consideration. IFRS 15 states that if a contract is partially within scope of this standard and partially in the scope of another standard, an entity will first apply the separation and measurement requirements of the other standard(s). Therefore, to the extent that provisional pricing features are considered to be in the scope of another standard, they will be outside the scope of IFRS 15 and entities will be required to account for these in accordance with IFRS 9. Any subsequent changes that arise due to differences between initial and final estimate will still be considered within the scope of IFRS 15 and will be subject to the constraint on estimates of variable consideration.

However, this did not result to any significant impact on the Group's revenue and profit or loss as all uncertainty relating to variable consideration had been resolved at the end of the reporting period.

Principal versus agent considerations

The Group is into exploration, production and sale of crude oil and natural gas resources in a joint arrangement with other JO partners. From time to time the Group enters into contracts with its customers through the JO operator designated to act as the administrator to deliver goods. In these contracts, the Group is considered to be primarily responsible for fulfilling the promise to deliver the goods that relates to the proportion of its participating interests in the supply area. The Group does have inventory risk relating to its interest in the joint venture's operation before the specified product is been transferred to the customer. In addition, the Group establishes the price for the specified goods. Therefore, the Group's consideration in these contracts is determined to be the gross amount to which it expects to be entitled.

Under IAS 18, based on the existence of credit risk and the nature of the consideration in the contract, the Group concluded that it has an exposure to the significant risks and rewards associated with the sale of goods to its customers, and accounted for the contracts as if it is a principal.

IFRS 15 requires assessment of whether the Group controls a specified good or service before it is transferred to the customer. The Group has determined that it controls the goods before they are transferred to customers, and hence, is a principal rather than an agent in these contracts. Therefore, there is no impact on the Group's revenue and profit or loss.

IFRS 9: Financial Instruments

IFRS 9 Financial Instruments replaces IAS 39 Financial Instruments: Recognition and Measurement for annual periods beginning on or after 1 January 2018, bringing together all three aspects of the accounting for financial instruments: classification and measurement; impairment; and hedge accounting.

The Group applied IFRS 9 prospectively, with an initial application date of 1 January 2018. The Group has not restated the comparative information, which continues to be reported under IAS 39. Differences arising from the adoption of IFRS 9 have been recognised directly in retained earnings and other components of equity.

The effect of adopting IFRS 9 as at 1 January 2018 was, as follows:

| | | | Group | |
|---|-----------|---------------|-----------------|----------------|
| | | 31 December | | |
| | Reference | 2017 | Net adjustments | 1 January 2018 |
| | | | N'000 | N'000 |
| Assets | | | | |
| Deferred tax assets | С | 46,108,713 | 231,779 | 46,340,492 |
| Finance lease receivables | b | 72,539,702 | (97,698) | 72,442,004 |
| Non-current receivables | b | 23,202,580 | (6,631,553) | 16,571,027 |
| Restricted cash | b | 12,479,146 | - | 12,479,146 |
| Trade receivables | b | 43,567,693 | (1,171,427) | 42,396,266 |
| Other receivables | b | 50,231,263 | (14,352,590) | 35,878,673 |
| Financial assets at fair value through profit or loss | a | 61,856 | - | 61,856 |
| Total assets | | 248,190,953 | (22,021,489) | 226,169,464 |
| Liabilities | | | | |
| Deferred tax liabilities | С | 222,207,944 | (497,736) | 221,710,208 |
| Current income tax liabilities | | 72,405,657 | (849,290) | 71,556,367 |
| Total liabilities | _ | 294,613,601 | (1,347,026) | 293,266,575 |
| Total adjustment on equity: | _ | | | |
| Retained loss | b,c | (138,677,099) | (10,245,238) | (148,922,337) |
| Other reserves | a | 131,475,022 | (17,690) | 131,457,332 |
| Non-controlling interests | С | 87,833,624 | (10,411,535) | 77,422,089 |
| | _ | 80,631,547 | (20,674,463) | 59,957,084 |
| Total equity and liabilities | _ | 375,245,148 | (22,021,489) | 353,223,659 |
| rotal equity and liabilities | _ | 3/3,245,148 | (22,021,469) | JOJ,22J, |

| | | 31 December | Company | |
|---|-------------|---------------|-----------------|----------------|
| <u>-</u> | Reference | 2017 | Net adjustments | 1 January 2018 |
| Assets | | | N'000 | N'000 |
| Non-current receivables | b | 9,365,366 | (6,404,397) | 2,960,969 |
| Other receivables | b | 141,588,922 | (25,665,179) | 115,923,743 |
| Financial assets at fair value through profit or loss | a | 59.895 | | 59.895 |
| Total assets | | 151,014,183 | (32,069,576) | 118,944,607 |
| Liabilities | | | | |
| Deferred tax liabilities | С | - | - | - |
| Total liabilities | | - | - | - |
| Total adjustment on equity: | _ | | · | _ |
| Retained loss | b,c | (193,330,038) | (32,051,886) | (225,381,924) |
| Other reserves | _ | 17,690 | (17,690) | - |
| The nature of these adjustments are described below: | _ | (193,312,348) | (32,069,576) | (225,381,924) |
| Reconciliation of retained loss | | | Group | Company |
| | | | N'000 | N'000 |
| Closing retained loss 31 December 2017 | | _ | (138,677,099) | (193,330,038) |
| Increase in provision for non-current receivables | | | (6,584,452) | (6,404,397) |
| Increase in provision for trade receivables | | | (1,153,730) | - |
| Increase in provision for other receivables | | | (3,698,748) | (25,665,179) |
| Increase in provision for finance receivables | | | (77,441) | - |
| Reclassification of fair value gain on financial assets available for sale | | | 17,690 | 17,690 |
| Reduction in deferred tax liabilities relating to impairment provisions | | | 394,531 | - |
| Reduction in current income tax liabilities relating to impairment provisions | | | 673,192 | - |
| Increase in deferred tax assets relating to impairment provisions | | _ | 183,720 | - |
| | | _ | (10,245,238) | (32,051,886) |
| Opening retained loss 1 January 2018 | | _ | (148,922,337) | (225,381,924) |
| Reconciliation of non-controlling interest | | | Group | Company |
| | | | N'000 | N'000 |
| Closing non-controlling interest 31 December 2017 | | = | 87,833,624 | - |
| Increase in provision for non-current receivables | | | (47,101) | - |
| Increase in provision for trade receivables | | | (17,697) | - |
| Increase in provision for other receivables | | | (10,653,842) | - |
| Increase in provision for finance receivables | | | (20,257) | - |
| Reduction in deferred tax liabilities relating to impairment provisions | | | 103,205 | - |
| Reduction in current income tax liabilities relating to impairment provisions | | | 176,098 | - |
| Increase in deferred tax assets relating to impairment provisions | | _ | 48,059 | - |
| | | _ | (10,411,535) | - |
| Opening non-controlling interest 1 January 2018 | | _ | 77,422,089 | - |

(a) Classification and measurement

Under IFRS 9, debt instruments are subsequently measured at fair value through profit or loss, amortised cost, or fair value through other comprehensive income (OCI). The classification is based on two criteria: the Group's business model for managing the assets; and whether the instruments' contractual cash flows represent 'solely payments of principal and interest' on the principal amount outstanding.

The assessment of the Group's business model was made as of the date of initial application, 1 January 2018. The assessment of whether contractual cash flows on debt instruments are solely comprised of principal and interest was made based on the facts and circumstances as at the initial recognition of the assets.

The classification and measurement requirements of IFRS 9 did not have a significant impact to the Group. The Group continued measuring at fair value all financial assets previously held at fair value under IAS 39. The following are the changes in the classification of the Group's financial assets:

Trade receivables, other receivables, restricted cash, short term deposits and other non-current financial assets (i.e., loan note receivables from an associate, underlift receivables and joint venture (JV) receivables) classified as loans and receivables as at 31 December 2017 are held to collect contractual cash flows and give rise to cash flows representing solely payments of principal and interest. These are classified and measured as debt instruments at amortised cost beginning 1 January 2018.

Listed equity investments classified as available-for-sale (AFS) financial assets as at 31 December 2017 are classified and measured as financial assets at fair value through profit or loss beginning 1 January 2018.

As a result of the change in classification of the Group's listed equity investments, the AFS reserve of N17.7million related to those investments that were previously presented under accumulated OCI, was reclassified to retained earnings as at 1 January 2018.

The Group has not designated any financial assets as at fair value through OCI and financial liabilities as at fair value through profit or loss. There are no changes in classification and measurement for the Group's financial liabilities.

In summary, upon the adoption of IFRS 9, the following required or elected reclassifications as at 1 January 2018.

| GROUP | IAS 39 measurement category | | IFRS | IFRS 9 measurement category | | | |
|--------------------------------------|-----------------------------|--------------------|---|-----------------------------|---------------------------|--|--|
| | Loans and receivables | Available for sale | Fair value through profit or loss | Amortised cost | Fair value through OCI | | |
| | N'000 | N'000 | N'000 | N'000 | N'000 | | |
| Trade receivables | (43,567,693) | - | - | 43,567,693 | - | | |
| Other receivables | (46,341,982) | - | - | 46,341,982 | - | | |
| Non-current receivables | (23,202,580) | - | - | 23,202,580 | - | | |
| Restricted cash and short term fixed | | | | | | | |
| deposits | (12,479,146) | - | - | 12,479,146 | - | | |
| Quoted equity shares | - | (61,856) | 61,856 | - | - | | |
| | (125,591,401) | (61,856) | 61,856 | 125,591,401 | - | | |

| COMPANY | IAS 39 measurement category | | IFRS | IFRS 9 measurement category | | | |
|-------------------------|-----------------------------|--------------------|---|-----------------------------|------------------------|--|--|
| | Loans and receivables | Available for sale | Fair value through profit or loss | Amortised cost | Fair value through OCI | | |
| | N'000 | N'000 | N'000 | N'000 | N'000 | | |
| Other receivables | (138,771,677) | - | - | 138,771,677 | - | | |
| Non-current receivables | (9,365,366) | - | - | 9,365,366 | - | | |
| Quoted equity shares | - | (59,895) | 59,895 | - | - | | |
| | (148, 137, 043) | (59,895) | 59,895 | 148,137,043 | - | | |

(b) Impairment

The adoption of IFRS 9 has fundamentally changed the Group's accounting for impairment losses for financial assets by replacing IAS 39's incurred loss approach with a forward-looking expected credit loss (ECL) approach.

IFRS 9 requires the Group to recognise an allowance for ECLs for all debt instruments not held at fair value through profit or loss.

Upon adoption of IFRS 9 the Group recognised additional impairment on trade receivables of N1.2billion, other receivables of N14.4billion, non-current receivables of N6.6billion and finance lease receivables of N98 million which resulted in a decrease in retained earnings of N11.5billion and a decrease in non-controlling interests of N10.7billion as at 1 January 2018. Also, the Company recognised additional impairment on other receivables of N25.7billion and non-current receivables of N6.4billion which resulted in a decrease in retained earnings of N32.1billion as at 1 January 2018.

Set out below is the reconciliation of the ending impairment allowances in accordance with IAS 39 to the opening loss allowances determined in accordance with IFRS 9:

GROUP

| | Allowance for impairment under IAS 39 as at 31 December 2017 | Remeasurement | ECL under IFRS 9 as at 1 January 2018 | |
|---|--|---------------|---|--|
| | N'000 | N'000 | N'000 | |
| Loans and receivables under IAS 39/Financial assets at amortised cost under IFRS 9 and contract assets: | | | | |
| Finance lease receivables | - | 97,698 | 97,698 | |
| Trade receivables | 1,773,006 | 1,171,427 | 2,944,433 | |
| Other receivables | 19,973,091 | 14,352,590 | 34,325,681 | |
| Non-current receivables | 40,751,790 | 6,631,553 | 47,383,343 | |
| | 62,497,887 | 22,253,268 | 84,751,155 | |
| | | _ | | |

COMPANY

| | Allowance for impairment under IAS 39 as at 31 December 2017 | Remeasurement | ECL under IFRS 9 as at 1 January 2018 |
|---|--|---------------|---|
| | N'000 | N'000 | N'000 |
| Loans and receivables under IAS 39/Financial assets at amortised cost under IFRS 9 and contract assets: | | | |
| Other receivables | 54,304,370 | 25,665,179 | 79,969,549 |
| Non-current receivables | 17,033,619 | 6,404,397 | 23,438,016 |
| | 71,337,989 | 32,069,576 | 103,407,565 |

(c) Other adjustments

In addition to the adjustments described above, other items such as current income tax liability (N849.29million), deferred tax liabilities (N497.74million), deferred tax assets (N231.78million) and non-controlling interests (N10.4 billion) were adjusted to retained earnings as necessary upon adoption of IFRS 9 as at 1 January 2018

| Group | 2018 | | 2017 | |
|--|--|------------------------------|--|------------------------------------|
| Gloup | N'000 | % | N'000 | % |
| Turnover | 679,465,339 | , , | 497,422,483 | ,,, |
| Other income | 11,006,460 | | 46,490,127 | |
| Interest received | 10,265,496 | | 9,959,732 | |
| | 700,737,295 | | 553,872,342 | |
| Bought in goods and services | , , | | | |
| - Local purchases | (616,288,804) | | (443,811,994) | |
| - Foreign purchases | | | - | |
| g p | | | | |
| Value added | 84,448,491 | 100 | 110,060,348 | 100 |
| | | | <u> </u> | _ |
| Distributed as follows | | | | |
| Employees | | | | |
| - To pay salaries and wages and other staff costs | 11,029,287 | 13 | 6,959,928 | 6 |
| To pay salaties and wages and strict stail costs | 11,023,207 | 10 | 0,000,020 | O |
| Government | | | | |
| - To pay tax | (10,064,345) | (12) | 12,476,156 | 11 |
| - 10 pay tax | (10,004,040) | (12) | 12,470,130 | 11 |
| Providers of capital | | | | |
| - To pay dividend | _ | | _ | |
| - To pay interest on borrowings | 42,706,619 | 51 | 43,743,860 | 40 |
| To pay interest on borrowings | 42,700,010 | 01 | 40,7 40,000 | 40 |
| Non-controlling interest | 3,356,096 | 4 | 19,359,738 | 18 |
| Tron someoning interest | 0,500,000 | | 10,000,700 | 10 |
| Maintenance and expansion of assets | | | | |
| - Deferred tax | (7,545,278) | (9) | (5,180,790) | (5) |
| - Depreciation | 20,533,171 | 24 | 18,759,712 | 17 |
| - Retained in the business | 24,432,941 | 29 | 13,941,744 | 13 |
| - Hetained in the pushess | 24,402,341 | 29 | 10,941,744 | 10 |
| Value distributed | 84,448,491 | 100 | 110,060,348 | 100 |
| | | | | |
| 0 | 2010 | | 2017 | |
| Company | 2018 | 21 | 2017 | • |
| | N'000 | % | N'000 | % |
| T | 400 540 400 | | | |
| Turnover | 488,518,160 | | - | |
| Other Income | 2,652,401 | | 25,989,048 | |
| | | | | |
| Interest received | 1,819,411 | | 2,926,404 | |
| | 1,819,411 492,989,972 | | 2,926,404 28,915,452 | - |
| Bought in goods and services | 492,989,972 | | 28,915,452 | - |
| Bought in goods and services - Local purchases | | | | - |
| Bought in goods and services | 492,989,972 | | 28,915,452 | |
| Bought in goods and services - Local purchases - Foreign purchases | 492,989,972 (492,346,963) | 100 | 28,915,452 (39,735,275) | - (100) |
| Bought in goods and services - Local purchases | 492,989,972 | 100 | 28,915,452 | (100) |
| Bought in goods and services - Local purchases - Foreign purchases | 492,989,972 (492,346,963) | 100 | 28,915,452 (39,735,275) | (100) |
| Bought in goods and services - Local purchases - Foreign purchases Value added Distributed as follows | 492,989,972 (492,346,963) | 100 | 28,915,452 (39,735,275) | (100) |
| Bought in goods and services - Local purchases - Foreign purchases Value added Distributed as follows Employees | 492,989,972 (492,346,963) - - 643,009 | | 28,915,452 (39,735,275) - (10,819,823) | |
| Bought in goods and services - Local purchases - Foreign purchases Value added Distributed as follows | 492,989,972 (492,346,963) | 100 71 | 28,915,452 (39,735,275) | (100) |
| Bought in goods and services - Local purchases - Foreign purchases Value added Distributed as follows Employees - To pay salaries and wages and other staff costs | 492,989,972 (492,346,963) - - 643,009 | | 28,915,452 (39,735,275) - (10,819,823) | |
| Bought in goods and services - Local purchases - Foreign purchases Value added Distributed as follows Employees - To pay salaries and wages and other staff costs Government | 492,989,972 (492,346,963) - 643,009 | 71 | 28,915,452 (39,735,275) - (10,819,823) 460,905 | |
| Bought in goods and services - Local purchases - Foreign purchases Value added Distributed as follows Employees - To pay salaries and wages and other staff costs | 492,989,972 (492,346,963) - - 643,009 | | 28,915,452 (39,735,275) - (10,819,823) | |
| Bought in goods and services - Local purchases - Foreign purchases Value added Distributed as follows Employees - To pay salaries and wages and other staff costs Government - To pay tax | 492,989,972 (492,346,963) - 643,009 | 71 | 28,915,452 (39,735,275) - (10,819,823) 460,905 | |
| Bought in goods and services - Local purchases - Foreign purchases Value added Distributed as follows Employees - To pay salaries and wages and other staff costs Government - To pay tax Providers of capital | 492,989,972 (492,346,963) - 643,009 | 71 | 28,915,452 (39,735,275) - (10,819,823) 460,905 | |
| Bought in goods and services - Local purchases - Foreign purchases Value added Distributed as follows Employees - To pay salaries and wages and other staff costs Government - To pay tax Providers of capital - To pay dividend | 492,989,972 (492,346,963) - 643,009 454,315 626,567 | 71 97 | 28,915,452 (39,735,275) - (10,819,823) 460,905 15,904 | (4) - - |
| Bought in goods and services - Local purchases - Foreign purchases Value added Distributed as follows Employees - To pay salaries and wages and other staff costs Government - To pay tax Providers of capital | 492,989,972 (492,346,963) - 643,009 | 71 | 28,915,452 (39,735,275) - (10,819,823) 460,905 | |
| Bought in goods and services - Local purchases - Foreign purchases Value added Distributed as follows Employees - To pay salaries and wages and other staff costs Government - To pay tax Providers of capital - To pay dividend - To pay interest on borrowings | 492,989,972 (492,346,963) - 643,009 454,315 626,567 | 71 97 | 28,915,452 (39,735,275) - (10,819,823) 460,905 15,904 | (4) - - |
| Bought in goods and services - Local purchases - Foreign purchases Value added Distributed as follows Employees - To pay salaries and wages and other staff costs Government - To pay tax Providers of capital - To pay dividend - To pay interest on borrowings Maintenance and expansion of assets | 492,989,972 (492,346,963) - 643,009 454,315 626,567 | 71 97 2,734 | 28,915,452 (39,735,275) - (10,819,823) 460,905 15,904 | (4) - (177) |
| Bought in goods and services - Local purchases - Foreign purchases Value added Distributed as follows Employees - To pay salaries and wages and other staff costs Government - To pay tax Providers of capital - To pay dividend - To pay interest on borrowings Maintenance and expansion of assets - Deferred tax | 492,989,972 (492,346,963) - 643,009 454,315 626,567 | 71 97 2,734 - | 28,915,452 (39,735,275) - (10,819,823) 460,905 15,904 | (4) - - (177) |
| Bought in goods and services - Local purchases - Foreign purchases Value added Distributed as follows Employees - To pay salaries and wages and other staff costs Government - To pay tax Providers of capital - To pay dividend - To pay interest on borrowings Maintenance and expansion of assets - Deferred tax - Depreciation | 492,989,972 (492,346,963) - 643,009 454,315 626,567 - 17,582,406 | 71 97 2,734 - 47 | 28,915,452 (39,735,275) - (10,819,823) 460,905 15,904 | (4) - - (177) - (1) |
| Bought in goods and services - Local purchases - Foreign purchases Value added Distributed as follows Employees - To pay salaries and wages and other staff costs Government - To pay tax Providers of capital - To pay dividend - To pay interest on borrowings Maintenance and expansion of assets - Deferred tax | 492,989,972 (492,346,963) - 643,009 454,315 626,567 | 71 97 2,734 - | 28,915,452 (39,735,275) - (10,819,823) 460,905 15,904 | (4) - - (177) |
| Bought in goods and services - Local purchases - Foreign purchases Value added Distributed as follows Employees - To pay salaries and wages and other staff costs Government - To pay tax Providers of capital - To pay dividend - To pay interest on borrowings Maintenance and expansion of assets - Deferred tax - Depreciation | 492,989,972 (492,346,963) - 643,009 454,315 626,567 - 17,582,406 | 71 97 2,734 - 47 | 28,915,452 (39,735,275) - (10,819,823) 460,905 15,904 | (4) - - (177) - (1) |

| GROUP | 2018 N'000 | 2017 N'000 | 2016 N'000 | 2015 N'000 | 2014 N'000 |
|--|---------------|---------------|---------------|---------------|---------------|
| Property, plant and equipment Intangible exploration assets, other intangible assets and | 355,020,085 | 343,466,113 | 293,541,702 | 223,130,072 | 314,042,207 |
| goodwill | 432,321,760 | 426,866,570 | 361,530,468 | 254,715,745 | 245,705,184 |
| Investment property | 1,033,000 | 1,033,000 | - | - | - |
| Deferred income tax assets | 45,093,156 | 46,108,713 | 44,758,179 | 35,042,529 | 12,328,465 |
| Financial assets at fair value through profit or loss | 11,106,341 | - | - | - | - |
| Financial assets available for sale | - | - | 2,867 | 5,067 | 10,834 |
| Investments accounted for using the equity method | 6,424,732 | 7,540,014 | 10,653,425 | 2,530,813 | 3,409,413 |
| Deposit for acquisition of a business | - | - | - | - | - |
| Other non-current assets | 93,992,819 | 108,221,428 | 90,350,582 | 74,298,769 | 123,118,474 |
| Net current liabilities | (318,484,290) | (293,123,502) | (263,760,105) | (260,443,505) | (329,001,646) |
| Assets/(liabilities) of disposal group classified as held for sale | (1,162,585) | - | (2,472,438) | (23,492,732) | - |
| Borrowings | (76,848,651) | (99,587,920) | (101,639,606) | (55,998,437) | (162,328,636) |
| Deferred income tax liabilities | (214,662,084) | (222,207,944) | (198,908,983) | (155,907,424) | (148,727,530) |
| Other non-Current liabilities | (56,717,572) | (54,880,692) | (41,711,512) | (42,986,971) | (14,945,994) |
| | 277,116,711 | 263,435,780 | 192,344,579 | 50,893,926 | 43,610,771 |
| Share capital | 6,215,706 | 6,215,706 | 6,017,309 | 6,017,309 | 4,542,343 |
| Share premium | 176,588,527 | 176,588,527 | 174,806,923 | 174,806,923 | 131,554,223 |
| Retained earnings | (126,534,432) | (138,677,099) | (151,868,568) | (199,723,265) | (150,300,361) |
| Other reserves | 144,604,935 | 131,475,022 | 93,407,737 | 55,750,740 | 45,342,918 |
| Non controlling interest | 76,241,975 | 87,833,624 | 69,981,178 | 14,042,219 | 12,471,648 |
| | 277,116,711 | 263,435,780 | 192,344,579 | 50,893,926 | 43,610,771 |
| _ | | - | - | - | - |
| Revenue | 679,465,339 | 497,562,993 | 467,091,722 | 381,740,752 | 425,693,102 |
| Profit/(loss) before income tax | 11,188,120 | 27,068,142 | (32,394,054) | (51,136,898) | (137,696,205) |
| Income tax credit/(expense) | 17,609,623 | (7,295,366) | 36,306,661 | 1,447,021 | (7,958,945) |
| Profit/(loss) for the year | 28,797,743 | 19,772,776 | 3,912,607 | (49,689,877) | (145,655,150) |
| Per share data | | | | | |
| Weighted average number of shares | 12,431,412 | 12,406,408 | 12,034,618 | 11,940,150 | 8,698,231 |
| Basic earnings per share (kobo) | 197 | 113 | 30 | (422) | (2,076) |
| Diluted earnings per share (kobo) | 197 | 113 | 30 | (274) | (1,380) |
| Dividends per share (kobo) | - | - | - | - ' | - |

| COMPANY | 2018 N'000 | 2017 N'000 | 2016 N'000 | 2015 N'000 | 2014 N'000 |
|---|-----------------|---------------|---------------|---------------|---------------|
| Property, plant and equipment Intangible exploration assets, other intangible assets and | 1,705,378 | 1,507,722 | 379,819 | 511,583 | 819,188 |
| goodwill | - | - | 182,151 | 283,082 | 162,918 |
| Investment property | 1,033,000 | 1,033,000 | - | · - | - |
| Investments accounted for using the equity method | 2,716,431 | 2,716,431 | 15,500,552 | 2,716,431 | 2,716,431 |
| Deferred income tax assets Financial assets at fair value through profit or loss | - 11,106,341 | - | - | - | - |
| Financial assets at fair value through profit or loss Financial assets available for sale | 11,100,341 | - | 2.867 | 5.067 | 10.834 |
| Investment in subsidiaries | 51,932,598 | 55,368,549 | 55,373,649 | 61,424,349 | 77,794,091 |
| Other non-current assets | 3,470,745 | 9,365,366 | 14,400,934 | 254,978 | 16,415,243 |
| Net current liabilities | (63,007,394) | 6,821,651 | 20,370,405 | (32,778,930) | (34,709,292) |
| Assets/(liabilities) of disposal group classified as held for sale | | | 2.500 | 16,359,269 | |
| Borrowings | (69,856,667) | (87,320,834) | (87,320,834) | (1,734,773) | (4,142,857) |
| Deferred income tax liabilities | - | - | - | - | - |
| Other non-current liabilities | - | - | (782,416) | (850,598) | (1,032,786) |
| - | (60,899,568) | (10,508,115) | 18,109,627 | 46,190,458 | 58,033,770 |
| = | (00,099,000) | (10,500,115) | 10,109,021 | 40, 190,430 | 30,033,770 |
| Share capital | 6,215,706 | 6,215,706 | 6,017,309 | 6,017,309 | 4,542,343 |
| Share premium | 176,588,527 | 176,588,527 | 174,806,923 | 174,806,923 | 131,554,223 |
| Retained earnings | (243,703,801) | (193,330,038) | (162,714,605) | (134,633,774) | (78,066,602) |
| Other reserves | - | 17,690 | - | - | 3,806 |
| - - | (60,899,568) | (10,508,115) | 18,109,627 | 46,190,458 | 58,033,770 |
| D | - | - | - | - 0.450.005 | - |
| Revenue _ | 488,518,160 | <u> </u> | 10,234,612 | 8,452,665 | 14,217,468 |
| Loss before income tax | (17,695,310) | (30,599,529) | (27,934,427) | (56,325,673) | (64,925,182) |
| Income tax expense | (626,567) | (15,904) | (146,405) | (241,499) | (1,572,367) |
| Loss for the year | (18,321,877) | (30,615,433) | (28,080,832) | (56,567,172) | (66,497,549) |
| | | | | | |
| Per share data | | | | | |
| Weighted average number of shares | 12,431,412 | 12,406,408 | 12,034,618 | 11,940,150 | 8,698,231 |
| Basic earnings per share (kobo) | 197 | 113 | 30 | (422) | (2,076) |
| Diluted earnings per share (kobo) | 197 | 113 | 30 | (274) | (1,380) |
| Dividends per share (kobo) | - | - | - | - | - |